

NURSING FACILITY PAYMENT REVIEW AND REDESIGN

Building Block #6: Case mix, equity and demographics III

February 18, 2021

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AGENDA

- Overview
- Recap

Data, modeling protocols and analytic plan
 RUGs IV v. PDPM nursing component
 Questions and Comments

- Case Mix, Equity and Demographics
 Net income by payer allocation and facility characteristics
 Consideration of potential policy priorities
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- Next Steps

HFS proposes a structured and transparent approach to develop, deliberate, adopt and implement nursing home payments to achieve improved outcomes and increased accountability with an emphasis on patient-centered care. HFS believes the rate mechanism, funding model, assessment, quality metrics, and staffing requirements can and should be updated in conjunction with any new or additional appropriated funding. Further, additional federal funding should be captured to improve these areas through an increase in the current nursing home bed tax. Building blocks in a comprehensive NF payment:

- Staffing (3 meetings)
- Quality (2 meetings)
- Physical Infrastructure (2 meetings)
- Rebalancing (2 meetings)
- Capacity (2 meetings)
- Case Mix, Equity and Demographics (3 meetings)
- Modeling (multiple meetings)

Note: COVID has had a profound impact on long term care. Infection control is assumed to be an integral component of each building block.

ORIGINAL OBJECTIVES AND PRINCIPLES FOR REFORM

- Transparent, outcome driven, patient-centered model with increased accountability
- Transition away from RUGS to federal PDPM case-mix nursing component
- Modify the support and capital rate into a set base rate similar to Medicare non-case-mix rate
- End the \$1.50 bed fee and increase the occupied bed assessment to create a single assessment program which maximizes federal revenue
- Directly tie funding/rates/incentives to demonstrable and sustained performance on key quality reporting metrics
- Documentation to support, review and validation of level of care coding and appropriateness, outliers, actual patient experiences, etc.
- Align regulation and payment incentives to the same goals
- Ensure appropriate incentives for community placement, including both uniform and MCO-specific incentives
- Recalibrate/rethink payment for nursing home infrastructure to support emerging vision for the industry in the wake of the COVID-19 crisis, including single-occupancy rooms, certified facilities
- Integrate emerging lessons and federal reforms related to the COVID pandemic
- Improved cooperation, support and follow up, data sharing and cross-agency training from other agencies (OIG, IDPH, DoA)
- Build in flexibility to evolve as the industry evolves and establish ongoing channels of communication for new, proposed, or upcoming changes

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HFS Data Used in RUGs v. PDPM Analysis

- Expense and Day information: Primary Source 2019 Medicare Cost Report Information from Healthcare Cost Report Information System (HCRIS) public use files. Includes a small number of 2018 Medicare CRs for those not in 2019 database, and HFS Medicaid CRs for those that are not Medicare certified.
- All Payer CMI (for cost normalization) Q3 2017 Q4 2019
- Medicaid CMI : (PDPM and RUG) Q4 2020 preliminary MDS records
- Special Population Add-on Resident Counts Q4 2020 preliminary MDS records
- Medicaid Days: 2019 HFS Cost Reports
- Regional Wage Adjustment Factors: Current values

Aligning on Data Sharing and Modeling Protocols

Collaborative Approach to Modeling

- Identify data sources, inclusion criteria, and timeframes on ongoing basis
- Provide HFS-only data upon request
 - IDPH licensure data on room numbers
 - CMIs
 - MMIS facility type classifications
- Full disclosure of modeling rules, formulas, and specifications for model options presented by HFS
- Comprehensive set of analytics

HFS RUGs v. PDPM Nursing Component CMI

Key Comparisons

- Cost-neutral comparison of CMIs
- CMIs versus allocated Medicaid nursing costs
- Overall net income

Demographics

- Regional shifts
- Medicaid payer mix

Special Conditions

- Alzheimer's
- SMI
- TBI
- Overall case mix

Emerging Policy Priorities

- Nurse staffing levels
- Room crowding

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A shift from RUGs 48 to PDPM would collapse 43 non-Rehab groups into 25

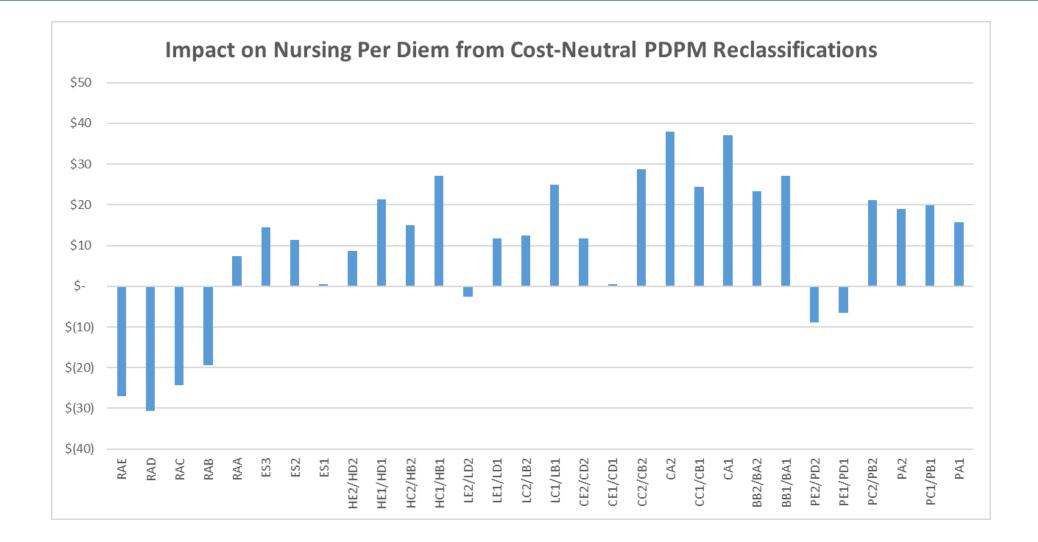
PDPM	PDPM HIPPS	Comparable	PDPM	PDPM HIPPS	Comparable
Group	Code Identifier	RUG Group	Group	Code Identifier	RUG Group
ES3	А	ES3	CBC2	Ν	CC2/CB2
ES2	В	ES2	CA2	Ο	CA2
ES1	С	ES1	CBC1	Р	CC1/CB1
HDE2	D	HE2/HD2	CA1	Q	CA1
HDE1	E	HE1/HD1	BAB2	R	BB2/BA2
HBC2	F	HC2/HB2	BAB1	S	BB1/BA1
HBC1	G	HC1/HB1	PDE2	Т	PE2/PD2
LDE2	Н	LE2/LD2	PDE1	U	PE1/PD1
LDE1	I	LE1/LD1	PBC2	V	PC2/PB2
LBC2	J	LC2/LB2	PA2	W	PA2
LBC1	К	LC1/LB1	PBC1	Х	PC1/PB1
CDE2	L	CE2/CD2	PA1	Y	PA1
CD1	М	CE1/CD1			

