Heal th Financia	al Systems	HARVARD MEMORI	AL HOSPITAL	In Lie	u of Form CMS-2552-10
This report is	required by law (42 US	C 1395g; 42 CFR 413.20(b)). F the cost reporting period bei			FORM APPROVED OMB NO. 0938-0050
HOSPITAL AND H AND SETTLEMENT		PLEX COST REPORT CERTIFICATIO	N Provi der CCN: 1413	Peri od: From 07/01/2014 To 06/30/2015	
PART I - COST	REPORT STATUS				
Provi der use only	1. [X] Electronically 2. [] Manually submi			Date: 11/25/2	015 Time: 10:25 am
uee e y	3. [0] If this is an a	mended report enter the number ation. Enter "F" for full or		er resubmitted this c	ost report
Contractor use only	(1) Ås Submitted	itus 6. Date Received: 7. Contractor No. Audit 8. [N] Initial Report it 9. [N] Final Report fo	for this Provider CCN		

PART II - CERTIFICATION

(5) Amended

MISREPRESENTATION OR FALSIFICATION OF ANY INFORMATION CONTAINED IN THIS COST REPORT MAY BE PUNISHABLE BY CRIMINAL, CIVIL AND ADMINISTRATIVE ACTION, FINE AND/OR IMPRISONMENT UNDER FEDERAL LAW. FURTHERMORE, IF SERVICES IDENTIFIED IN THIS REPORT WERE PROVIDED OR PROCURED THROUGH THE PAYMENT DIRECTLY OR INDIRECTLY OF A KICKBACK OR WERE OTHERWISE ILLEGAL, CRIMINAL, CIVIL AND ADMINISTRATIVE ACTION, FINES AND/OR IMPRISONMENT MAY RESULT.

CERTIFICATION BY OFFICER OR ADMINISTRATOR OF PROVIDER(S)

I HEREBY CERTIFY that I have read the above certification statement and that I have examined the accompanying electronically filed or manually submitted cost report and the Balance Sheet and Statement of Revenue and Expenses prepared by HARVARD MEMORIAL HOSPITAL (141335) for the cost reporting period beginning 07/01/2014 and ending 06/30/2015 and to the best of my knowledge and belief, this report and statement are true, correct, complete and prepared from the books and records of the provider in accordance with applicable instructions, except as noted. I further certify that I am familiar with the laws and regulations regarding the provision of health care services, and that the services identified in this cost report were provided in compliance with such laws and regulations.

(Si gned)	
	Officer or Administrator of Provider(s)
Ti tl	e
Date	<u> </u>

			Title	XVIII			
	Cost Center Description	Title V	Part A	Part B	HI T	Title XIX	
		1. 00	2.00	3. 00	4. 00	5. 00	
	PART III - SETTLEMENT SUMMARY						
1.00	Hospi tal	0	-58, 345	-16, 881	0	1, 087, 524	1. 00
2.00	Subprovider - IPF	0	0	0		0	2. 00
3.00	Subprovider - IRF	0	0	0		0	3. 00
4.00	SUBPROVI DER I	0	0	0		0	4. 00
5.00	Swing bed - SNF	0	0	0		0	5. 00
6.00	Swing bed - NF	0				0	6. 00
7.00	SKILLED NURSING FACILITY	0	-5, 351	0		0	7. 00
8.00	NURSING FACILITY	0				0	8. 00
10.00	RURAL HEALTH CLINIC I	0		0		0	10.00
11. 00	FEDERALLY QUALIFIED HEALTH CENTER I	0		0		0	11. 00
200.00	Total	0	-63, 696	-16, 881	0	1, 087, 524	200. 00
The al	hove amounts represent "due to" or "due from"	the applicable	program for th	a alament of t	he above compl	ev indicated	

The above amounts represent "due to" or "due from" the applicable program for the element of the above complex indicated. According to the Paperwork Reduction Act of 1995, no persons are required to respond to a collection of information unless it displays a valid OMB control number. The valid OMB control number for this information collection is 0938-0050. The time required to complete and review the information collection is estimated 673 hours per response, including the time to review instructions, search existing resources, gather the data needed, and complete and review the information collection. If you have any comments concerning the accuracy of the time estimate(s) or suggestions for improving the form, please write to: CMS, 7500 Security Boulevard, Attn: PRA Report Clearance Officer, Mail Stop C4-26-05, Baltimore, Maryland 21244-1850.

Please do not send applications, claims, payments, medical records or any documents containing sensitive information to the PRA Reports Clearance Office. Please note that any correspondence not pertaining to the information collection burden approved under the associated OMB control number listed on this form will not be reviewed, forwarded, or retained. If you have questions or concerns regarding where to submit your documents, please contact 1-800-MEDICARE.

Health Financial Systems HARVARD MEMORIAL HOSPITAL In Lieu of Form CMS-2552-10

HOSPITAL AND HOSPITAL HEALTH CARE COMPLEX IDENTIFICATION DATA Provi der CCN: 141335 Peri od: Worksheet S-2 From 07/01/2014 Part I Date/Time Prepared: 06/30/2015 11/25/2015 10:21 am 3.00 4.00 Hospital and Hospital Health Care Complex Address: Street: 901 GRANT STREET 1.00 PO Box: 1.00 County: MC HENRY 2.00 City: HARVARD State: IL Zi p Code: 60033-2.00 Component Name CCN CBSA Provi der Date Payment System (P, T, O, or N)

XVIII XIX Certi fi ed Number Number Type 1.00 2.00 3.00 4.00 5.00 6.00 | 7.00 | 8.00 Hospital and Hospital-Based Component Identification: 3.00 HARVARD MEMORIAL 141335 16974 01/01/2004 Ν 0 0 3.00 HOSPI TAI Subprovider - IPF 4.00 4 00 5.00 Subprovider - IRF 5.00 6.00 Subprovider - (Other) 6.00 Swing Beds - SNF 7.00 7 00 8.00 Swing Beds - NF 8.00 9.00 Hospi tal -Based SNF CARE CENTER 146014 99914 01/01/2002 Ρ Ν 9.00 Hospi tal -Based NF 10.00 10.00 11.00 Hospi tal -Based OLTC 11.00 12.00 Hospi tal -Based HHA 12.00 13.00 Separately Certified ASC 13.00 Hospi tal -Based Hospi ce 14.00 14.00 Hospital-Based Health Clinic - RHC 15.00 15 00 Hospital-Based Health Clinic - FQHC 16.00 17.00 Hospital-Based (CMHC) I 17.00 Hospi tal -Based (CORF) I 17.10 17. 10 18.00 Renal Dialysis 18.00 19.00 Other 19.00 From: To: 1.00 2.00 20.00 Cost Reporting Period (mm/dd/yyyy) 07/01/2014 06/30/2015 20.00 21.00 Type of Control (see instructions) 21.00 Inpatient PPS Information Does this facility qualify and is it currently receiving payments for disproportionate 22.00 Ν Ν 22.00 share hospital adjustment, in accordance with 42 CFR §412.106? In column 1, enter "Y for yes or "N" for no. Is this facility subject to 42 CFR Section §412.06(c)(2)(Pickle amendment hospital?) In column 2, enter "Y" for yes or "N" for no. Did this hospital receive interim uncompensated care payments for this cost reporting Ν Ν 22.01 period? Enter in column 1, "Y" for yes or "N" for no for the portion of the cost reporting period occurring prior to October 1. Enter in column 2, "Y" for yes or "N" for no for the portion of the cost reporting period occurring on or after October 1. (see instructions) 22 02 Is this a newly merged hospital that requires final uncompensated care payments to be N Ν 22.02 determined at cost report settlement? (see instructions) Enter in column 1, "Y" for yes or "N" for no, for the portion of the cost reporting period prior to October 1. Enter "Y" for yes or "N" for no, for the portion of the cost reporting period on in column 2, or after October 1. Did this hospital receive a geographic reclassification from urban to rural as a result 22.03 Ν Ν of the OMB standards for delineating statistical areas adopted by CMS in FY2015? Enter in column 1, "Y" for yes or "N" for no for the portion of the cost reporting period prior to October 1. Enter in column 2, "Y" for yes or "N" for no for the portion of the cost reporting period occurring on or after October 1. (see instructions) Does this hospital contain at least 100 but not more than 499 beds (as counted in accordance with 42 CFR 412.105)? Enter in column 3, "Y" for yes or "N" for no. Which method is used to determine Medicaid days on lines 24 and/or 25 below? In column 23.00 1, enter 1 if date of admission, 2 if census days, or 3 if date of discharge. Is the method of identifying the days in this cost reporting period different from the method used in the prior cost reporting period? In column 2, enter "Y" for yes or "N" for no. enter "Y" for yes or "N" <u>for no</u> In-State In-State Out-of Out-of Medi cai d 0ther Medi cai d Medi cai d State State HMO days Medi cai d paid days eligible Medi cai d Medi cai d days eligible unpai d paid days days unpai d 1.00 2.00 3. 00 4. 00 5. 00 6.00 24.00 | If this provider is an IPPS hospital, enter the 24. 00 in-state Medicaid paid days in column 1, in-state Medicaid eligible unpaid days in column 2, out-of-state Medicaid paid days in column 3, out-of-state Medicaid eligible unpaid days in column 4, Medicaid HMO paid and eligible but unpaid days in column 5, and other Medicaid days in column 6. 25.00 If this provider is an IRF, enter the in-state 0 25 00 O 0 0 0 Medicaid paid days in column 1, the in-state Medicaid eligible unpaid days in column 2, out-of-state Medicaid days in column 3, out-of-state Medicaid eligible unpaid days in column 4, Medicaid HMO paid and eligible but unpaid days in column 5.

used for cap relief and/or FTEs that are nonprimary care or general surgery. (see instructions)

						11/25/2015 10	:21 am
			Program Name	Program Code	Unweighted IME FTE Count		
			1.00	2. 00	3. 00	4.00	
	Of the FTEs in line 61.05, speci specialty, if any, and the numbe for each new program. (see instrcolumn 1, the program name, ente program code, enter in column 3, unweighted count and enter in co FTE unweighted count. Of the FTEs in line 61.05, speci	er of FTE residents ructions) Enter in rr in column 2, the the IME FTE blumn 4, direct GME			0. 00	0.00	61. 10
01. 20	program specialty, if any, and t residents for each expanded prog instructions) Enter in column 1, enter in column 2, the program c 3, the IME FTE unweighted count 4, direct GME FTE unweighted cou	he number of FTE gram. (see the program name, code, enter in column and enter in column			0.00	0.00	01. 20
				(1.00	
62. 00	ACA Provisions Affecting the Hea	s that your hospital	trained in this cost		od for which	0.00	62. 00
62. 01	your hospital received HRSA PCRE Enter the number of FTE resident during in this cost reporting pe	s that rotated from a riod of HRSA THC pro	a Teaching Health Cent gram. (see instruction		your hospital	0.00	62. 01
63. 00	Teaching Hospitals that Claim Re Has your facility trained reside "Y" for yes or "N" for no in col	nts in nonprovider se	ettings during this co		eriod? Enter	N	63. 00
	T TOT YES OF IN TOT HE THE COT	umii i. II yes, compre	SEC 111103 04 07. (300	Unwei ghted FTEs Nonprovi der Si te	Unwei ghted FTEs in Hospital	Ratio (col. 1/ (col. 1 + col. 2))	
				1.00	2.00	3.00	
	Section 5504 of the ACA Base Yea	nr FTE Residents in No	onprovider Settings				
	period that begins on or after J						
64. 00	Enter in column 1, if line 63 is in the base year period, the num resident FTEs attributable to ro settings. Enter in column 2 the resident FTEs that trained in yo of (column 1 divided by (column	ber of unweighted nor tations occurring in number of unweighted our hospital. Enter in 1 + column 2)). (see	n-primary care all nonprovider d non-primary care n column 3 the ratio	0. 00			
		Program Name	Program Code	Unwei ghted FTEs Nonprovi der Si te 3.00	Unwei ghted FTEs in Hospi tal	Ratio (col. 3/ (col. 3 + col. 4))	
65. 00	Enter in column 1, if line 63 is yes, or your facility trained residents in the base year period, the program name associated with primary care FTEs for each primary care program in which you trained residents. Enter in column 2, the program code, enter in column 3, the number of unweighted primary care FTE residents attributable to rotations occurring in all non-provider settings. Enter in column 4, the number of unweighted primary care resident FTEs that trained in your hospital. Enter in column 5, the ratio of (column 3 at column 4)). (see instructions)	55		0.00			65. 00

