

Illinois Department of Healthcare and Family Services
Hospital Transformation Review Committee
August 8, 2018

Members Present:

Director Patti Bellock
Representative Tom Demmer (via phone)
Representative Robyn Gabel
Representative Greg Harris
Acting Administrator Teresa Hursey
Representative Sheri Jesiel (via phone)
Representative Camille Lilly
Senator Dale Righter (via phone)
Representative Ryan Spain
Senator Heather Steans (via phone)
Senator Dave Syverson

HFS Staff:

Jodi Carr	Cindy Busher-Hallam
Shawn McGady	Kim Schultz
Daniel Suess	Hector Villagrana

Caucus Staff:

Patrick Besler, House Republican Staff
Ellen Ross, House Democrat Staff
Justin Sinner, Senate Republican Staff

Interested Parties:

Anosh Ahmed, Loretto Hospital	Luis Andrade – IHA
Kathy Chan – CCHHS	Julie Curry – Curry and Associates
Tim Caveney, South Shores Hospital	Tim Egan – Roseland Hospital
Bill Filan – Jackson Peck	Samantha Olds Frey – IAMHP
Angela Grover – Presence	Ann Guild - HFSRB
Joe Holler, IHA	Anne Igoe – SEIU-HCIL
Briana Lantz, Blantaz Consulting	Ben Lazare – Assn of Safety Net Comm. Hospital
George Miller – Loretto Hospital	Jeannie Mitchell – HFSRB
Jim Parker - HMA	Jessica Pickens – NextLevel
Bruce Simon – Bruce Simon Consulting	Mikel Sutton -
Tim Stumm – Health News Illinois	Greg Will – SEIU
Matt Werner – M Werner Consulting	Nelson Vasquez – Jackson Park Hospital

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**Meeting
Minutes**

Welcome & Introductions: The bi-weekly meeting of the Hospital Transformation Review Committee (HTRC) was called to order on August 8, 2018, at 10:30 am by Chairman Harris.

Roll Call: Chairman Harris took a roll call of members present. There were a total of 11 members present, 7 in-person and 4 by phone. Chairman Harris noted that there were not enough members physically present to approve the previous meeting's minutes or the committee's draft bylaws.

New Business: The committee heard testimony from two interested parties, the Illinois Hospital Association (IHA)/ Health Management Associates (HMA) and the Association of Safety Net Hospitals (Association). Both groups offered their input on the transformation process.

Testimony from the IHA/HMA was given by the President and CEO of IHA, A.J. Wilhelmi, IHA Senior Vice President for Health Policy and Finance, Patrick Gallagher, and Principal at HMA Jim Parker. IHA spoke about the similar work they are doing on hospital transformation which included a taskforce working on recommendations to present to the IHA's Board of Directors. IHA recognizes that healthcare is changing and evolving and they see this taskforce, and the recommendations that come from it, as a way to not only provide recommendations to their members but to the State as well.

Jim Parker from HMA then discussed similar hospital transformation projects that took place in other states. The examples provided in testimony touched on transformation efforts in both statewide and in municipalities. The first example was MLK hospital in Los Angeles. The hospital and community suffered from poor quality of care and a lack of access to needed services for the community. Through assessments and an examination of utilization patterns, the hospital was able to better serve the community by offering new services and better community coordination.

Lessons learned from similar efforts in the states of New York, Texas, Louisiana, and South Carolina were shared. It was noted that these states did not approach their transformation in the same way. New York and Texas used Delivery System Reform Incentive Payment (DSRIP) to transform their systems. Louisiana utilized private partners for significant reform; South Carolina used partnerships between smaller and larger hospitals to transform their system. More information is available from the presentation posted on the HTRC's website.

Following the presentation, there was a discussion between the presenters and committee members that looked for more details about IHA's taskforce and transformation efforts in other states.

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The Association of Safety Net Hospitals (Association) provided testimony in regards to their recommendations and the current state of a few facilities. Ben Lazare spoke on behalf of the Association with Tim Caveney of South Shore Hospital, Dr. George Miller of Loretto Hospital, and Tim Egan of Roseland Hospital each speaking on behalf of their individual hospitals.

The Association shared concerns about funding levels and the managed care system and stressed that a “one-size-fits-all” approach would be inadequate. Additionally, the Association shared three themes that developed among safety net hospitals. These included repurposing and/or replacing beds, difficulty attracting talent, and costs associated with treating a high volume of Medicaid patients.

The Association also presented a series of questions about the transformation process and is seeking guidance from the Department and HTRC. They included the data to be used, accuracy of the most recent hospital assessment, the Medicaid managed care program and MCOs, defining the scope of transformation, amount of funding available, clarification on language in the Act, and costs associated with consultants.

The safety net hospitals then offered testimony and details explaining the issues each of the institutions face.

Members of the HTRC and the Association then discussed their testimony and some of the issues each of these hospitals are facing.

Public Comment: None

Adjournment: Chairman Harris adjourned at 12:40 pm.

Next meeting: August 22, 2018.