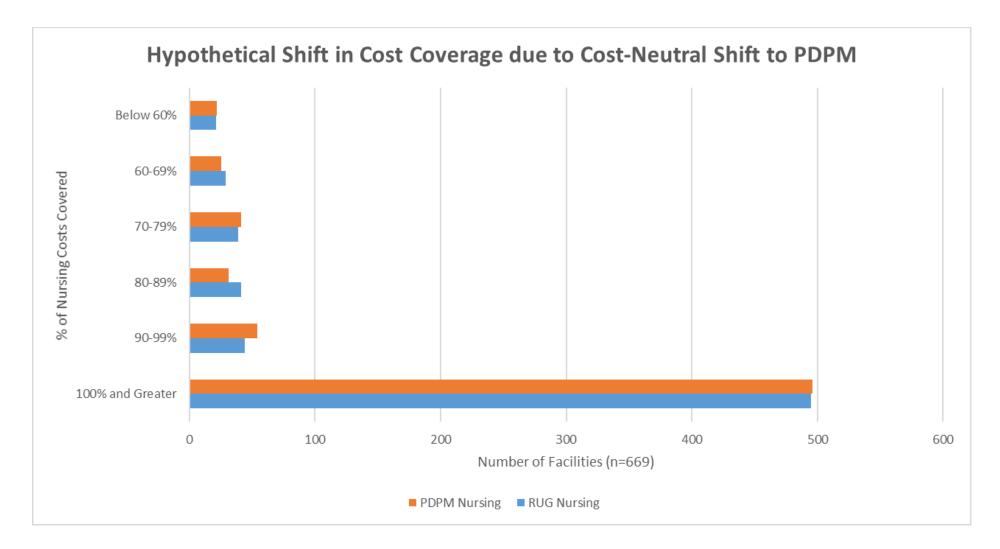
From 48 RUGs to 25 PDPM groups

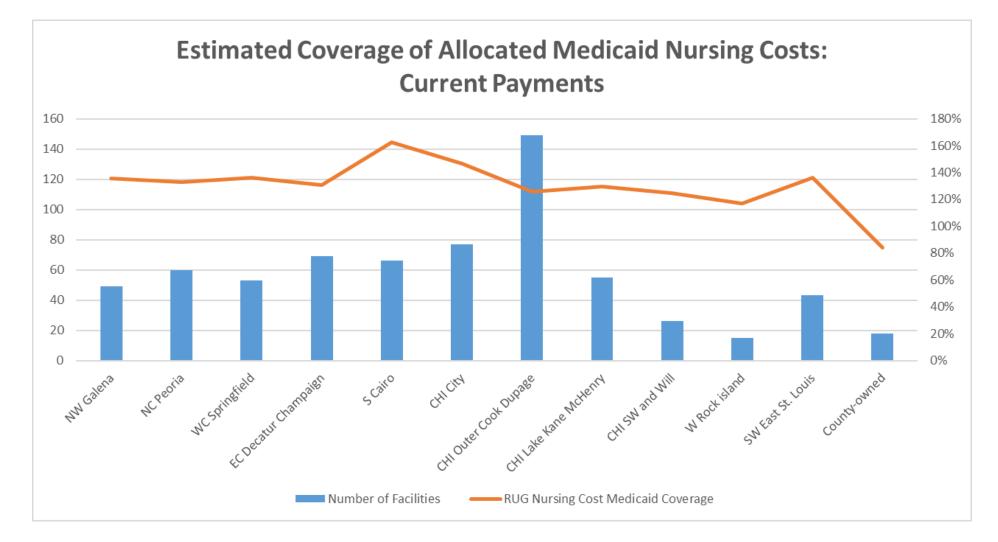
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PDPM v. Illinois RUGS-48 Classifications	Medicaid Residents		
Reclassed Rehab RUGs	12,009	30%	
Other reclassed RUGs> higher weight	2,533	6%	
Other reclassed RUGs>lower weight	3,546	9%	
Not reclassed	21,566	<u>54</u> %	
	39,654	100%	