Heal th Financial Systems HARVARD MEMORIAL HOSPITAL HOSPITAL AND HOSPITAL HEALTH CARE COMPLEX IDENTIFICATION DATA Provide	r CCN: 141335 P	In Lie	u of Form CMS- Worksheet S-2	
TOUTHE AND TOUTHE TEACHT CARE COMMERN TOUTH ON DATA	F	rom 07/01/2014 o 06/30/2015		pared:
		V 1.00	XI X 2. 00	, 21 diii
95.00 If line 94 is "Y", enter the reduction percentage in the applicable column. 96.00 Does title V or XIX reduce operating cost? Enter "Y" for yes or "N" for applicable column.		0. 00 N	O. OC N	95. 00 96. 00
97.00 If line 96 is "Y", enter the reduction percentage in the applicable colu Rural Providers	ımn.	0.00	0.00	97. 00
105.00 Does this hospital qualify as a critical access hospital (CAH)? 106.00 If this facility qualifies as a CAH, has it elected the all-inclusive me for outpatient services? (see instructions)	ethod of payment	Y		105. 00 106. 00
107.00 If this facility qualifies as a CAH, is it eligible for cost reimbursement training programs? Enter "Y" for yes or "N" for no in column 1. (see insection yes, the GME elimination is not made on Wkst. B, Pt. I, col. 25 and the reimbursed. If yes complete Wkst. D-2, Pt. II.	structions) If	N		107. 00
108.00 Is this a rural hospital qualifying for an exception to the CRNA fee sch CFR Section §412.113(c). Enter "Y" for yes or "N" for no.	nedul e? See 42	N		108. 00
Physi cal 1.00	Occupati onal 2.00	Speech 3.00	Respi ratory 4.00	
109.00 olf this hospital qualifies as a CAH or a cost provider, are therapy services provided by outside supplier? Enter "Y" for yes or "N" for no for each therapy.	N	N	N	109. 00
110.00Did this hospital participate in the Rural Community Hospital Demonstrat	ion project (41)	M Domolfor	1. 00 N	110. 00
the current cost reporting period? Enter "Y" for yes or "N" for no.	Ton project (410	DA Dellio) For	IN .	110.00
Miscellaneous Cost Reporting Information		1. 00	2.00 3.00	
115.00 Is this an all-inclusive rate provider? Enter "Y" for yes or "N" for no is yes, enter the method used (A, B, or E only) in column 2. If column 2 is either "93" percent for short term hospital or "98" percent for long to	2 is "E", enter i cerm care (includ	n column des	0	115. 00
psychiatric, rehabilitation and long term hospitals providers) based on Pub. 15-1, chapter 22, §2208.1. 116.00 s this facility classified as a referral center? Enter "Y" for yes or '				116. 00
117.00 Is this facility legally-required to carry malpractice insurance? Enter no.		'N" for Y		117. 00
118.00 s the malpractice insurance a claims-made or occurrence policy? Enter claim-made. Enter 2 if the policy is occurrence.	if the policy i	s 2		118. 00
	Premi ums	Losses	Insurance	
118.01 List amounts of malpractice premiums and paid losses:	1. 00 189, 682	2.00	3. 00	118. 01
		1. 00	2. 00	
118.02 Are malpractice premiums and paid losses reported in a cost center other Administrative and General? If yes, submit supporting schedule listing and amounts contained therein.		N		118. 02
119.00D0 NOT USE THIS LINE 120.00 s this a SCH or EACH that qualifies for the Outpatient Hold Harmless presents and applicable amendments? (see instructions) Enter in column 1, "N" for no. Is this a rural hospital with < 100 beds that qualifies for Hold Harmless provision in ACA §3121 and applicable amendments? (see instructions) in actions of the column 2 and "N" for no.	Y" for yes or the Outpatient	N	N	119.00
Enter in column 2, "Y" for yes or "N" for no. 121.00 Did this facility incur and report costs for high cost implantable device patients? Enter "Y" for yes or "N" for no.	ces charged to	Y		121. 00
Transplant Center Information 125.00 Does this facility operate a transplant center? Enter "Y" for yes and "!	" for no. If	N		125. 00
yes, enter certification date(s) (mm/dd/yyyy) below. 126.00 If this is a Medicare certified kidney transplant center, enter the certified kidney transplant in column 2	ification date			126. 00
in column 1 and termination date, if applicable, in column 2. 127.00 If this is a Medicare certified heart transplant center, enter the certi in column 1 and termination date, if applicable, in column 2.	fication date			127. 00
128.00 f this is a Medicare certified liver transplant center, enter the certi in column 1 and termination date, if applicable, in column 2.	fication date			128. 00
129.00 If this is a Medicare certified lung transplant center, enter the certified column 1 and termination date, if applicable, in column 2.	ication date in			129. 00
130.00 f this is a Medicare certified pancreas transplant center, enter the coldate in column 1 and termination date, if applicable, in column 2.	ertification			130. 00
131.00 If this is a Medicare certified intestinal transplant center, enter the date in column 1 and termination date, if applicable, in column 2.	certi fi cati on			131. 00
132.00 If this is a Medicare certified islet transplant center, enter the certi	fication date			132. 00
in column 1 and termination date, if applicable, in column 2. 133.00 If this is a Medicare certified other transplant center, enter the certified other transplant center, enter the certified other transplant in column 2.	fication date			133. 00
in column 1 and termination date, if applicable, in column 2. 134.00 If this is an organ procurement organization (0P0), enter the 0P0 number and termination date, if applicable, in column 2.	in column 1			134. 00

ealth Financial Systems HOSPITAL AND HOSPITAL HEALTH CARE COMPLE	X IDENTIFICATION DATA	Provi der	CCN: 14133	From	d: 07/01/2014 06/30/2015	Worksheet S- Part I Date/Time Pr 11/25/2015 1	epared
					1. 00	2. 00	_
All Providers					1.00	2.00	
40.00 Are there any related organization chapter 10? Enter "Y" for yes or " are claimed, enter in column 2 the	N" for no in column 1. I	f yes, and home	office co		Υ	901041	140. 0
1.00		. 00			3. 00	'	
If this facility is part of a chai				e name a	nd address	of the	
home office and enter the home off	Contractor name and Contractor's Name: N			actor's N	Number: 0045	in	141.
42.00 Street: 1000 MINERAL POINT AVE	PO Box:	1100	Contri	10101 3 1	valliber: 0040	.0	142.
13.00 City: JANESVILLE	State: V	WI	Zip C	ode:	5354	7	143.
						1.00	_
14.00 Are provider based physicians' cos	ts included in Worksheet	A?				1.00 Y	144.
					1. 00	2. 00	1
15.00 If costs for renal services are clinpatient services only? Enter "Y" no, does the dialysis facility incomperiod? Enter "Y" for yes or "N" 16.00 Has the cost allocation methodolog Enter "Y" for yes or "N" for no in	for yes or "N" for no i lude Medicare utilization for no in column 2. y changed from the previ column 1. (See CMS Pub.	n column 1. If on for this cost ously filed cost	column 1 i reporting report?		N N		145.
yes, enter the approval date (mm/d	u/yyyy) in column 2.						
						1.00	
17.00 Was there a change in the statisti						N	147.
18.00 Was there a change in the order of		,		e		N	148.
9.00Was there a change to the simplifi	ed cost finding method?	Part A	Part		Title V	N Title XIX	149.
		1.00	2.00		3.00	4.00	-
Does this facility contain a provi							
or charges? Enter "Y" for yes or " 55.00 Hospi tal	N" for no for each compo	onent for Part A Y	and Part Y	B. (See	<u>42 CFR §413</u> N	3. 13) N	155.
56.00 Subprovider - IPF		N N	l i		N	N N	156.
57.00 Subprovider - IRF		N	N		N	N	157.
58. 00 SUBPROVI DER							158.
59.00 SNF 50.00 HOME HEALTH AGENCY		N N	l N N		N N	N N	159. 160.
51. 00 CMHC		IN.	N N		N	N N	161.
61. 10 CORF			N		N	N	161.
						1.00	_
Mul ti campus						1.00	
5.00 s this hospital part of a Multica	mpus hospital that has o	one or more campu	ıses in di	fferent (CBSAs?	N	165.
Enter "Y" for yes or "N" for no.	Nama	County	Ctoto	7: n Code	CDCA	FTF /Compute	
	Name 0	County 1.00	State 2.00	Zi p Code 3. 00	2 CBSA 4. 00	FTE/Campus 5.00	+
6.00 If line 165 is yes, for each campus enter the name in column 0, county in column 1, state in column 2, zip code in column 3, CBSA in column 4, FTE/Campus in column 5 (see instructions)							00 166.
						1. 00	
Health Information Technology (HIT) incentive in the Ameri	can Recovery and	d Reinvest	ment Act		1.00	
7.00 s this provider a meaningful user 8.00 f this provider is a CAH (line 10 reasonable cost incurred for the H	under §1886(n)? Enter 5 is "Y") and is a meani	"Y" for yes or " ngful user (line	'N" for no			Y	167. 0168.
8.01 If this provider is a CAH and is n	ot a meaningful user, do	oes this provider			rdshi p		168.
exception under §413.70(a)(6)(ii)? 99.00 If this provider is a meaningful u transition factor. (see instruction	ser (line 167 is "Y") an				enter the	0.0	00169.
				Е	Begi nni ng	Endi ng	
and and a second a					1. 00	2.00	
70.00 Enter in columns 1 and 2 the EHR b period respectively (mm/dd/yyyy)	eginning date and ending	g date for the re	eporting	10	0/01/2013	09/30/2014	170.

Health Financial Systems	HARVARD MEMORIAL H	HOSPI TAL	In Lie	u of Form CMS-	2552-10
HOSPITAL AND HOSPITAL HEALTH CARE COMPLEX	IDENTIFICATION DATA	Provi der CCN: 141335	From 07/01/2014	Worksheet S-2 Part I Date/Time Pre	
			10 00/00/2010	11/25/2015 10	
				1. 00	
171.00 If line 167 is "Y", does this provi	der have any days for indivi-	duals enrolled in sect	i on 1876	N	171. 00
Medicare cost plans reported on Wks	st. S-3, Pt. I, line 2, col.	6? Enter "Y" for yes a	ind "N" for no.		
(see instructions)					

the other adjustments:

made to PS&R Report data for Other? Describe

From 07/01/2014 Part II Date/Time Prepared: 06/30/2015 11/25/2015 10:21 am Part A Part B Description Y/N Date Y/N 0 1.00 2.00 3.00 21.00 Was the cost report prepared only using the Ν 21 00 Ν provider's records? If yes, see instructions 1.00 COMPLETED BY COST REIMBURSED AND TEFRA HOSPITALS ONLY (EXCEPT CHILDRENS HOSPITALS) Capital Related Cost Have assets been relifed for Medicare purposes? If yes, see instructions 22.00 22.00 Ν Have changes occurred in the Medicare depreciation expense due to appraisals made during the cost 23.00 Ν 23.00 reporting period? If yes, see instructions. 24.00 Were new leases and/or amendments to existing leases entered into during this cost reporting period? Ν 24.00 If ves. see instructions Have there been new capitalized leases entered into during the cost reporting period? If yes, see Ν 25.00 25.00 instructions. 26.00 Were assets subject to Sec. 2314 of DEFRA acquired during the cost reporting period? If yes, see Ν 26,00 instructions. 27 00 Has the provider's capitalization policy changed during the cost reporting period? If yes, submit Ν 27.00 сору Interest Expense 28.00 Were new loans, mortgage agreements or letters of credit entered into during the cost reporting 28.00 period? If yes, see instructions. Did the provider have a funded depreciation account and/or bond funds (Debt Service Reserve Fund) Ν 29.00 treated as a funded depreciation account? If yes, see instructions Has existing debt been replaced prior to its scheduled maturity with new debt? If yes, see 30.00 instructions. 31.00 Has debt been recalled before scheduled maturity without issuance of new debt? If yes, see Ν 31.00 instructions. Purchased Services 32.00 Have changes or new agreements occurred in patient care services furnished through contractual N 32.00 arrangements with suppliers of services? If yes, see instructions. If line 32 is yes, were the requirements of Sec. 2135.2 applied pertaining to competitive bidding? If Ν 33.00 33.00 no, see instructions. Provi der-Based Physicians Are services furnished at the provider facility under an arrangement with provider-based physicians? Υ 34.00 If yes, see instructions. Iffine 34 is yes, were there new agreements or amended existing agreements with the provider-based Υ 35.00 physicians during the cost reporting period? If yes, see instructions. Y/N Date 1.00 2.00 Home Office Costs 36, 00 Were home office costs claimed on the cost report? 36, 00 37.00 If line 36 is yes, has a home office cost statement been prepared by the home office? 37.00 If yes, see instructions. If line 36 is yes, was the fiscal year end of the home office different from that of 38.00 N 38.00 the provider? If yes, enter in column 2 the fiscal year end of the home office. If line 36 is yes, did the provider render services to other chain components? If yes, 39.00 39.00 see instructions. 40.00 If line 36 is yes, did the provider render services to the home office? If yes, see Υ 40.00 instructions. 1.00 2.00 Cost Report Preparer Contact Information 41.00 Enter the first name, last name and the title/position REBECCA **HAVLICEK** 41.00 held by the cost report preparer in columns 1, 2, and 3, respecti vel y. Enter the employer/company name of the cost report WI PFLI 42.00 42.00 preparer. 43.00 Enter the telephone number and email address of the cost 414-290-8025 RHAVLI CEK@WI PFLI . COM 43.00

report preparer in columns 1 and 2, respectively.

From 07/01/2014 To 06/30/2015 Part II Date/Time Prepared: 11/25/2015 10:21 am Part B Date 4.00 PS&R Data 16.00 Was the cost report prepared using the PS&R 16.00 Report only? If either column 1 or 3 is yes, enter the paid-through date of the PS&R Report used in columns 2 and 4 . (see instructions) 17.00 Was the cost report prepared using the PS&R 10/15/2015 17.00 Report for totals and the provider's records for allocation? If either column 1 or 3 is yes, enter the paid-through date in columns 2 and 4. (see instructions) 18.00 | If line 16 or 17 is yes, were adjustments 18.00 made to PS&R Report data for additional claims that have been billed but are not included on the PS&R Report used to file this cost report? If yes, see instructions.

19.00 If line 16 or 17 is yes, were adjustments made to PS&R Report data for corrections of 19.00 other PS&R Report information? If yes, see i nstructi ons. If line 16 or 17 is yes, were adjustments 20.00 made to PS&R Report data for Other? Describe the other adjustments: Was the cost report prepared only using the provider's records? If yes, see 21.00 21.00 instructions.

Cost Report Preparer Contact Information

41.00 Enter the first name, I ast name and the title/position held by the cost report preparer in columns 1, 2, and 3, respectively.

42.00 Enter the employer/company name of the cost report preparer.

43.00 Enter the telephone number and email address of the cost report preparer in columns 1 and 2, respectively.

43.00

3.00

 Heal th Financial
 Systems
 HARVARD

 HOSPITAL
 AND
 HOSPITAL
 HEALTH CARE COMPLEX
 STATISTICAL
 DATA

					-	Го 06/30/2015	Date/Time Prep 11/25/2015 10	
							I/P Days / 0/P	21 (1111
							Visits / Trips	
	Component	Worksheet A	No.	of Beds	Bed Days	CAH Hours	Title V	
	·	Line Number			Avai I abl e			
		1. 00		2. 00	3. 00	4. 00	5. 00	
1.00	Hospital Adults & Peds. (columns 5, 6, 7 and	30. 00		10	3, 650	27, 412. 09	0	1. 00
	8 exclude Swing Bed, Observation Bed and							
	Hospice days) (see instructions for col. 2							
	for the portion of LDP room available beds)							
2.00	HMO and other (see instructions)							2. 00
3.00	HMO IPF Subprovider							3. 00
4.00	HMO IRF Subprovider							4. 00
5.00	Hospital Adults & Peds. Swing Bed SNF						0	5. 00
6.00	Hospital Adults & Peds. Swing Bed NF						0	6. 00
7.00	Total Adults and Peds. (exclude observation			10	3, 650	27, 412. 09	0	7. 00
	beds) (see instructions)							
8.00	INTENSIVE CARE UNIT	31. 00		3	1, 09	0.00	0	8. 00
9.00	CORONARY CARE UNIT	32. 00		0		0.00	0	9. 00
10.00	BURN INTENSIVE CARE UNIT							10.00
11. 00	SURGICAL INTENSIVE CARE UNIT							11. 00
12.00	OTHER SPECIAL CARE (SPECIFY)							12.00
13.00	NURSERY	43. 00					0	13.00
14. 00	Total (see instructions)			13	4, 74	27, 412. 09		14.00
15. 00	CAH visits						0	15. 00
16. 00	SUBPROVI DER - I PF	40. 00		0			0	16. 00
17. 00	SUBPROVI DER - I RF	41. 00		0			0	17. 00
18. 00	SUBPROVI DER	42. 00		0			0	18. 00
19. 00	SKILLED NURSING FACILITY	44. 00		13			0	19. 00
20.00	NURSING FACILITY	45. 00		0		-	0	20.00
21. 00	OTHER LONG TERM CARE	46. 00		30	10, 950			21. 00
22. 00	HOME HEALTH AGENCY							22. 00
23. 00	AMBULATORY SURGICAL CENTER (D. P.)							23. 00
24. 00	HOSPI CE							24. 00
24. 10	HOSPICE (non-distinct part)	30. 00						24. 10
25. 00	CMHC - CMHC							25. 00
25. 10	CMHC - CORF	99. 10					0	25. 10
26. 00	RURAL HEALTH CLINIC	88. 00					0	26. 00
26. 25	FEDERALLY QUALIFIED HEALTH CENTER	89. 00					0	26. 25
27. 00	Total (sum of lines 14-26)			56				27. 00
28. 00	Observation Bed Days						0	
29. 00	Ambul ance Tri ps							29. 00
30.00	Employee discount days (see instruction)							30. 00
31. 00	Employee discount days - IRF							31. 00
32. 00	Labor & delivery days (see instructions)			0		D		32. 00
32. 01	Total ancillary labor & delivery room							32. 01
	outpatient days (see instructions)							
33. 00	LTCH non-covered days							33. 00

Provider CCN: 141335

						11/25/2015 10	21 am
		I/P Days	/ O/P Visits	/ Trips	Full Time	Equi val ents	
	Component	Title XVIII	Title XIX	Total All	Total Interns	Employees On	
				Pati ents	& Residents	Payrol I	
		6.00	7. 00	8. 00	9. 00	10.00	
1.00	Hospital Adults & Peds. (columns 5, 6, 7 and 8 exclude Swing Bed, Observation Bed and Hospice days) (see instructions for col. 2 for the portion of LDP room available beds)	616	101	1, 114			1.00
2.00	HMO and other (see instructions)	67	18				2. 00
3.00	HMO IPF Subprovider	0	0				3. 00
4.00	HMO IRF Subprovider	o	0				4. 00
5. 00	Hospital Adults & Peds. Swing Bed SNF	o	0	0			5. 00
6.00	Hospital Adults & Peds. Swing Bed NF	١	0				6.00
7. 00	Total Adults and Peds. (exclude observation	616	101	1, 114			7. 00
7.00	beds) (see instructions)	010	101	1, 114			7.00
8.00	INTENSIVE CARE UNIT	13	1	36			8. 00
9. 00	CORONARY CARE UNIT	0	0	30			9. 00
10.00	BURN INTENSIVE CARE UNIT	U	U	C			10.00
11. 00	SURGICAL INTENSIVE CARE UNIT						11. 00
12.00	OTHER SPECIAL CARE (SPECIFY)		0				12. 00 13. 00
13.00	NURSERY	420	ŭ	1 150	0.00	111 00	
14.00	Total (see instructions)	629	105	1, 150	0.00	111. 98	
15.00	CAH visits	0	0	U	0.00	0.00	15. 00
16.00	SUBPROVIDER - I PF	0	0	O		l e	
17. 00	SUBPROVIDER - I RF	ا	0	O	0.00		
18.00	SUBPROVI DER	0	0	2 702	0.00		
19.00	SKILLED NURSING FACILITY	2, 148	0	2, 782			
20.00	NURSING FACILITY		U	(730	0.00	l	
21. 00	OTHER LONG TERM CARE			6, 728	0.00	0.00	
22. 00	HOME HEALTH AGENCY						22. 00
23. 00	AMBULATORY SURGICAL CENTER (D. P.)						23. 00
24. 00	HOSPI CE		0				24. 00
24. 10	HOSPICE (non-distinct part)	0	0	C			24. 10
25. 00	CMHC - CMHC				0.00	0.00	25. 00
25. 10	CMHC - CORF	0	0	C		•	
26. 00	RURAL HEALTH CLINIC	0	0	O			
26. 25	FEDERALLY QUALIFIED HEALTH CENTER	0	0	C	0.00	l	
27. 00	Total (sum of lines 14-26)			0.1	0.00	143. 82	
28. 00	Observation Bed Days	_	0	367			28. 00
29. 00	Ambul ance Tri ps	0		_			29. 00
30. 00	Employee discount days (see instruction)			O			30.00
31. 00	Employee discount days - IRF			C			31. 00
32. 00	Labor & delivery days (see instructions)	0	0	C			32. 00
32. 01	Total ancillary labor & delivery room			C			32. 01
33. 00	outpatient days (see instructions) LTCH non-covered days	О					33. 00
	•	'			'	•	

 Heal th Financial
 Systems
 HARVARD

 HOSPITAL
 AND
 HOSPITAL
 HEALTH CARE COMPLEX
 STATISTICAL
 DATA
 Provider CCN: 141335

				To	06/30/2015	Date/Time Pre 11/25/2015 10	
		Full Time	<u> </u>	Di sch	arges		
		Equi val ents					
	Component	Nonpai d Workers	Title V	Title XVIII	Title XIX	Total All Patients	
		11. 00	12.00	13. 00	14. 00	15. 00	
1.00	Hospital Adults & Peds. (columns 5, 6, 7 and		0	221	33	412	1. 00
	8 exclude Swing Bed, Observation Bed and						
	Hospice days) (see instructions for col. 2						
	for the portion of LDP room available beds)						
2.00	HMO and other (see instructions)			27	6		2. 00
3.00	HMO IPF Subprovider				0		3. 00
4.00	HMO IRF Subprovider				0		4. 00
5.00	Hospital Adults & Peds. Swing Bed SNF						5. 00
6.00	Hospital Adults & Peds. Swing Bed NF						6. 00
7.00	Total Adults and Peds. (exclude observation						7. 00
	beds) (see instructions)						
8.00	INTENSIVE CARE UNIT						8. 00
9.00	CORONARY CARE UNIT						9. 00
10.00	BURN INTENSIVE CARE UNIT						10. 00
11. 00	SURGICAL INTENSIVE CARE UNIT						11. 00
12.00	OTHER SPECIAL CARE (SPECIFY)						12. 00
13.00	NURSERY						13. 00
14.00	Total (see instructions)	0. 00	0	221	33	412	
15.00	CAH visits						15. 00
16.00	SUBPROVI DER - I PF	0. 00	0	0	0	0	16. 00
17.00	SUBPROVI DER - I RF	0. 00	0	0	0	0	17. 00
18. 00	SUBPROVI DER	0. 00	0	0	0	0	18. 00
19. 00	SKILLED NURSING FACILITY	0. 00					19. 00
20.00	NURSING FACILITY	0. 00					20. 00
21. 00	OTHER LONG TERM CARE	0. 00				0	21. 00
22. 00	HOME HEALTH AGENCY						22. 00
23.00	AMBULATORY SURGICAL CENTER (D. P.)						23. 00
24.00	HOSPI CE						24. 00
24. 10	HOSPICE (non-distinct part)						24. 10
25. 00	CMHC - CMHC						25. 00
25. 10	CMHC - CORF	0. 00					25. 10
26.00	RURAL HEALTH CLINIC	0. 00					26. 00
26. 25	FEDERALLY QUALIFIED HEALTH CENTER	0.00					26. 25
27.00	Total (sum of lines 14-26)	0.00					27. 00
28.00	Observation Bed Days						28. 00
29.00	Ambul ance Trips						29. 00
30.00	Employee discount days (see instruction)						30. 00
31.00	Employee discount days - IRF						31.00
32.00	Labor & delivery days (see instructions)						32. 00
32. 01	Total ancillary labor & delivery room						32. 01
	outpatient days (see instructions)						
33.00	LTCH non-covered days						33. 00

Health Financial Systems HARVARD MEI	MORIAL HOSPITAL		In Lie	eu of Form CMS-	2552-10
PROSPECTIVE PAYMENT FOR SNF STATISTICAL DATA		CCN: 141335	Peri od:	Worksheet S-7	
THOSE ESTITE THINEIT FOR OIL OTHER TOTAL BATTA			From 07/01/2014	nor norrow o	
			To 06/30/2015		
				11/25/2015 10	
	Group	SNF Days	Swing Bed SNF		
			Days	col. 2 + 3)	
	1.00	2. 00	3. 00	4. 00	
69. 00	PE2		0 0		
70. 00	PE1		0		
71. 00	PD2		0	1	1
72. 00	PD1		7 0	7	
73. 00	PC2		0	0	
74. 00	PC1		4 0	4	
75. 00	PB2		0	0	
76. 00	PB1		2 0	2	
77. 00	PA2		0	0	77. 00
78. 00	PA1		3 0	3	
199. 00	AAA		0	0	199. 00
200. 00 TOTAL		2, 1	48 0	2, 148	200. 00
			CBSA at	CBSA on/after	
			Beginning of	October 1 of	
			Cost Reporting		
			Peri od	Reporting	
				Period (if	
				appl i cabl e)	
			1. 00	2. 00	
SNF SERVI CES					1
201.00 Enter in column 1 the SNF CBSA code or 5 character non-0			99914	99914	201. 00
in effect at the beginning of the cost reporting period.					
in effect on or after October 1 of the cost reporting pe	eriod (if applicab				
		Expenses	Percentage	Associ ated	
				with Direct	
				Patient Care	
				and Related	
		1.00	0.00	Expenses?	
	440.4	1.00	2. 00	3.00	
A notice published in the Federal Register Volume 68, No					
payments beginning 10/01/2003. Congress expected this in					
expenses. For lines 202 through 207: Enter in column 1 t					
column 2 the percentage of total expenses for each categ					
line 7, column 3. In column 3, enter "Y" for yes or "N"			is increases asso	ociated	
with direct patient care and related expenses for each c 202.00 Staffing	ategory. (see ins	Tructions)	0.00	Π	202. 00
				l .	1
203. 00 Recruitment			0 0.00		203. 00 204. 00
204.00 Retention of employees					
205. 00 Trai ni ng			0.00		205. 00
206. 00 OTHER (SPECIFY)	. 2)	045.0	0.00		206. 00
207.00 Total SNF revenue (Worksheet G-2, Part I, line 7, column	ı <i>ə)</i>	945, 3	+ /	I	207. 00