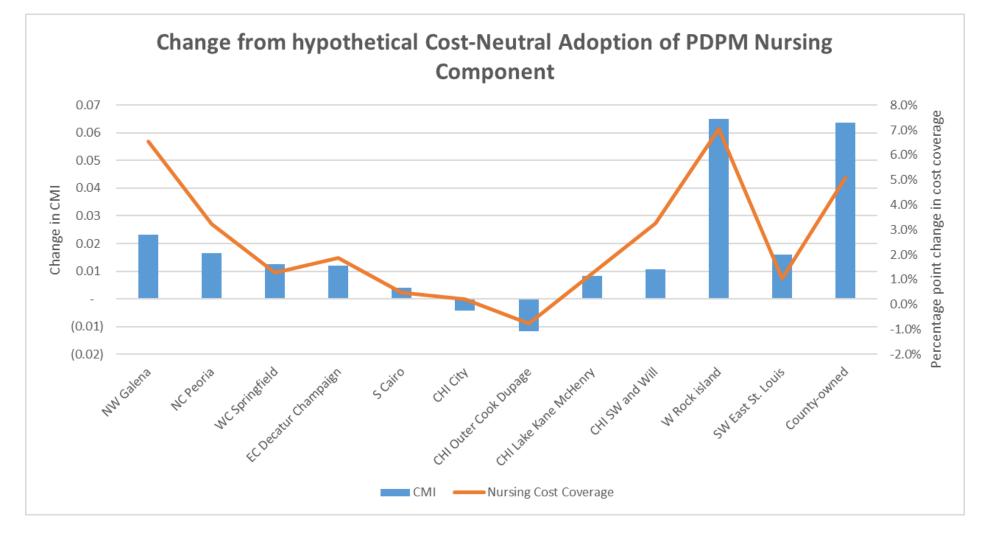


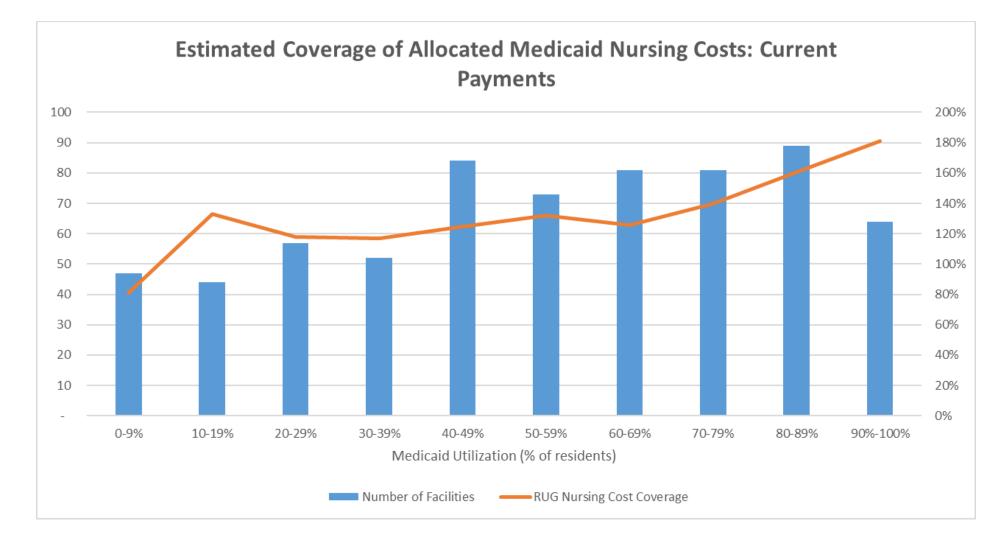


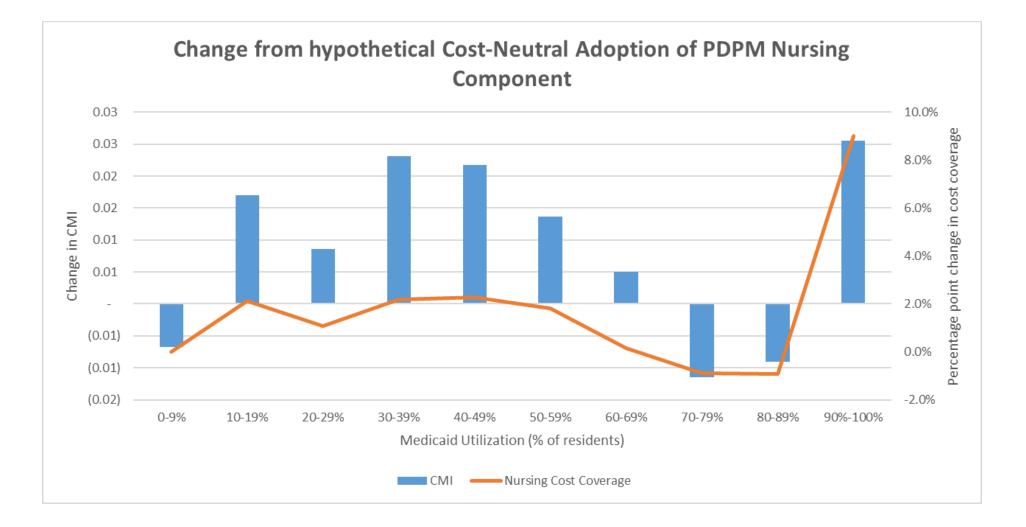


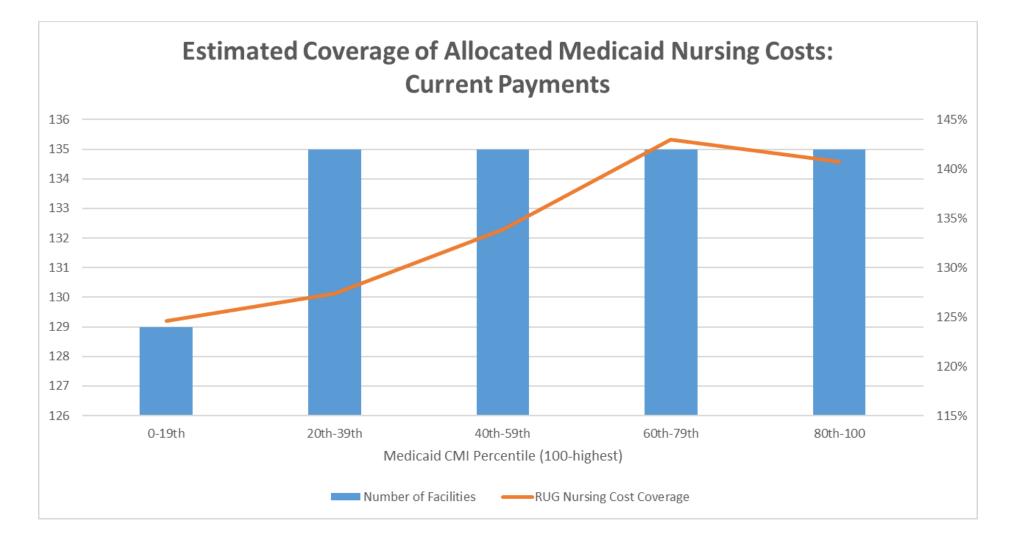


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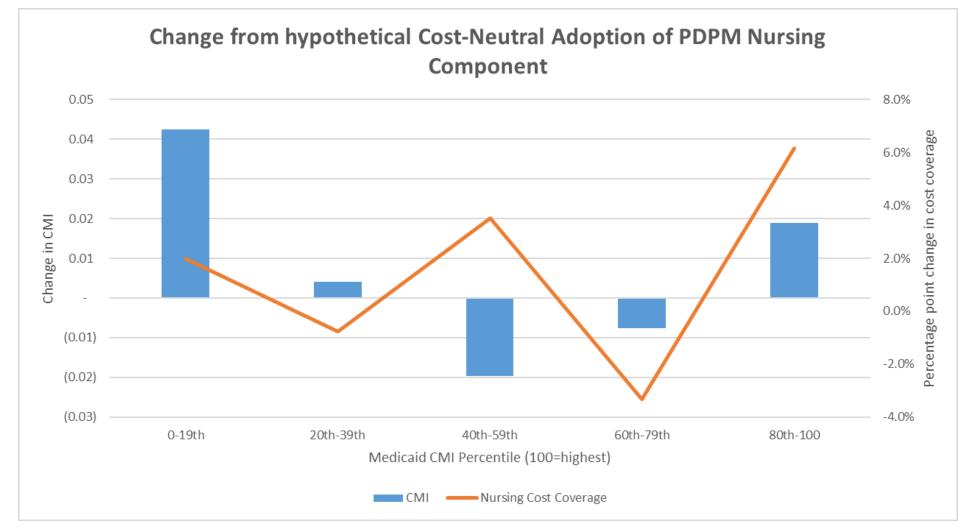