OCDI T	Financial Systems HARVARD MEMORIAL HOSP		1005 1		u of Form CMS-2	
IUSPI I	AL UNCOMPENSATED AND INDIGENT CARE DATA Pr	ovider CCN: 141	1	Period: From 07/01/2014 Fo 06/30/2015	Worksheet S-10 Date/Time Pre 11/25/2015 10	pared
					1. 00	
	Uncompensated and indigent care cost computation					
. 00	Cost to charge ratio (Worksheet C, Part I line 202 column 3 divide	d by line 202 (col umn	8)	0. 370090	1. (
	Medicaid (see instructions for each line)					1
00	Net revenue from Medicaid				2, 334, 108	
00	Did you receive DSH or supplemental payments from Medicaid?			_	Y	3.
00	If line 3 is "yes", does line 2 include all DSH or supplemental pa		di cai d'	?	Υ	4.
00	If line 4 is "no", then enter DSH or supplemental payments from Me	di cai d			0	1
00	Medicaid charges Medicaid cost (line 1 times line 6)				11, 607, 120 4, 295, 679	
7.00 Medicaid cost (line 1 times line 6) 8.00 Difference between net revenue and costs for Medicaid program (line 7 minus sum of lines 2 and 5; i						1
. 00	<pre>state Children's Health Insurance Program (SCHIP) (see instruction)</pre>			es 2 and 5, 11	1, 961, 571	0.
00	Net revenue from stand-alone SCHIP	S TOT Each Time	e)		0	9.
	Stand-alone SCHIP charges				0	
. 00	Stand-alone SCHIP cost (line 1 times line 10)				0	
. 00	Difference between net revenue and costs for stand-alone SCHIP (Ii)	ne 11 minus li	ne 9: i	f < zero then	0	1
	enter zero)		, .		_	
	Other state or local government indigent care program (see instruc	tions for each	line)			1
. 00	Net revenue from state or local indigent care program (Not include	d on lines 2,	5 or 9))	0	13.
. 00	Charges for patients covered under state or local indigent care properties.	ogram (Not inc	luded i	n lines 6 or	0	14.
. 00	State or local indigent care program cost (line 1 times line 14)				0	15.
. 00	Difference between net revenue and costs for state or local indige 13; if < zero then enter zero)	nt care progra	m (line	e 15 minus line	0	16.
	Uncompensated care (see instructions for each line)					
. 00	Private grants, donations, or endowment income restricted to fundi	ng charity car	е		0	17.
. 00	Government grants, appropriations or transfers for support of hosp				0	18.
0. 00	Total unreimbursed cost for Medicaid , SCHIP and state and local image. 8, 12 and 16)	ndigent care p	rograms	s (sum of lines	1, 961, 571	19.
			sured	Insured	Total (col. 1	
		pati		pati ents	+ col . 2)	
		1.		2.00	3.00	0.0
. 00	Total initial obligation of patients approved for charity care (at charges excluding non-reimbursable cost centers) for the entire fa		138, 59	7 15, 118	153, 715	20.
. 00	Cost of initial obligation of patients approved for charity care (line 1	51, 293	5, 595	56, 888	21.
	times line 20)					
. 00	Partial payment by patients approved for charity care		78		781	
. 00	Cost of charity care (line 21 minus line 22)		50, 512	2 5, 595	56, 107	23.
					1. 00	
. 00	Does the amount in line 20 column 2 include charges for patient da		ngth of	stay limit		24.
. 00	imposed on patients covered by Medicaid or other indigent care pro If line 24 is "yes," charges for patient days beyond an indigent		Lana+h	of stay limit	0	25.
. 00	Total bad debt expense for the entire hospital complex (see instru		rengti	i oi stay iiiiill	1, 460, 893	
		,				
. 00	Non-Medicare and non-reimbursable Medicare had debt expense (line)					
. 00	Non-Medicare and non-reimbursable Medicare bad debt expense (line :			28)		
7. 00 3. 00 9. 00	Non-Medicare and non-reimbursable Medicare bad debt expense (line cost of non-Medicare and non-reimbursable Medicare bad debt expense Cost of uncompensated care (line 23 column 3 plus line 29)			28)	540, 662 596, 769	29.

Heal th	Financial Systems	HARVARD MEMORIA	L HOSPITAL		In Lie	u of Form CMS-2	2552-10
RECLAS	SSIFICATION AND ADJUSTMENTS OF TRIAL BALANCE O)F EXPENSES	Provi der		Peri od:	Worksheet A	
					From 07/01/2014 To 06/30/2015	Date/Time Pre	nared:
					10 00/30/2013	11/25/2015 10	
	Cost Center Description	Sal ari es	Other	Total (col. 1	Recl assi fi cati	Reclassi fied	
	·			+ col . 2)	ons (See A-6)	Trial Balance	
						(col. 3 +-	
						col. 4)	
	I	1. 00	2. 00	3. 00	4. 00	5. 00	
4 00	GENERAL SERVICE COST CENTERS		4 407 070	1 40/ 07	11 07/	4 440 040	4 00
1.00	00100 NEW CAP REL COSTS-BLDG & FIXT 00200 NEW CAP REL COSTS-MVBLE EQUIP		1, 406, 073 860, 753				1.00
2. 00 4. 00	00400 EMPLOYEE BENEFITS DEPARTMENT	0	1, 647, 117	1		867, 545 1, 647, 117	2. 00 4. 00
5. 00	00500 ADMINISTRATIVE & GENERAL	522, 259	1, 782, 484			2, 285, 975	1
7. 00	00700 OPERATION OF PLANT	0	880, 782		•	2, 283, 473 880, 782	7.00
8. 00	00800 LAUNDRY & LINEN SERVICE		-75	1		-75	1
9. 00	00900 HOUSEKEEPING	175, 518	67, 663	•		243, 181	9. 00
10. 00	01000 DI ETARY	380, 880	206, 050			586, 930	
11. 00	01100 CAFETERI A	0	0	323,13	o o	0	11. 00
12. 00	01200 MAI NTENANCE OF PERSONNEL	o	0		0	0	12.00
13.00	01300 NURSING ADMINISTRATION	722, 101	67, 616	789, 71	7 0	789, 717	13. 00
14.00	01400 CENTRAL SERVICES & SUPPLY	0	0		0	0	14. 00
16.00	01600 MEDICAL RECORDS & LIBRARY	244, 705	23, 350	268, 05	5 0	268, 055	16. 00
17. 00	01700 SOCIAL SERVICE	0	0		0 0	0	17. 00
	INPATIENT ROUTINE SERVICE COST CENTERS						
30. 00	03000 ADULTS & PEDIATRICS	948, 680	147, 015			1, 095, 695	
31. 00	03100 I NTENSI VE CARE UNI T	86, 252	7, 735	93, 98	7 0	93, 987	
32.00	03200 CORONARY CARE UNIT	0	0		0	0	32.00
40.00	04000 SUBPROVI DER - I PF	0	0		0	0	
41. 00	04100 SUBPROVI DER - I RF	0	0		0	0	41.00
42. 00	04200 SUBPROVI DER	0	0		0	0	
43.00	04300 NURSERY 04400 SKILLED NURSING FACILITY	702 522	0 270 047	1 041 24	0	_	43.00
44. 00 45. 00	04500 NURSING FACILITY	782, 522	278, 847	1, 061, 36	0 0	1, 061, 369 0	44. 00 45. 00
46. 00	04600 OTHER LONG TERM CARE	938, 893	334, 569	1, 273, 46	2 -619, 531	653, 931	1
40.00	ANCI LLARY SERVI CE COST CENTERS	730, 073	334, 307	1, 273, 40.	2 -017, 331	033, 731	40.00
50. 00	05000 OPERATI NG ROOM	505, 544	1, 517, 727	2, 023, 27	1 -565, 178	1, 458, 093	50.00
51.00	05100 RECOVERY ROOM	395, 394	74, 239			469, 633	
52.00	05200 DELIVERY ROOM & LABOR ROOM	O	0		0	0	52. 00
53.00	05300 ANESTHESI OLOGY	91, 768	1, 357, 549	1, 449, 31	7 0	1, 449, 317	53. 00
54.00	05400 RADI OLOGY-DI AGNOSTI C	735, 045	495, 856	1, 230, 90	1 17, 959	1, 248, 860	54. 00
56.00	05600 RADI 0I SOTOPE	0	0		0	0	56. 00
57. 00	05700 CT SCAN	0	0		0	0	57. 00
58. 00	05800 MAGNETIC RESONANCE I MAGING (MRI)	0	0	1	0	0	58. 00
59. 00	05900 CARDI AC CATHETERI ZATI ON	0	0	1 0/0 0/	0	0	59.00
60.00	06000 LABORATORY	544, 788	517, 275	1, 062, 06	3 41, 779	1, 103, 842	1
60. 01	06001 BLOOD LABORATORY 06400 I NTRAVENOUS THERAPY	0	0		0	0	60. 01 64. 00
64. 00 65. 00	06500 RESPIRATORY THERAPY	198, 059	57, 036	255, 09	5 0	255. 095	
66. 00	06600 PHYSI CAL THERAPY	219, 244	27, 013			432, 143	
67. 00	06700 OCCUPATI ONAL THERAPY	217, 244	27,013	240, 25	0 166, 953	166, 953	
	06800 SPEECH PATHOLOGY		0		0 13, 833	13, 833	
	06900 ELECTROCARDI OLOGY	o	0		0 0	0	
	07000 ELECTROENCEPHALOGRAPHY	0	0		0 0	0	70. 00
71.00	07100 MEDICAL SUPPLIES CHARGED TO PATIENTS	0	0		0 85, 275	85, 275	71.00
72.00	07200 IMPL. DEV. CHARGED TO PATIENTS	0	0		0 565, 178	565, 178	72. 00
73.00	07300 DRUGS CHARGED TO PATIENTS	197, 316	458, 998	656, 31	4 107, 846	764, 160	73. 00
76. 97	07697 CARDI AC REHABI LI TATI ON	49, 945	7, 687	57, 63	2 0	57, 632	76. 97
	OUTPATIENT SERVICE COST CENTERS			1		_	
88. 00	08800 RURAL HEALTH CLINIC	0	0	1	0	0	88. 00
89. 00	08900 FEDERALLY QUALIFIED HEALTH CENTER	0	0		0	0	
90.00	09000 CLINIC	505 020	1 007 054	2 202 07	0	0 202 074	90.00
91. 00 92. 00	O9100 EMERGENCY O9200 OBSERVATION BEDS (NON-DISTINCT PART)	585, 020	1, 807, 854	2, 392, 87	4	2, 392, 874	91. 00 92. 00
92.00	OTHER REIMBURSABLE COST CENTERS						72.00
99 10	09910 CORF	0	0		0 0	0	99. 10
77. 10	SPECIAL PURPOSE COST CENTERS	<u> </u>			0	0	77.10
109.00	10900 PANCREAS ACQUISITION	0	0		0 0	0	109. 00
	11000 INTESTINAL ACQUISITION	0	0		0	0	110. 00
	11100 ISLET ACQUISITION	O	0		0 0	0	111. 00
	11300 INTEREST EXPENSE		0		0 0		113. 00
118.00		8, 323, 933	14, 031, 213	22, 355, 14	6 0	22, 355, 146	118. 00
	NONREI MBURSABLE COST CENTERS						
	19000 GIFT, FLOWER, COFFEE SHOP & CANTEEN	0	0	1	0		190.00
	19200 PHYSI CLANS' PRI VATE OFFI CES	0 222 022	14 021 212	22 255 14	0		192.00
200.00	TOTAL (SUM OF LINES 118-199)	8, 323, 933	14, 031, 213	22, 355, 14	6 0	22, 355, 146	J∠UU. UU

Provider CCN: 141335

Period: Worksheet A From 07/01/2014 To 06/30/2015 Date/Time Prepared: 11/25/2015 10:21 am

				11/25/2015 10: 21 am
	Cost Center Description		Net Expenses	
			or Allocation	
	CENEDAL CEDVICE COCT CENTEDS	6. 00	7. 00	
1. 00	GENERAL SERVICE COST CENTERS 00100 NEW CAP REL COSTS-BLDG & FIXT	-280, 493	1, 137, 556	1.00
2.00	00200 NEW CAP REL COSTS-BEDG & TTXT	-170, 021	697, 524	
4.00	00400 EMPLOYEE BENEFITS DEPARTMENT	300, 971	1, 948, 088	·
5.00	00500 ADMI NI STRATI VE & GENERAL	816, 383	3, 102, 358	l
7. 00	00700 OPERATION OF PLANT	18, 341	899, 123	
8. 00	00800 LAUNDRY & LINEN SERVICE	10, 341	-75	l
9. 00	00900 HOUSEKEEPI NG	11, 184	254, 365	l
10.00	01000 DI ETARY	-75, 338	511, 592	
11. 00	01100 CAFETERI A	0	0	
12. 00	01200 MAI NTENANCE OF PERSONNEL	0	0	l
13. 00	01300 NURSING ADMINISTRATION	4, 751	794, 468	l
14.00	01400 CENTRAL SERVICES & SUPPLY	0	0	
16.00	01600 MEDICAL RECORDS & LIBRARY	28, 129	296, 184	16.00
17.00	01700 SOCIAL SERVICE	0	0	
	INPATIENT ROUTINE SERVICE COST CENTERS			
30.00	03000 ADULTS & PEDI ATRI CS	11, 667	1, 107, 362	30.00
31.00	03100 INTENSIVE CARE UNIT	0	93, 987	31.00
32.00	03200 CORONARY CARE UNIT	0	0	32.00
40.00	04000 SUBPROVI DER - I PF	0	0	40.00
41.00	04100 SUBPROVI DER - I RF	0	0	41.00
42.00	04200 SUBPROVI DER	0	0	42.00
43.00	04300 NURSERY	0	0	43.00
44.00	04400 SKILLED NURSING FACILITY	-4, 480	1, 056, 889	44.00
45. 00	04500 NURSING FACILITY	0	0	
46. 00	04600 OTHER LONG TERM CARE	-54, 934	598, 997	46.00
	ANCILLARY SERVICE COST CENTERS			
50. 00	05000 OPERATING ROOM	-120	1, 457, 973	
51. 00	05100 RECOVERY ROOM	0	469, 633	
52. 00	05200 DELIVERY ROOM & LABOR ROOM	0	0	
53. 00	05300 ANESTHESI OLOGY	-1, 263, 670	185, 647	
54. 00	05400 RADI OLOGY-DI AGNOSTI C	18, 785	1, 267, 645	
56. 00	05600 RADI OI SOTOPE	0	0	
57. 00	05700 CT SCAN	0	0	
58. 00 59. 00	05800 MAGNETIC RESONANCE I MAGING (MRI)	0	0	l
	05900 CARDI AC CATHETERI ZATI ON	(0.222	0	
60.00	06000 LABORATORY	-60, 223	1, 043, 619	l
60. 01 64. 00	06001 BLOOD LABORATORY		0	
65. 00	06400 I NTRAVENOUS THERAPY 06500 RESPI RATORY THERAPY		255, 095	
66. 00	06600 PHYSI CAL THERAPY		432, 143	l
67. 00	06700 OCCUPATI ONAL THERAPY		166, 953	l
68. 00	06800 SPEECH PATHOLOGY		13, 833	l
69. 00	06900 ELECTROCARDI OLOGY		13, 639	l
70. 00	07000 ELECTROENCEPHALOGRAPHY		0	·
71.00	07100 MEDICAL SUPPLIES CHARGED TO PATIENTS		85, 275	
72. 00	07200 I MPL. DEV. CHARGED TO PATIENTS	0	565, 178	
73. 00	07300 DRUGS CHARGED TO PATIENTS	0	764, 160	
	07697 CARDI AC REHABI LI TATI ON	-2, 391	55, 241	1
	OUTPATIENT SERVICE COST CENTERS			
88. 00	08800 RURAL HEALTH CLINIC	0	0	88.00
89. 00	08900 FEDERALLY QUALIFIED HEALTH CENTER	0	0	89.00
90.00	09000 CLI NI C	0	0	90.00
91.00	09100 EMERGENCY	-126, 567	2, 266, 307	91.00
92.00	09200 OBSERVATION BEDS (NON-DISTINCT PART)			92.00
	OTHER REIMBURSABLE COST CENTERS			
99. 10	09910 CORF	0	0	99. 10
	SPECIAL PURPOSE COST CENTERS			
	10900 PANCREAS ACQUISITION	0	0	
	11000 NTESTINAL ACQUISITION	0	0	l .
	11100 SLET ACQUI SI TI ON	0	0	
	11300 INTEREST EXPENSE	0	0	
118.00		-828, 026	21, 527, 120	118. 00
400 5	NONREI MBURSABLE COST CENTERS			
	19000 GIFT, FLOWER, COFFEE SHOP & CANTEEN	0	0	l
192. 00 200. 00	19200 PHYSICIANS' PRIVATE OFFICES TOTAL (SUM OF LINES 118-199)	929 024	21 527 120	
200. U	I TOTAL (SOM OF LINES 110-199)	-828, 026	21, 527, 120	1200.00

Health Financial Systems HARVARD MEMORIAL HOSPITAL In Lieu of Form CMS-2552-10
RECLASSIFICATIONS Provider CCN: 141335 Period: Worksheet A-6
From 07/01/2014 To 06/30/2015 Date/Time Prepared:

					То	06/30/2015	Date/Time Pro	
		Increases					1172372013 1	J. 21 am
	Cost Center	Li ne #	Sal ary	0ther				
	2. 00	3. 00	4. 00	5. 00				
	A - INSURANCE EXPENSE							
1.00	NEW CAP REL COSTS-BLDG &	1. 00	0	11, 976				1. 00
	FI XT							
2.00	NEW CAP REL COSTS-MVBLE	2. 00	0	6, 792				2. 00
	EQUI P	+						
	0		0	18, 768				
	B - IMPLANTABLE DEVICES				i			4
1.00	IMPL. DEV. CHARGED TO	72. 00	0	565, 178				1. 00
	PATI ENTS	+	+					
	0		0	565, 178				
	E - SNF AND LTC RECLASS							4
1. 00	RADI OLOGY-DI AGNOSTI C	54. 00	13, 724	4, 235				1. 00
2.00	LABORATORY	60.00	31, 926	9, 853				2. 00
3.00	PHYSI CAL THERAPY	66.00	109, 253	76, 633				3. 00
4.00	OCCUPATI ONAL THERAPY	67.00	98, 125	68, 828				4. 00
5.00	SPEECH PATHOLOGY	68. 00	8, 130	5, 703				5. 00
6.00	MEDICAL SUPPLIES CHARGED TO	71. 00	65, 164	20, 111				6. 00
	PATI ENTS							
7. 00	DRUGS CHARGED TO PATIENTS	73.00	8 <u>2, 4</u> 12	2 <u>5, 4</u> 34				7. 00
	0		408, 734	210, 797				1
500.00	Grand Total: Increases		408, 734	794, 743				500. 00

HARVARD MEMORIAL HOSPITAL			In Lieu of Form CMS-2552		
	Provi der CCN:	141335	Peri od:	Worksheet A-6	
	THROWING WEMORIAE I		Provi der CCN: 141335		

					10	o 06/30/2015 Date/lime Pr 11/25/2015 1	epared: 0:21 am
		Decreases					
	Cost Center	Li ne #	Sal ary	0ther	Wkst. A-7 Ref.		
	6. 00	7.00	8. 00	9. 00	10. 00		
	A - INSURANCE EXPENSE						
1.00	ADMINISTRATIVE & GENERAL	5.00	0	18, 768	12		1. 00
2.00		0.00	0_	0	12		2. 00
	0		0	18, 768			
	B - IMPLANTABLE DEVICES						
1.00	OPERATING ROOM	50.00	0	<u>565, 1</u> 78	0		1. 00
	0		0	565, 178			_
	E - SNF AND LTC RECLASS						
1.00	OTHER LONG TERM CARE	46.00	408, 734	210, 797	0		1. 00
2.00		0.00	0	0	0		2. 00
3.00		0.00	0	0	0		3. 00
4.00		0.00	0	0	0		4. 00
5.00		0.00	0	0	0		5. 00
6.00		0.00	0	0	0		6. 00
7.00		0.00	0_	0	0		7. 00
	0		408, 734	210, 797			
500.00	Grand Total: Decreases		408, 734	794, 743			500.00

				To	06/30/2015	Date/Time Pre 11/25/2015 10	
				Acqui si ti ons		11/23/2013 10	. Z I alli
		Begi nni ng	Purchases	Donati on	Total	Di sposal s and	
		Bal ances	. 4. 0	5011411 011	.ota.	Retirements	
		1.00	2.00	3.00	4. 00	5. 00	
	PART I - ANALYSIS OF CHANGES IN CAPITAL ASSET	Γ BALANCES					
1.00	Land	222, 604	0	0	0	0	1. 00
2.00	Land Improvements	706, 427	22, 154	0	22, 154	0	2. 00
3.00	Buildings and Fixtures	0	0	0	0	0	3. 00
4.00	Building Improvements	20, 119, 137	275, 528	0	275, 528	0	4. 00
5.00	Fixed Equipment	0	0	0	0	0	5. 00
6.00	Movable Equipment	12, 108, 961	742, 157	0	742, 157	14, 002	6. 00
7.00	HIT designated Assets	1, 470, 955	0	0	0	0	7. 00
8.00	Subtotal (sum of lines 1-7)	34, 628, 084	1, 039, 839	0	1, 039, 839	14, 002	8. 00
9.00	Reconciling Items	0	0	0	0	0	9. 00
10.00	Total (line 8 minus line 9)	34, 628, 084	1, 039, 839	0	1, 039, 839	14, 002	10.00
		Endi ng Bal ance	Fully				
			Depreci ated				
			Assets				
	DART I ANNUALO OF OURNOSS IN OARLEN AGES	6.00	7. 00				
	PART I - ANALYSIS OF CHANGES IN CAPITAL ASSET						
1.00	Land	222, 604	0				1. 00
2.00	Land Improvements	728, 581	0				2. 00
3.00	Buildings and Fixtures	0	0				3. 00
4.00	Building Improvements	20, 394, 665	0				4. 00
5.00	Fi xed Equi pment	0	0				5. 00
6.00	Movable Equipment	12, 837, 116	0				6. 00
7.00	HIT designated Assets	1, 470, 955	0				7. 00
8.00	Subtotal (sum of lines 1-7)	35, 653, 921	0				8. 00
9.00	Reconciling Items	0	0				9. 00
10. 00	Total (line 8 minus line 9)	35, 653, 921	0				10. 00

Health Financial Systems	HARVARD MEMORI	IAL HOSPITAL		In Lieu of Form CMS-2552-		
RECONCILIATION OF CAPITAL COSTS CENTERS		Provi der	CCN: 141335	Peri od:	Worksheet A-7	
				From 07/01/2014		
				To 06/30/2015		
					11/25/2015 10	: 21 am
	SUMMARY OF CAPITAL					
Cost Center Description	Depreciation	Lease	Interest	Insurance (see	Taxes (see	
				instructions)	instructions)	
	9.00	10.00	11. 00	12.00	13.00	
PART II - RECONCILIATION OF AMOUNTS FROM WORKSHEET A, COLUMN 2, LINES 1 and 2						
1.00 NEW CAP REL COSTS-BLDG & FLXT	1, 406, 073	0		0 0	0	1.00
2.00 NEW CAP REL COSTS-MVBLE EQUIP	860, 753	0		0 0	0	2. 00
3.00 Total (sum of lines 1-2)	2, 266, 826	0		0 0	0	3. 00
	SUMMARY 0	F CAPITAL				
Cost Center Description	Other	Total (1) (sum				
	Capi tal -Relate	of cols. 9				
	d Costs (see	through 14)				
	instructions)					
	14.00	15, 00				

0 0 0 1, 406, 073 860, 753 2, 266, 826 1. 00 2. 00 3. 00

PART II - RECONCILIATION OF AMOUNTS FROM WORKSHEET A, COLUMN 2, LINES 1 and 2

1.00 NEW CAP REL COSTS-BLDG & FIXT
2.00 NEW CAP REL COSTS-MVBLE EQUIP
3.00 Total (sum of lines 1-2)

Health Financial Systems	HARVARD MEMOR	IAL HOSPITAL		In Lie	eu of Form CMS-2	2552-10
RECONCILIATION OF CAPITAL COSTS CENTERS		Provi der		Period: From 07/01/2014 To 06/30/2015		pared:
	COMI	PUTATION OF RAT	TIOS	ALLOCATION OF	OTHER CAPITAL	Z i diii
Cost Center Description	Gross Assets	Capi tal i zed Leases	Gross Assets for Ratio	Ratio (see instructions)	Insurance	
			(col . 1 - col 2)			
	1. 00	2. 00	3. 00	4. 00	5. 00	
PART III - RECONCILIATION OF CAPITAL COSTS CE	ENTERS					
1.00 NEW CAP REL COSTS-BLDG & FLXT	21, 345, 849	0	21, 345, 84	9 0. 598696	0	1.00
2.00 NEW CAP REL COSTS-MVBLE EQUIP	14, 308, 071	0	14, 308, 07		0	2.00
3.00 Total (sum of lines 1-2)	35, 653, 920		35, 653, 92			3. 00
	ALLOCATION OF OTHER CAPITAL SUMMARY OF CAPITAL					
Cost Center Description	Taxes	Other	Total (sum of	Depreciation	Lease	
		Capi tal -Relate				
		d Costs	through 7)			
	6. 00	7. 00	8. 00	9. 00	10.00	
PART III - RECONCILIATION OF CAPITAL COSTS CE				_		
1.00 NEW CAP REL COSTS-BLDG & FLXT	0	0		1, 406, 073		1. 00
2.00 NEW CAP REL COSTS-MVBLE EQUIP	0	0		690, 732		2.00
3.00 Total (sum of lines 1-2)	0	0		2, 096, 805	0	3. 00
		Sl	JMMARY OF CAPI			
Cost Center Description	Interest	Insurance (see			Total (2) (sum	
		instructions)	instructions)	Capi tal -Rel ate		
				d Costs (see	through 14)	
				instructions)		
	11. 00	12.00	13. 00	14. 00	15. 00	
PART III - RECONCILIATION OF CAPITAL COSTS CE						
1.00 NEW CAP REL COSTS-BLDG & FLXT	-280, 493			0	1, 137, 556	1. 00
2. 00 NEW CAP REL COSTS-MVBLE EQUIP	0	6, 792		0	697, 524	2. 00
3.00 Total (sum of lines 1-2)	-280, 493	18, 768		0	1, 835, 080	3. 00