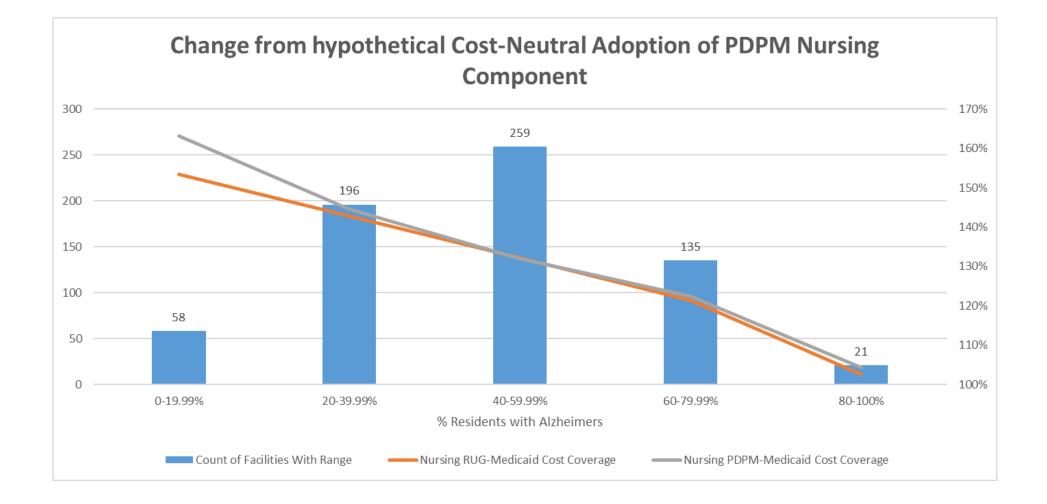




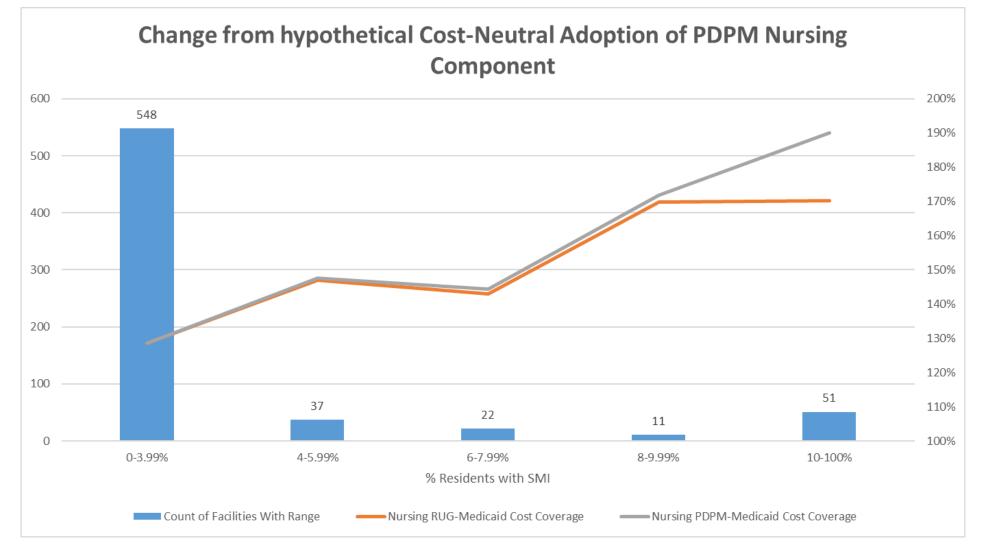


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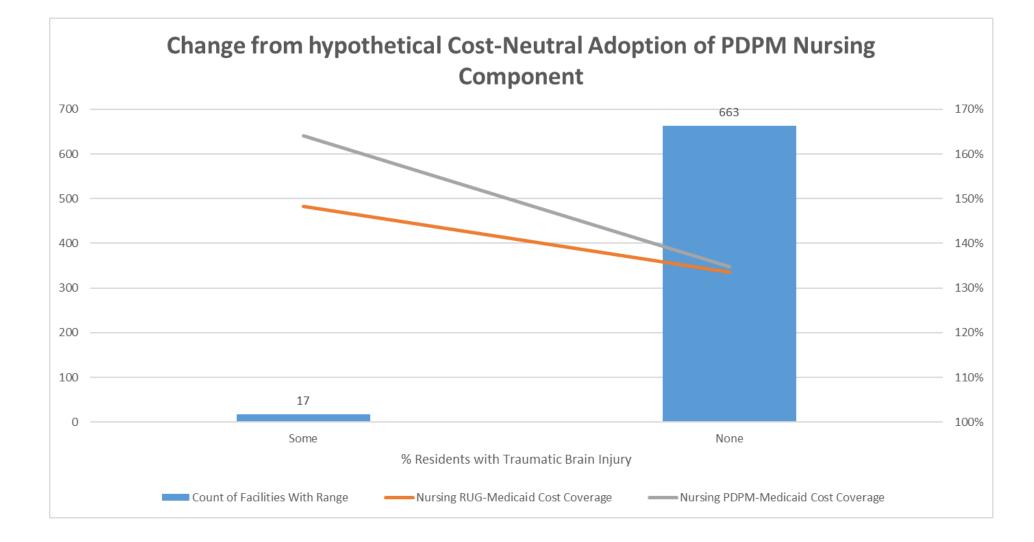




Distributive Impact of PDPM: Nursing Component Only



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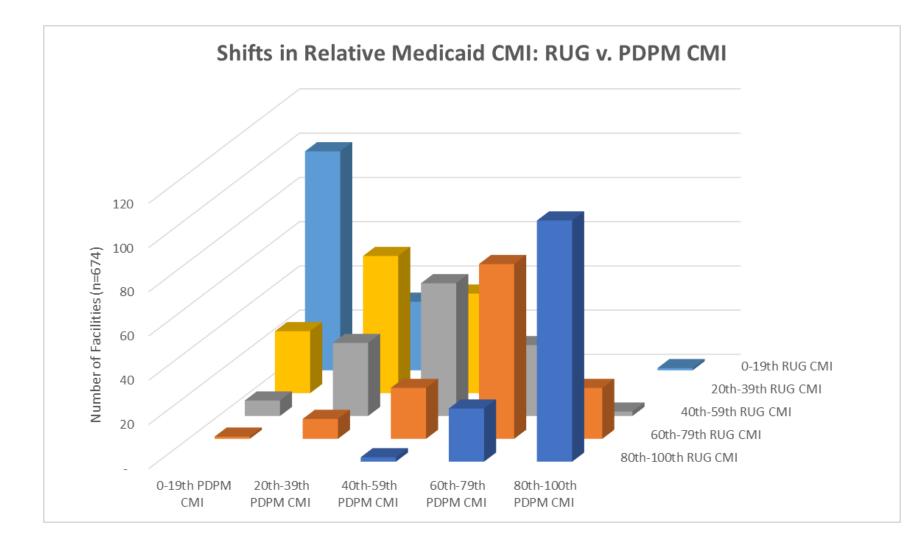
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HFS Impact of PDPM on Facility Case Mix Rankings



HFS Developing a Measure of Net Income

Medicare Cost Report Tabulation of SNF/NF Revenue and Costs

Free Standing Facilities, Medicare Form 2540-10: Take SNF/NF Net Patient Revenues, and remove SNF/NF Cost to arrive at SNF/NF Net Income

SN/NF Net Patient Revenue

Take SNF/NF Routine Revenue from Worksheet G -2, Column 1, Lines 1 & 2,

Add Total Ancillary Revenue from Worksheet G-2, Columns 1 & 2, Line 6, pro-rated based on the ratio of SNF/NF Routine Revenue above to Total Revenue (less Total Ancillary Revenues) from Worksheet G-3, Column 1, Line 1

Remove Total Contractual Adjustments from Worksheet G-3, Column 1, Line 2, pro-rated based on the ratio of the sum of SNF/NF Routine Revenues and pro-rated Total Ancillary Revenues, to Total Revenues as listed above.

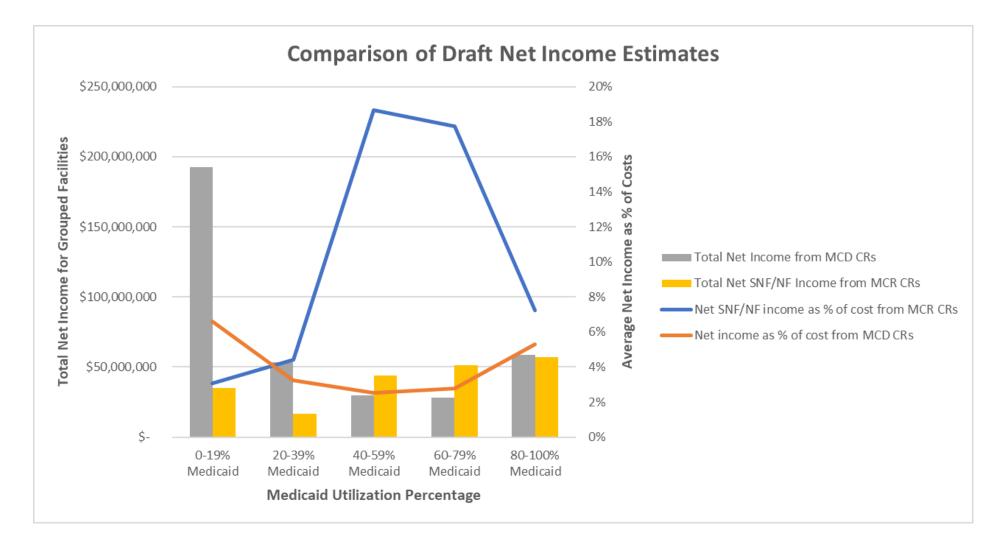
SNF/NF Cost

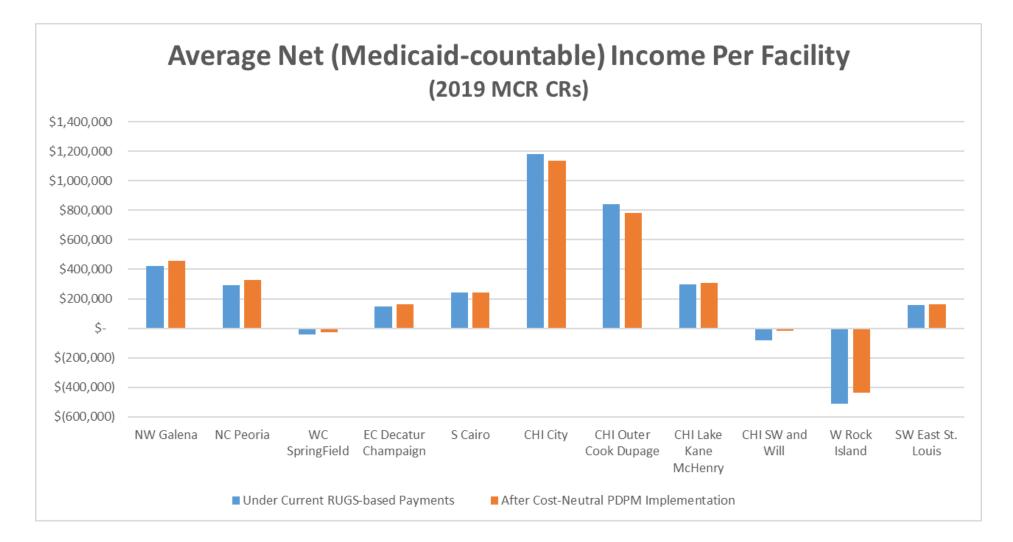
Take SNF/NF Routine Cost from Worksheet B Part I, Column 18, Lines 30 & 31,

Add Total Ancillary Cost from Worksheet B Part I Column 18, Lines 40-59.xx, pro-rated based on the ratio of SNF/NF Routine Revenue above to Total Revenue (less Total Ancillary Revenues) from Worksheet G-3, Column 1, Line 1

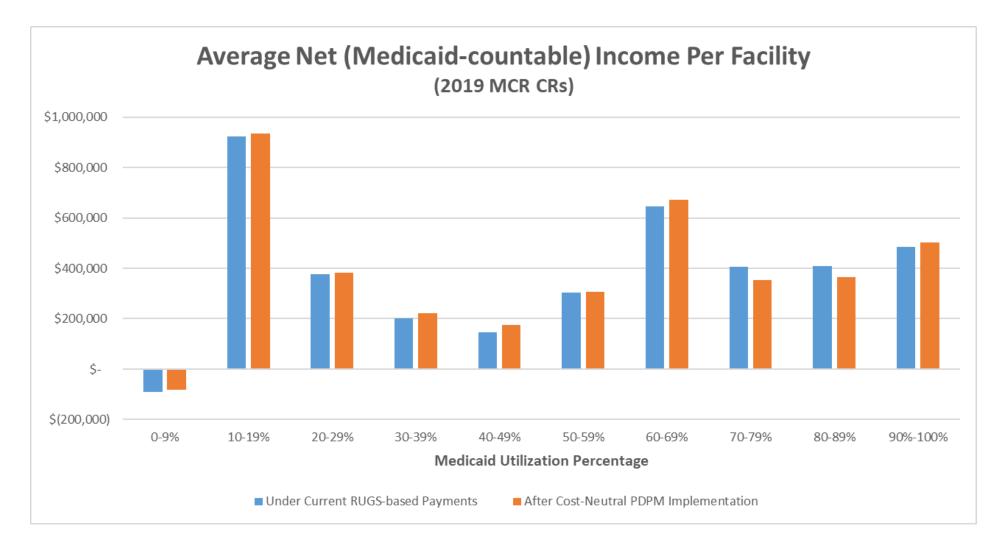
Note: Hospital based facilities' ancillary cost centers do not appear to receive an accurate allocation of SNF expense and revenues and so will not be utilized for comparative purposes.

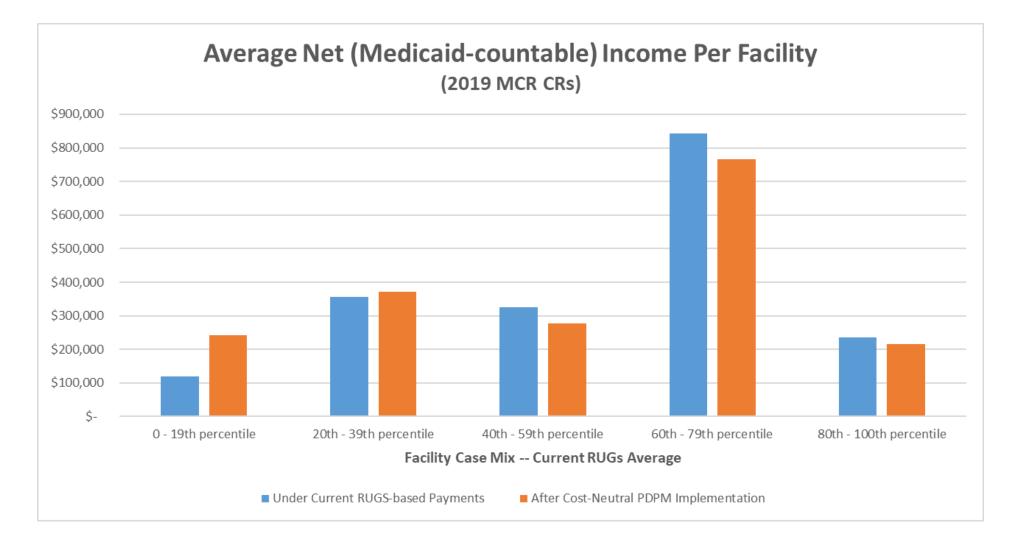
Distributive Impact of PDPM: Draft Measure of Net Income