Health Financial Systems
ADJUSTMENTS TO EXPENSES In Lieu of Form CMS-2552-10
Worksheet A-8 HARVARD MEMORIAL HOSPITAL Peri od: From 07/01/2014 To 06/30/2015 Provi der CCN: 141335 Date/Time Prepared: 11/25/2015 10: 21 am

				Expense Classification on		11/25/2015 10:	21 am
				To/From Which the Amount is	to be Adjusted		
	Cost Contor Doscarintian	Paci c/Codo (2)	Amount	Cost Contor	line #	Wks+ A 7 Dof	
	Cost Center Description	1. 00	Amount 2.00	Cost Center 3.00	Li ne # 4. 00	Wkst. A-7 Ref. 5.00	
1. 00	Investment income - NEW CAP REL COSTS-BLDG & FIXT (chapter	В	-4, 214	NEW CAP REL COSTS-BLDG & FIXT	1. 00	11	1. 00
2. 00	2) Investment income - NEW CAP REL COSTS-MVBLE EQUIP (chapter 2)		C	NEW CAP REL COSTS-MVBLE EQUIP	2. 00	0	2. 00
3. 00	Investment income - other (chapter 2)		C		0. 00	0	3. 00
4.00	Trade, quantity, and time discounts (chapter 8)		C		0.00	0	4. 00
5. 00	Refunds and rebates of expenses (chapter 8)		C		0.00	0	5. 00
6.00	Rental of provider space by suppliers (chapter 8)		C		0.00	0	6. 00
7. 00	Telephone services (pay stations excluded) (chapter		C		0.00	0	7. 00
8. 00	21) Tel evi si on and radio servi ce (chapter 21)		C		0. 00	0	8. 00
9. 00 10. 00	Parking Lot (chapter 21) Provider-based physician	A-8-2	-1, 654, 128	3	0.00	0 0	9. 00 10. 00
11. 00	adjustment Sale of scrap, waste, etc. (chapter 23)		C		0. 00	0	11. 00
12. 00	Related organization transactions (chapter 10)	A-8-1	1, 967, 809			0	12. 00
13. 00 14. 00	Laundry and linen service Cafeteria-employees and guests	В	_Q/_359) DI ETARY	0. 00 10. 00	0	13. 00 14. 00
15. 00	Rental of quarters to employee and others		- 74 , 330)	0. 00	0	15. 00
16. 00	Sale of medical and surgical supplies to other than patients		C		0. 00	O	16. 00
17. 00	Sale of drugs to other than patients		C		0. 00	0	17. 00
18. 00	Sale of medical records and abstracts	В	-1, 161	MEDICAL RECORDS & LIBRARY	16. 00	0	18. 00
19. 00	Nursing school (tuition, fees, books, etc.)		C		0. 00	0	19. 00
20. 00 21. 00	Vending machines Income from imposition of		C		0. 00 0. 00	0	20. 00 21. 00
22. 00	interest, finance or penalty charges (chapter 21) Interest expense on Medicare		C		0.00	O	22. 00
	overpayments and borrowings to repay Medicare overpayments						
23. 00	Adjustment for respiratory therapy costs in excess of limitation (chapter 14)	A-8-3	C	RESPIRATORY THERAPY	65. 00		23. 00
24. 00	Adjustment for physical therapy costs in excess of limitation (chapter 14)	A-8-3	C	PHYSICAL THERAPY	66. 00		24. 00
25. 00	Utilization review - physicians compensation		C	*** Cost Center Deleted ***	114. 00		25. 00
26. 00	(chapter 21) Depreciation - NEW CAP REL COSTS-BLDG & FLXT		C	NEW CAP REL COSTS-BLDG &	1.00	0	26. 00
27. 00	Depreciation - NEW CAP REL COSTS-MVBLE EQUIP		C	FIXT NEW CAP REL COSTS-MVBLE EQUIP	2. 00	0	27. 00
28. 00	Non-physician Anesthetist		C	*** Cost Center Deleted ***	19. 00 0. 00	0	28. 00 29. 00
29. 00 30. 00	Physicians' assistant Adjustment for occupational therapy costs in excess of	A-8-3	C	OCCUPATI ONAL THERAPY	67. 00	0	30. 00
30. 99	Himitation (chapter 14) Hospice (non-distinct) (see		C	ADULTS & PEDIATRICS	30. 00		30. 99
31. 00	instructions) Adjustment for speech pathology costs in excess of	A-8-3	C	SPEECH PATHOLOGY	68. 00		31. 00
32. 00	limitation (chapter 14) CAH HIT Adjustment for Depreciation and Interest	А	-210, 136	NEW CAP REL COSTS-MVBLE EQUIP	2.00	9	32. 00
	Depreciation and Interest			EQUI P			<u> </u>

06/30/2015 Date/Time Prepared: 11/25/2015 10:21 am Expense Classification on Worksheet A To/From Which the Amount is to be Adjusted Cost Center Description Basis/Code (2) Amount Cost Center Line # Wkst. A-7 Ref. 1.00 2.00 3.00 4.00 5.00 33. 00 OTHER OPERATING REVENUE -4, 179 ADMINISTRATIVE & GENERAL 5. 00 33. 00 В ILLINOIS UNALLOWABLE REAL -7, 783 OPERATION OF PLANT 34.00 Α 7.00 34.00 ESTATE TAX 35.00 LOBBYING EXPENSE Α -11, 573 ADMINI STRATI VE & GENERAL 5.00 35.00 36.00 WELLNESS CENTER REVENUE В -2, 391 CARDIAC REHABILITATION 76. 97 0 36.00 HOSPITAL TAX -464, 111 ADMI NI STRATI VE & GENERAL 37.00 37.00 5.00 Α 0 39.00 CASH DI SCOUNTS В -108 ADMINISTRATIVE & GENERAL 5.00 39.00 40.00 HOME OFFICE INTEREST EXPENSE -276, 279 NEW CAP REL COSTS-BLDG & 11 40.00 Α 1.00 FLXT 0.00 41.00 41.00 0 42.00 SNF TAX Α -7, 207 SKILLED NURSING FACILITY 44.00 42.00 43.00 CARE CENTER TAX Α -57, 874 OTHER LONG TERM CARE 46.00 43.00 44.00 0.00 44.00 CARE CENTER - OTHER REVENUE -333 OTHER LONG TERM CARE 45.00 В 46.00 45.00 TOTAL (sum of lines 1 thru 49) 50.00 -828, 026 50.00

(2) Basis for adjustment (see instructions)

(Transfer to Worksheet A, column 6, line 200.)

Note: See instructions for column 5 referencing to Worksheet A-7.

⁽¹⁾ Description - all chapter references in this column pertain to CMS Pub. 15-1.

A. Costs - if cost, including applicable overhead, can be determined.

B. Amount Received - if cost cannot be determined.

⁽³⁾ Additional adjustments may be made on lines 33 thru 49 and subscripts thereof.

STATEMENT OF COSTS OF SERVICES FROM RELATED ORGANIZATIONS AND HOME Provider CCN: 141335 Peri od: Worksheet A-8-1 From 07/01/2014 OFFICE COSTS 06/30/2015 Date/Time Prepared:

					11/25/2015 10	<u>: 21 am</u>
	Li ne No.	Cost Center	Expense Items	Amount of	Amount	
			·	Allowable Cost	Included in	
					Wks. A, column	
					5	
	1. 00	2. 00	3. 00	4. 00	5. 00	
	A. COSTS INCURRED AND ADJUSTM	MENTS REQUIRED AS A RESULT OF	TRANSACTIONS WITH RELATED OR	GANIZATIONS OR	CLAI MED	
	HOME OFFICE COSTS:					
1.00	4.00	EMPLOYEE BENEFITS DEPARTMENT	HOME OFFICE EMPLOYEE BENEFIT	261, 068	66, 882	1.00
2.00	5. 00	ADMINISTRATIVE & GENERAL	HOME OFFICE ADMIN & GENERAL	2, 360, 907	1, 064, 553	2.00
3.00	7. 00	OPERATION OF PLANT	HOME OFFICE OPERATION OF PLA	26, 124	0	3.00
4.00	13. 00	NURSING ADMINISTRATION	HOME OFFICE NURSING ADMIN	4, 751	0	4.00
4.01	16. 00	MEDICAL RECORDS & LIBRARY	HOME OFFICE MEDICAL RECORDS	3, 337	0	4. 01
4.02	30.00	ADULTS & PEDIATRICS	HOME OFFICE ADULTS & PEDS	11, 667	0	4. 02
4.03	44.00	SKILLED NURSING FACILITY	HOME OFFICE SKILLED NURSING	2, 727	0	4. 03
4.04	46. 00	OTHER LONG TERM CARE	HOME OFFICE OTHER LTC	3, 273	0	4. 04
4.05	53. 00	ANESTHESI OLOGY	HOME OFFICE ANESTHESIOLOGY	34, 487	0	4.05
4.06	91. 00	EMERGENCY	HOME OFFICE EMERGENCY	169, 061	0	4.06
4.07	16. 00	MEDICAL RECORDS & LIBRARY	TRANSCRIPTION FROM JANESVILL	25, 953	0	4. 07
4.08	9. 00	HOUSEKEEPI NG	HOUSEKEEPING FROM JANESVILLE	11, 184	o	4. 08
4.09	10.00	DI ETARY	DIETARY FROM JANESVILLE	19, 020	o	4. 09
4. 10	54.00	RADI OLOGY-DI AGNOSTI C	RADIOLOGY FROM WALWORTH	18, 785	o	4. 10
4. 11	2. 00	NEW CAP REL COSTS-MVBLE EQUI	HIT ASSETS FROM JVL	250, 251	210, 136	4. 11
4. 12	4.00	EMPLOYEE BENEFITS DEPARTMENT	PHYSICIAN BENEFITS FROM JANE	106, 785	o	4. 12
5.00	0		0	3, 309, 380	1, 341, 571	5. 00

The amounts on lines 1-4 (and subscripts as appropriate) are transferred in detail to Worksheet A, column 6, lines as appropriate. Positive amounts increase cost and negative amounts decrease cost. For related organization or home office cost which has not been posted to Worksheet A, columns 1 and/or 2, the amount allowable should be indicated in column 4 of this part.

			Related Organization(s) and/	or Home Office	
					l
Symbol (1)	Name	Percentage of	Name	Percentage of	
•		Ownershi p		Ownershi p	
1. 00	2. 00	3. 00	4. 00	5. 00	
B. INTERRELATIONSHIP TO RELAT	ED ORGANIZATION(S) AND/OR HO	ME OFFICE:			

The Secretary, by virtue of the authority granted under section 1814(b)(1) of the Social Security Act, requires that you furnish the information requested under Part B of this worksheet.

This information is used by the Centers for Medicare and Medicaid Services and its intermediaries/contractors in determining that the costs applicable to services, facilities, and supplies furnished by organizations related to you by common ownership or control represent reasonable costs as determined under section 1861 of the Social Security Act. If you do not provide all or any part of the request information, the cost report is considered incomplete and not acceptable for purposes of claiming reimbursement under title XVIII.

6.00	В	0.00 MERCY HOME OFFI 100.0	00	6. 00
7.00		0.00	00	7.00
8.00		0.00	ool	8.00
9.00		0.00	ool	9.00
10.00		0.00	ool	10.00
100.00	G. Other (financial or		- 1	100.00
	non-financial) specify:			

- (1) Use the following symbols to indicate interrelationship to related organizations:
- A. Individual has financial interest (stockholder, partner, etc.) in both related organization and in provider.
- B. Corporation, partnership, or other organization has financial interest in provider.
- C. Provider has financial interest in corporation, partnership, or other organization.
- D. Director, officer, administrator, or key person of provider or relative of such person has financial interest in related
- E. Individual is director, officer, administrator, or key person of provider and related organization.
- F. Director, officer, administrator, or key person of related organization or relative of such person has financial interest in provi der

1.00 194, 186 1.00 1, 296, 354 0 2.00 2.00 0 3.00 26, 124 3.00 4.00 4, 751 0 4.00 4.01 3, 337 0 4.01 0 4 02 11,667 4 02 4.03 2,727 4.03 4.04 3, 273 0 4.04 0 4.05 34 487 4 05 0 4.06 169,061 4.06 4.07 25, 953 0 4.07 0 4.08 11, 184 4.08 0 19 020 4 09 4 09 4.10 18, 785 4.10 40, 115 9 4.11 4.11 0 4.12 106, 785 4.12 5.00 1, 967, 809 5.00

* The amounts on lines 1-4 (and subscripts as appropriate) are transferred in detail to Worksheet A, column 6, lines as appropriate. Positive amounts increase cost and negative amounts decrease cost. For related organization or home office cost which has not been posted to Worksheet A, columns 1 and/or 2, the amount allowable should be indicated in column 4 of this part.