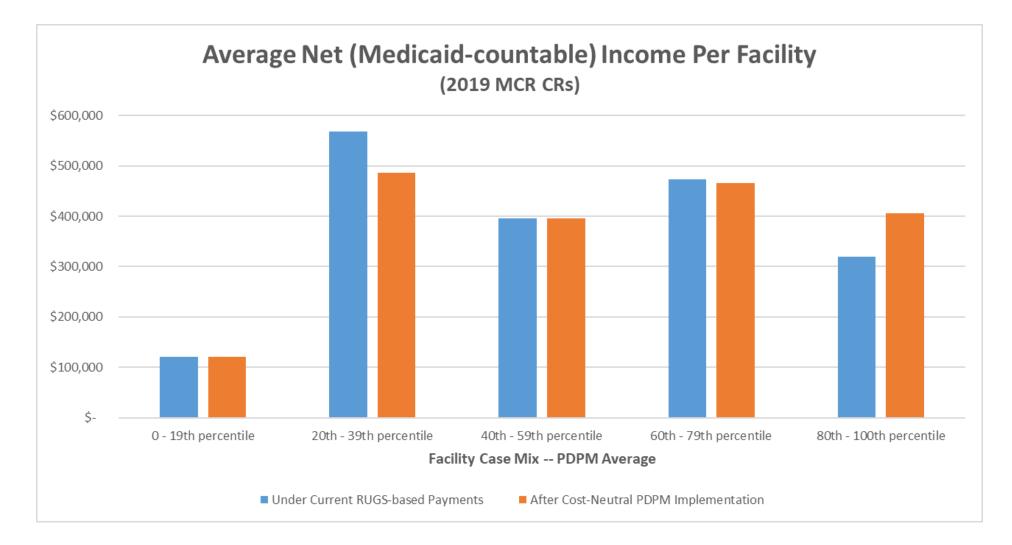


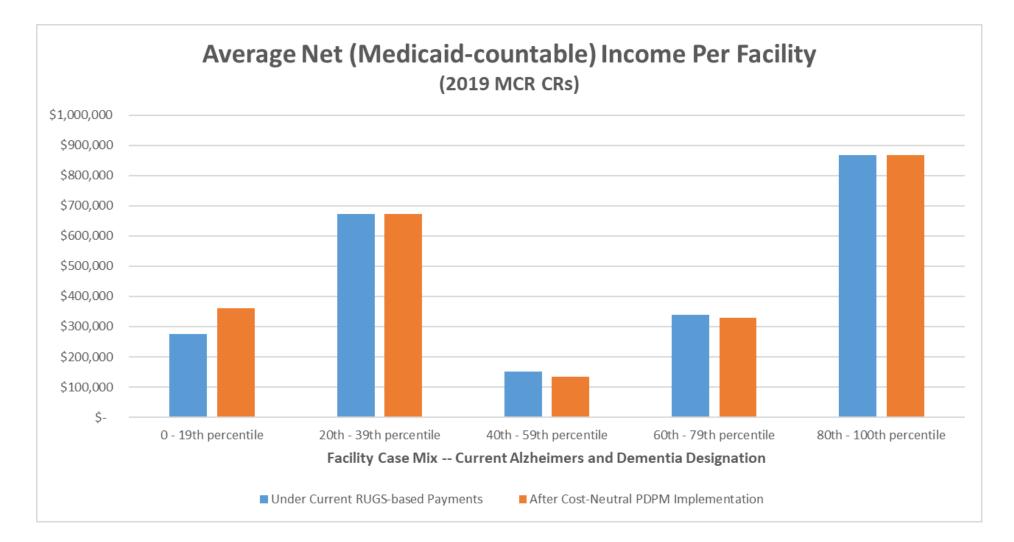
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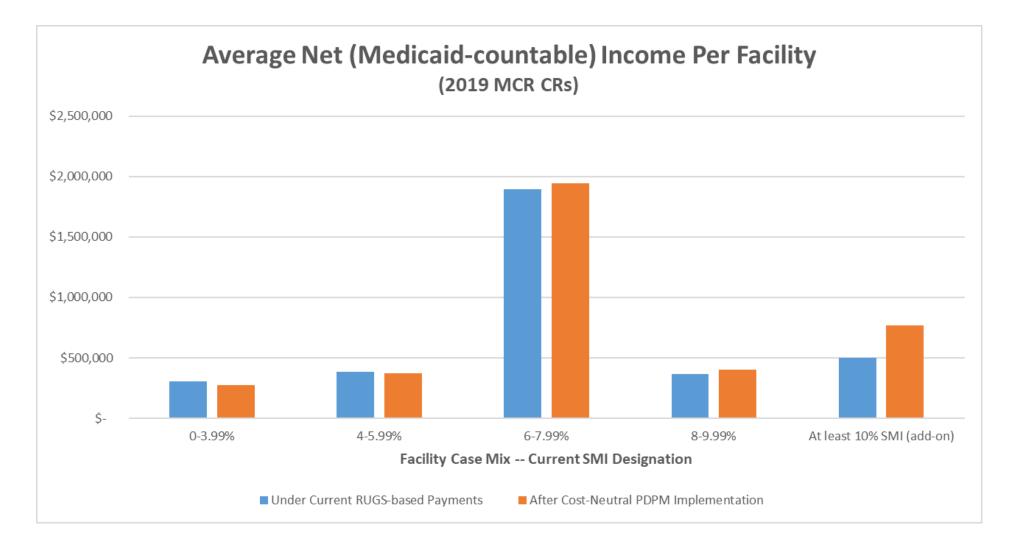


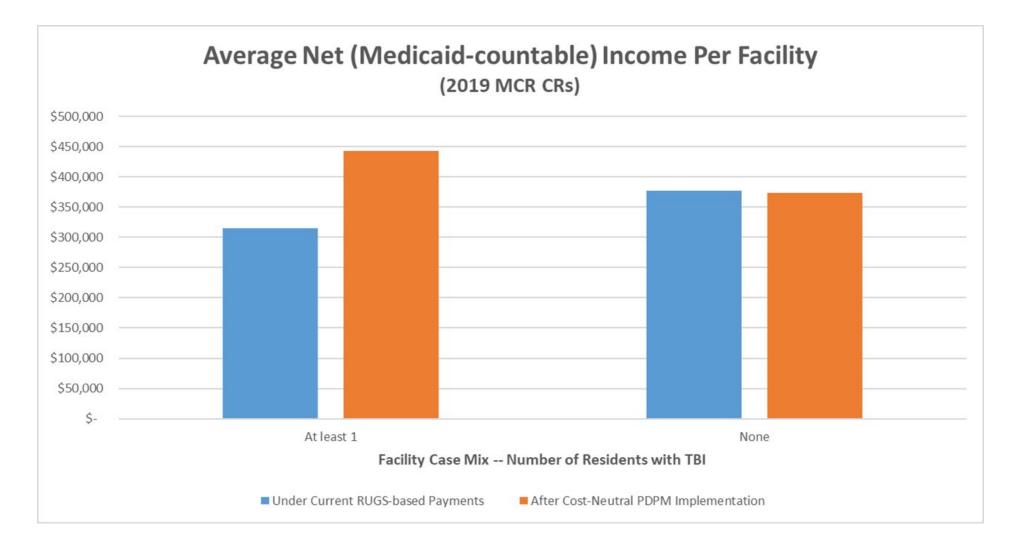
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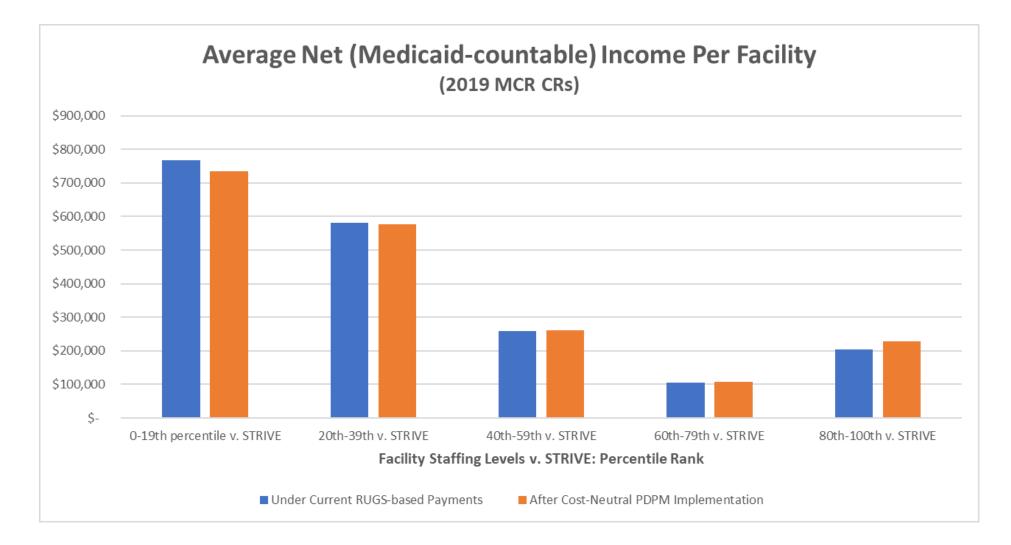


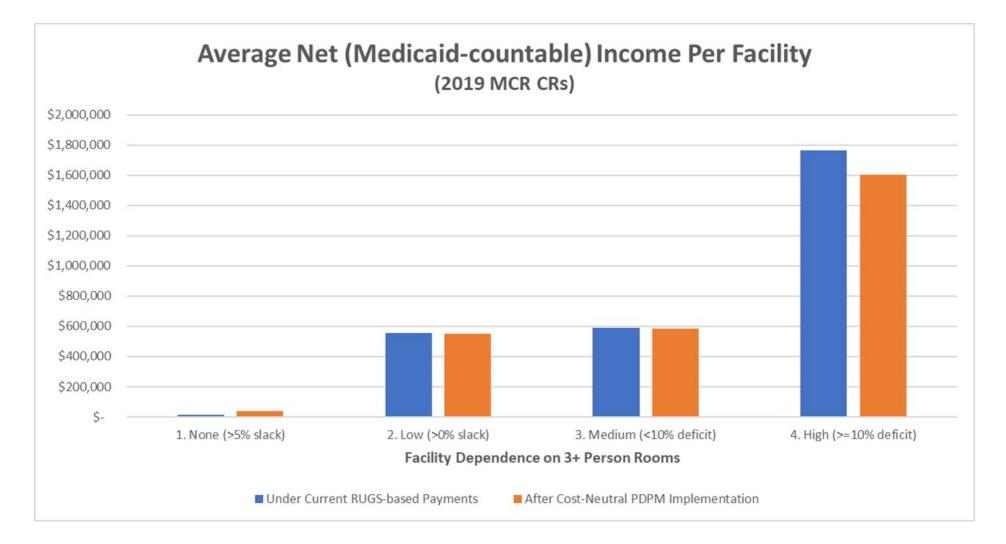
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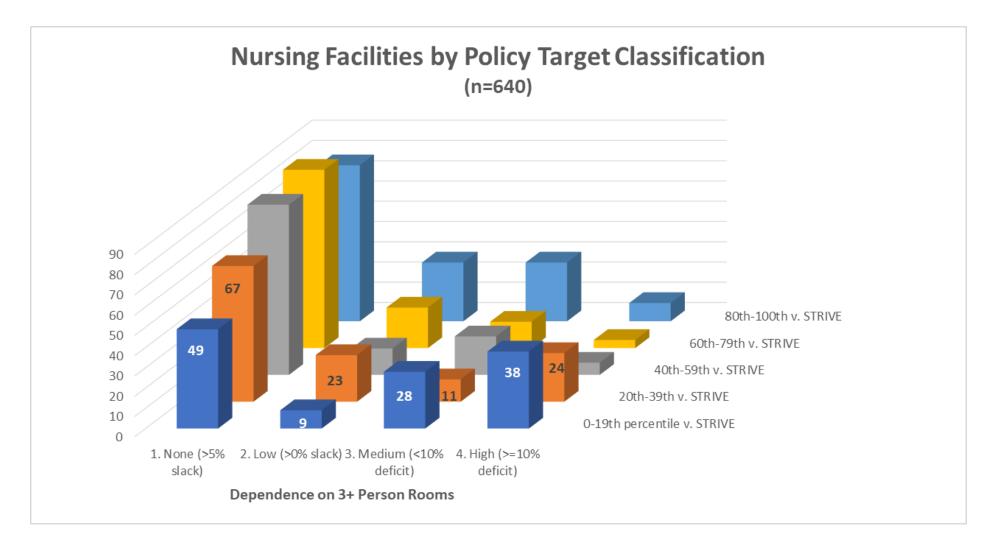
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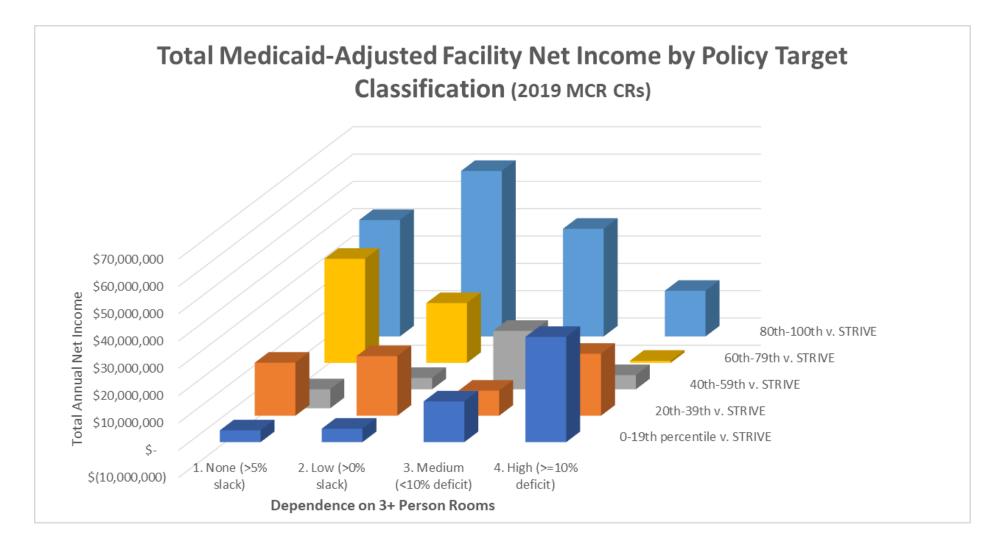