Related Organization(s)						
and/or Home Office						
Type of Business						
6. 00						
 B. INTERRELATIONSHIP TO RELATED ORGANIZATION(S) AND/OR HOME OFFICE:						
	• •	_				

The Secretary, by virtue of the authority granted under section 1814(b)(1) of the Social Security Act, requires that you furnish the information requested under Part B of this worksheet.

This information is used by the Centers for Medicare and Medicaid Services and its intermediaries/contractors in determining that the costs applicable to services, facilities, and supplies furnished by organizations related to you by common ownership or control represent reasonable costs as determined under section 1861 of the Social Security Act. If you do not provide all or any part of the request information, the cost report is considered incomplete and not acceptable for purposes of claiming reimbursement under title XVIII.

	HEALTH SYSTEM	6.0	5. 00
7.00		7.0	7. 00
7. 00 8. 00		8.0	3. 00
9. 00 10. 00		9.0). 00
10.00		10.0). 00
100.00		100.0). 00

- (1) Use the following symbols to indicate interrelationship to related organizations:
- A. Individual has financial interest (stockholder, partner, etc.) in both related organization and in provider.
- B. Corporation, partnership, or other organization has financial interest in provider.
- C. Provider has financial interest in corporation, partnership, or other organization.
- D. Director, officer, administrator, or key person of provider or relative of such person has financial interest in related organization.
- E. Individual is director, officer, administrator, or key person of provider and related organization.
- F. Director, officer, administrator, or key person of related organization or relative of such person has financial interest in provider.

Provider CCN: 141335

							00/30/2013	11/25/2015 10	
	Wkst. A Line #	Cost Center/Physician	Total	Professi on	al	Provi der	RCE Amount	Physi ci an/Prov	
		Identifier	Remuneration	Component		Component		ider Component	
								Hours	
	1. 00	2. 00	3. 00	4.00		5. 00	6. 00	7. 00	
1. 00		DR. A	43, 744		120	43, 624	0	0	
2.00		AGGREGATE-LABORATORY	76, 582			16, 359	0	0	
3.00		AGGREGATE-ANESTHESI OLOGY	1, 298, 157			0	0	0	3. 00
4.00		AGGREGATE-EMERGENCY	1, 531, 752	295,	628	1, 236, 124	0	0	4. 00
5.00	0.00		0		0	0	0	0	5. 00
6.00	0. 00		0		0	0	0	0	6. 00
7.00	0. 00		0		0	0	0	0	7. 00
8.00	0.00		0		0	0	0	0	8. 00
9.00	0.00		0		0	0	0	0	9. 00
10.00	0.00		0		0	0	0	0	10.00
200.00			2, 950, 235	1, 654,	128	1, 296, 107		0	200.00
	Wkst. A Line #	Cost Center/Physician	Unadjusted RCE	5 Percent	of	Cost of	Provi der	Physician Cost	
		Identifier	Limit	Unadj usted I	RCE	Memberships &	Component	of Mal practice	
				Limit		Conti nui ng	Share of col.	Insurance	
						Educati on	12		
	1. 00	2. 00	8.00	9. 00		12. 00	13. 00	14.00	
1.00	50.00		0		0	0	0	0	1
2.00		AGGREGATE-LABORATORY	0		0	0	0	0	2. 00
3.00		AGGREGATE-ANESTHESI OLOGY	0		0	0	0	0	0.00
4.00		AGGREGATE-EMERGENCY	0		0	0	0	0	4. 00
5.00	0. 00		0		0	0	0	0	5. 00
6.00	0. 00		0		0	0	0	0	6. 00
7.00	0. 00		0		0	0	0	0	7. 00
8.00	0. 00		0		0	0	0	0	8. 00
9.00	0.00		0		0	0	0	0	9. 00
10.00	0.00		0		0	0	0	0	10.00
200.00			0		0	0	0	0	200. 00
	Wkst. A Line #	Cost Center/Physician	Provi der	Adjusted R	CE	RCE	Adjustment		
		Identifier	Component	Limit		Di sal I owance			
			Share of col.						
			14						
	1. 00	2. 00	15. 00	16. 00		17. 00	18. 00		
1.00		DR. A	0		0	0	120		1. 00
2.00		AGGREGATE-LABORATORY	0		0	0	60, 223		2. 00
3.00		AGGREGATE-ANESTHESI OLOGY	0		0	0	1, 298, 157		3. 00
4.00		AGGREGATE-EMERGENCY	0		0	0	295, 628		4. 00
5. 00	0. 00		0		0	0	0		5. 00
6.00	0. 00		0		0	0	0		6. 00
7.00	0. 00		0		0	0	0		7. 00
8.00	0. 00		0		0	0	0		8. 00
9.00	0. 00		0		0	0	0		9. 00
10.00	0. 00		0		0	0	0		10. 00
200.00			0		0	0	1, 654, 128		200. 00

| Peri od: | Worksheet B | From 07/01/2014 | Part | To 06/30/2015 | Date/Time Prepared: | 12/2014 | Part | Health Financial Systems
COST ALLOCATION - GENERAL SERVICE COSTS HARVARD MEMORIAL HOSPITAL Provider CCN: 141335

				To	06/30/2015	Date/Time Pre 11/25/2015 10	
			CAPI TAL REI	ATED COSTS		11/23/2013 10	. 21 (1111
	Cost Center Description	Net Expenses	NEW BLDG &	NEW MVBLE	EMPLOYEE	Subtotal	
		for Cost Allocation	FLXT	EQUI P	BENEFITS DEPARTMENT		
		(from Wkst A			DEFARTMENT		
		col. 7)					
		0	1.00	2. 00	4. 00	4A	
	GENERAL SERVICE COST CENTERS						
1.00	00100 NEW CAP REL COSTS-BLDG & FIXT	1, 137, 556	1, 137, 556				1. 00
2.00	00200 NEW CAP REL COSTS-MVBLE EQUIP	697, 524		697, 524	4 040 000		2. 00
4. 00 5. 00	00400 EMPLOYEE BENEFITS DEPARTMENT	1, 948, 088 3, 102, 358	124 200	-	1, 948, 088	2 554 445	4.00
5. 00 7. 00	OO5OO ADMINISTRATIVE & GENERAL OO7OO OPERATION OF PLANT	899, 123	136, 399 226, 248		296, 734 4, 829	3, 556, 645 1, 266, 378	
8. 00	00800 LAUNDRY & LINEN SERVICE	-75	13, 130		4, 027	14, 333	
9. 00	00900 HOUSEKEEPI NG	254, 365	5, 172		35, 943	296, 423	
10.00	01000 DI ETARY	511, 592	34, 998	9, 610	77, 997	634, 197	10.00
11. 00	01100 CAFETERI A	0	18, 814	0	0	18, 814	11. 00
12. 00	01200 MAINTENANCE OF PERSONNEL	0	0	0	0	0	
13.00	01300 NURSI NG ADMI NI STRATI ON	794, 468	6, 309	1	148, 781	952, 065	
14. 00 16. 00	01400 CENTRAL SERVI CES & SUPPLY 01600 MEDI CAL RECORDS & LI BRARY	204 194	24 220	0	EO 740	0	
17. 00	01700 SOCIAL SERVICE	296, 184	24, 228 0		50, 749	371, 161 0	1
17.00	I NPATI ENT ROUTI NE SERVI CE COST CENTERS	0	0	0	0	0	17.00
30.00	03000 ADULTS & PEDIATRICS	1, 107, 362	94, 835	13, 496	196, 660	1, 412, 353	30.00
31.00	03100 INTENSIVE CARE UNIT	93, 987	26, 117	399	17, 663	138, 166	31. 00
32. 00	03200 CORONARY CARE UNIT	0	0	0	0	0	32. 00
40.00	04000 SUBPROVI DER - I PF	0	0	0	0	0	
41. 00	04100 SUBPROVI DER - I RF	0	0	0	0	0	
42. 00	04200 SUBPROVI DER	0	0	0	0	0	42.00
43. 00 44. 00	04300 NURSERY 04400 SKILLED NURSING FACILITY	1 054 990	47 022	9, 704	151 240	1 205 745	
	04500 NURSING FACILITY	1, 056, 889	67, 823	9, 704	151, 349	1, 285, 765 0	45. 00
46. 00	04600 OTHER LONG TERM CARE	598, 997	116, 505	12, 981	202, 391	930, 874	1
10.00	ANCILLARY SERVICE COST CENTERS	0,0,7,7	1.0,000	12,701	202, 07.	7007071	10.00
50.00	05000 OPERATING ROOM	1, 457, 973	111, 347	169, 769	105, 573	1, 844, 662	50. 00
51.00	05100 RECOVERY ROOM	469, 633	4, 547	1, 035	80, 969	556, 184	51.00
52.00	05200 DELIVERY ROOM & LABOR ROOM	0	0	0	0	0	
53. 00	05300 ANESTHESI OLOGY	185, 647	0	9, 518	25, 854	221, 019	
54.00	05400 RADI OLOGY-DI AGNOSTI C	1, 267, 645	32, 469	234, 287	150, 523	1, 684, 924	
56. 00 57. 00	05600	0	0	0	0	0	56. 00 57. 00
58. 00	05800 MAGNETIC RESONANCE IMAGING (MRI)	0	0	0	0	0	1
59. 00	05900 CARDI AC CATHETERI ZATI ON	o o	0	l o	Ö	0	1
60.00	06000 LABORATORY	1, 043, 619	21, 698	17, 763	111, 562	1, 194, 642	1
60. 01	06001 BLOOD LABORATORY	0	0	0	0	0	1
64. 00	06400 I NTRAVENOUS THERAPY	0	0	0	0	0	
65. 00	06500 RESPI RATORY THERAPY	255, 095	18, 330		40, 559	329, 047	
66.00	06600 PHYSI CAL THERAPY	432, 143	51, 311		44, 897	532, 314	
	06700 OCCUPATI ONAL THERAPY 06800 SPEECH PATHOLOGY	166, 953 13, 833	0	0	0	166, 953 13, 833	
	06900 ELECTROCARDI OLOGY	13, 633	0	0	0	13, 633	1
	07000 ELECTROENCEPHALOGRAPHY	0	0	l o	Ö	0	
	07100 MEDICAL SUPPLIES CHARGED TO PATIENTS	85, 275	0	23, 328	0	108, 603	
	07200 IMPL. DEV. CHARGED TO PATIENTS	565, 178	0	0	0	565, 178	72. 00
	07300 DRUGS CHARGED TO PATIENTS	764, 160			40, 406	814, 782	1
76. 97	07697 CARDI AC REHABI LI TATI ON	55, 241	7, 105	7, 707	10, 228	80, 281	76. 97
00.00	OUTPATIENT SERVICE COST CENTERS		0		ما	0	00.00
	08800 RURAL HEALTH CLINIC 08900 FEDERALLY QUALIFIED HEALTH CENTER	0	0	0	0	0	1
90.00	09000 CLINIC	0	0	0	0	0	1
91. 00	09100 EMERGENCY	2, 266, 307	20, 647	4, 298	154, 421	2, 445, 673	1
	09200 OBSERVATION BEDS (NON-DISTINCT PART)	2,200,007	20,017	1, 270	101, 121	2, 110, 070	1
	OTHER REIMBURSABLE COST CENTERS			'			
99. 10	09910 CORF	0	0	0	0	0	99. 10
	SPECIAL PURPOSE COST CENTERS						
	10900 PANCREAS ACQUISITION	0	0		0		109. 00
	11100 I NTESTI NAL ACQUI SI TI ON	0	0	0	0		110.00
	11100 I SLET ACQUI SI TI ON 11300 I NTEREST EXPENSE		0	0	O	0	111. 00 113. 00
113.00		21, 527, 120	1, 045, 705	697, 524	1, 948, 088	21, 435, 269	1
1.0.00	NONREI MBURSABLE COST CENTERS	21,021,120	1, 043, 703	077, 524	1, 740, 000	21, 733, 207	1
190.00	19000 GIFT, FLOWER, COFFEE SHOP & CANTEEN	0	0	0	0	0	190. 00
	19200 PHYSICIANS' PRIVATE OFFICES	0	91, 851	0	0		192. 00
200.00	1 1						200. 00
201.00			0	0			201. 00
202. 00	TOTAL (sum lines 118-201)	21, 527, 120	1, 137, 556	697, 524	1, 948, 088	21, 527, 120	J202. 00

| Peri od: | Worksheet B | From 07/01/2014 | Part | To 06/30/2015 | Date/Time Prepared: | 12/2014 | Part | Provi der CCN: 141335