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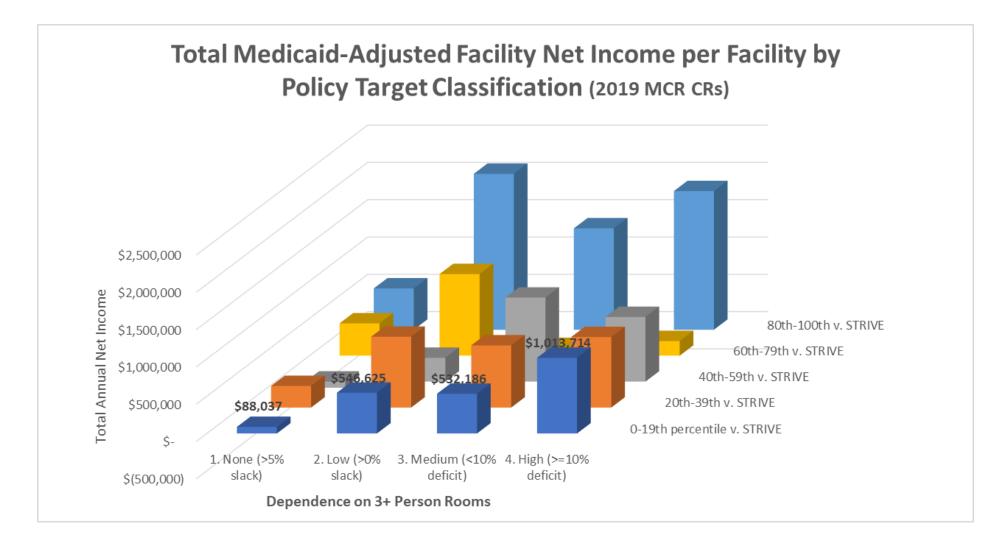
HFS Distributive Impact of PDPM v. Potential Policy Targets



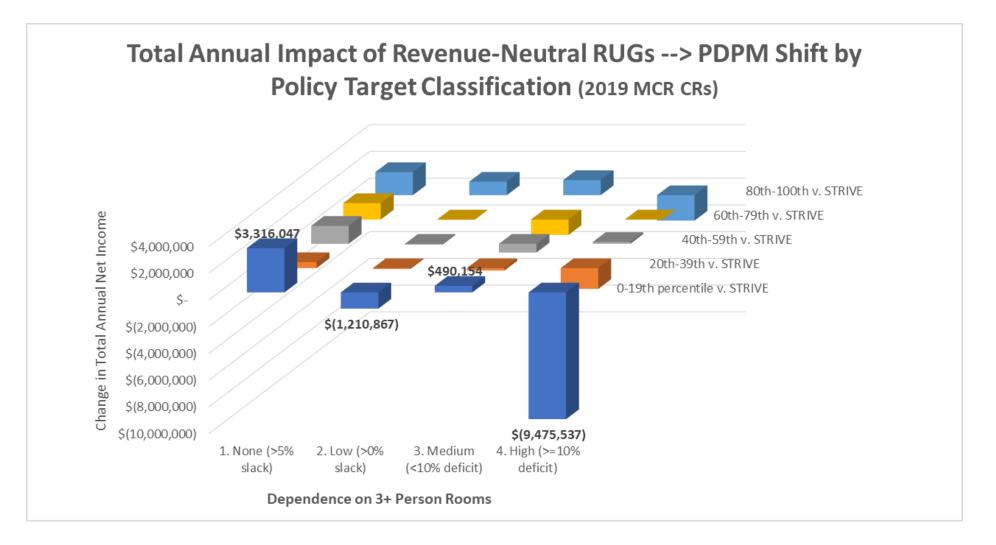




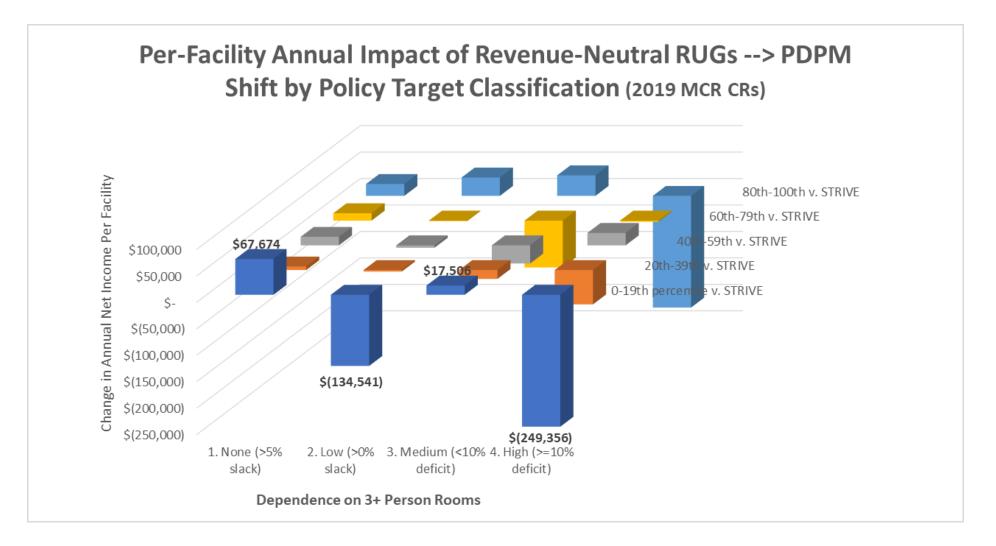












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