					To	06/30/2015	Date/Time Pre 11/25/2015 10	
		Cost Center Description	ADMI NI STRATI VE		LAUNDRY &	HOUSEKEEPI NG	DI ETARY	2
			& GENERAL	PLANT 7. 00	LINEN SERVICE	9. 00	10.00	
	GENER	AL SERVICE COST CENTERS	5.00	7.00	8. 00	9.00	10. 00	
1.00		NEW CAP REL COSTS-BLDG & FIXT						1.00
2.00	00200	NEW CAP REL COSTS-MVBLE EQUIP					l	2. 00
4.00		EMPLOYEE BENEFITS DEPARTMENT					l	4. 00
5. 00		ADMINISTRATIVE & GENERAL	3, 556, 645				I	5. 00
7.00	1	OPERATION OF PLANT	250, 636				1	7. 00
8. 00 9. 00	1	LAUNDRY & LINEN SERVICE HOUSEKEEPING	2, 837 58, 667	25, 704 10, 126		365, 216	l	8. 00 9. 00
10.00	1	DIETARY	125, 518			16, 894	845, 124	1
11. 00		CAFETERIA	3, 724	36, 831	1	9, 081	221, 536	1
12. 00	1	MAINTENANCE OF PERSONNEL	0	0	1	0	0	1
13.00	01300	NURSING ADMINISTRATION	188, 429	12, 351	0	3, 045	0	13. 00
14.00		CENTRAL SERVICES & SUPPLY	0	0	_	0	0	
16. 00		MEDICAL RECORDS & LIBRARY	73, 459	47, 429	1	11, 695	0	
17. 00		SOCIAL SERVICE	0	0	0	0	0	17. 00
30. 00		I ENT ROUTINE SERVICE COST CENTERS ADULTS & PEDIATRICS	279, 527	185, 656	8, 795	45, 777	71, 300	30.00
31. 00	1	INTENSIVE CARE UNIT	27, 345	51, 129	· ·	12, 607	2, 228	1
32. 00		CORONARY CARE UNIT	0	0., .2,		0	0	1
40.00		SUBPROVIDER - IPF	0	O	О	О	0	40.00
41.00		SUBPROVI DER - I RF	0	O	0	0	0	41. 00
42. 00		SUBPROVI DER	0	0	0	0	0	42. 00
43. 00	1	NURSERY	0	122 774	0	0	0	
44. 00 45. 00	1	SKILLED NURSING FACILITY NURSING FACILITY	254, 473	132, 774 		32, 738	233, 038 0	1
46. 00	1	OTHER LONG TERM CARE	184, 235	228, 076	_	56, 237	311, 747	1
40.00		LARY SERVICE COST CENTERS	104, 233	220,070	12, 177	30, 237	311, 747	1 40.00
50.00		OPERATI NG ROOM	365, 088	217, 980	8, 049	53, 747	0	50.00
51. 00		RECOVERY ROOM	110, 078	8, 902	788	2, 195	0	51.00
52. 00		DELIVERY ROOM & LABOR ROOM	0	0	0	0	0	
53. 00		ANESTHESI OLOGY	43, 743	(0.5(4	0	0	0	53. 00
54. 00 56. 00	1	RADI OLOGY-DI AGNOSTI C RADI OI SOTOPE	333, 473	63, 564	2, 040	15, 673	0	
57. 00	1	CT SCAN	0	0		0	0	1
58. 00	1	MAGNETIC RESONANCE IMAGING (MRI)	0		ő	o	Ö	
59. 00	1	CARDI AC CATHETERI ZATI ON	0	0	0	0	0	1
60.00		LABORATORY	236, 439	42, 478	0	10, 474	0	60.00
60. 01		BLOOD LABORATORY	0	0	0	0	0	60. 01
64. 00		I NTRAVENOUS THERAPY	0	0	0	0	0	64.00
65. 00 66. 00	1	RESPI RATORY THERAPY PHYSI CAL THERAPY	65, 124 105, 353	35, 885 100, 450	1	8, 848 24, 768	0	65. 00 66. 00
67.00	1	OCCUPATIONAL THERAPY	33, 043			24, 700	0	67. 00
68. 00	1	SPEECH PATHOLOGY	2, 738		o o	0	0	1
69. 00		ELECTROCARDI OLOGY	0	O	o	0	0	1
70. 00	07000	ELECTROENCEPHALOGRAPHY	0	O	0	0	0	70. 00
71. 00		MEDICAL SUPPLIES CHARGED TO PATIENTS	21, 494	0	1	0	0	
72. 00		IMPL. DEV. CHARGED TO PATIENTS	111, 858		_	0 704	0	
73.00		DRUGS CHARGED TO PATIENTS CARDIAC REHABILITATION	161, 258 15, 889	15, 022 13, 909		3, 704 3, 430	0	1
70. 77		TIENT SERVICE COST CENTERS	15,007	13, 707	17	3, 430	0	70. 77
88. 00		RURAL HEALTH CLINIC	0	O	0	0	0	88. 00
89. 00		FEDERALLY QUALIFIED HEALTH CENTER	0	O	О	О	0	89. 00
90.00		CLI NI C	0	O	0	0	0	
91. 00		EMERGENCY	484, 038	40, 419	3, 849	9, 966	5, 275	1
92. 00		OBSERVATION BEDS (NON-DISTINCT PART)						92. 00
99. 10		REI MBURSABLE COST CENTERS	0	О	0	0	0	99. 10
99. 10		AL PURPOSE COST CENTERS	0		ıl U	U _I	0	99.10
109.00		PANCREAS ACQUISITION	0	O	0	o	0	109. 00
	1	INTESTINAL ACQUISITION	0	0		0		110.00
111.00	11100	ISLET ACQUISITION	0	O	0	0	0	111. 00
		INTEREST EXPENSE						113. 00
118. 00		SUBTOTALS (SUM OF LINES 1-117)	3, 538, 466	1, 337, 200	42, 743	320, 879	845, 124	J118. 00
100 00		IMBURSABLE COST CENTERS GIFT, FLOWER, COFFEE SHOP & CANTEEN			0	ما	0	190. 00
		PHYSICIANS' PRIVATE OFFICES	18, 179	179, 814		44, 337		190.00
200.00		Cross Foot Adjustments	10, 179	1,7,014		44, 557	l	200. 00
201.00		Negative Cost Centers	0	0	О	0		201. 00
202.00)	TOTAL (sum lines 118-201)	3, 556, 645	1, 517, 014	42, 874	365, 216	845, 124	202. 00

				To	06/30/2015	Date/Time Pre 11/25/2015 10	
	Cost Center Description	CAFETERI A	MAINTENANCE OF		CENTRAL	MEDI CAL	21 411
			PERSONNEL	ADMI NI STRATI ON	SERVI CES & SUPPLY	RECORDS & LI BRARY	
		11.00	12.00	13. 00	14. 00	16.00	
1 00	GENERAL SERVICE COST CENTERS		I		T		1 00
1. 00 2. 00	00100 NEW CAP REL COSTS-BLDG & FIXT 00200 NEW CAP REL COSTS-MVBLE EQUIP						1. 00 2. 00
4. 00	00400 EMPLOYEE BENEFITS DEPARTMENT						4. 00
5.00	00500 ADMINISTRATIVE & GENERAL						5. 00
7. 00 8. 00	00700 OPERATION OF PLANT 00800 LAUNDRY & LINEN SERVICE						7. 00 8. 00
9. 00	00900 HOUSEKEEPI NG						9. 00
10.00	01000 DI ETARY						10. 00
11.00	01100 CAFETERI A	289, 986	,				11.00
12. 00 13. 00	01200 MAI NTENANCE OF PERSONNEL 01300 NURSI NG ADMI NI STRATI ON	19, 658		1, 175, 548			12. 00 13. 00
14. 00	01400 CENTRAL SERVI CES & SUPPLY	0	ď	0	О		14. 00
16.00	01600 MEDICAL RECORDS & LIBRARY	12, 878			0	516, 622	16. 00
17. 00	01700 SOCIAL SERVICE INPATIENT ROUTINE SERVICE COST CENTERS	0		0	0	0	17. 00
30. 00	03000 ADULTS & PEDIATRICS	32, 820	C	250, 125	0	24, 795	30. 00
31. 00	03100 INTENSIVE CARE UNIT	2, 468	C	,	O	1, 223	31. 00
32. 00	03200 CORONARY CARE UNIT 04000 SUBPROVIDER - IPF	0	0	0	0	0	32.00
40. 00 41. 00	04100 SUBPROVIDER - I PF				0	0	40. 00 41. 00
42. 00	04200 SUBPROVI DER	0	d	0	ō	0	42. 00
43.00	04300 NURSERY	0	C	0	0	0	43. 00
44. 00 45. 00	04400 SKILLED NURSING FACILITY 04500 NURSING FACILITY	38, 635		223, 563	0	0	44. 00 45. 00
46. 00	04600 OTHER LONG TERM CARE	51, 682		299, 069	ő	0	46. 00
	ANCILLARY SERVICE COST CENTERS						
50. 00 51. 00	05000 OPERATING ROOM 05100 RECOVERY ROOM	20, 338 14, 694			0	94, 969 0	50. 00 51. 00
52. 00	05200 DELIVERY ROOM & LABOR ROOM	14, 094		0 0 0	0	0	52.00
53. 00	05300 ANESTHESI OLOGY	3, 461	d		O	0	53. 00
54.00	05400 RADI OLOGY-DI AGNOSTI C	26, 522	C	2, 712	0	323, 083	54.00
56. 00 57. 00	05600 RADI 0I SOTOPE 05700 CT SCAN	0		0	0	0	56. 00 57. 00
58. 00	05800 MAGNETIC RESONANCE IMAGING (MRI)			o o	ő	0	58. 00
59. 00	05900 CARDI AC CATHETERI ZATI ON	0	C	0	o	0	59. 00
60. 00 60. 01	06000 LABORATORY 06001 BLOOD LABORATORY	24, 735			0	0	60. 00 60. 01
64. 00	06400 NTRAVENOUS THERAPY				0	0	64. 00
65. 00	06500 RESPI RATORY THERAPY	7, 942	C	0	O	18, 342	65. 00
66.00	06600 PHYSI CAL THERAPY	9, 446	C	0	0	10, 326	66. 00
67. 00 68. 00	06700 OCCUPATI ONAL THERAPY 06800 SPEECH PATHOLOGY	0		0	0	0	67. 00 68. 00
69. 00	06900 ELECTROCARDI OLOGY	0	d	o	o	0	69. 00
70.00	07000 ELECTROENCEPHALOGRAPHY	0	C	0	0	0	70.00
71. 00 72. 00	07100 MEDICAL SUPPLIES CHARGED TO PATIENTS 07200 IMPL. DEV. CHARGED TO PATIENTS	0		0	0	0	71. 00 72. 00
	1 1	5, 021			Ö	0	ı
76. 97	07697 CARDI AC REHABI LI TATI ON	3, 007	<u> </u>	0	0	12, 499	76. 97
88 00	OUTPATIENT SERVICE COST CENTERS 08800 RURAL HEALTH CLINIC			O	ol	0	88. 00
					0	0	89. 00
90.00	09000 CLI NI C	0	C	0	0	0	90. 00
91.00	1 1	16, 679	C	129, 817	0	31, 385	•
92. 00	09200 OBSERVATION BEDS (NON-DISTINCT PART) OTHER REIMBURSABLE COST CENTERS						92. 00
99. 10	09910 CORF	0	C	0	0	0	99. 10
	SPECIAL PURPOSE COST CENTERS						
	D 10900 PANCREAS ACQUISITION D 11000 INTESTINAL ACQUISITION	0		0	0		109. 00 110. 00
	11100 ISLET ACQUISITION				0		111.00
	11300 INTEREST EXPENSE						113. 00
118.00		289, 986	C	1, 175, 548	0	516, 622	118. 00
190 00	NONREIMBURSABLE COST CENTERS D 19000 GIFT, FLOWER, COFFEE SHOP & CANTEEN	1 0		0	O	n	190. 00
	19200 PHYSICIANS' PRIVATE OFFICES		0	o o	ő		192. 00
200.00							200. 00
201. 00 202. 00		289, 986		0 1, 175, 548	0	0 516, 622	201. 00
202.00	1 101/12 (Sum 111103 110 201)	207, 700	1	1, 175, 546	Ч	510, 022	1-02.00

Health Financial Systems HARVARD MEMORIAL HOSPITAL In Lieu of Form CMS-2552-10 Provi der CCN: 141335 COST ALLOCATION - GENERAL SERVICE COSTS Peri od: Worksheet B From 07/01/2014 Part I Date/Time Prepared: 06/30/2015 11/25/2015 10:21 am Cost Center Description SOCIAL SERVICE Subtotal Total Intern & Residents Cost & Post Stepdown Adjustments 17.00 24.00 25.00 26.00 GENERAL SERVICE COST CENTERS 1.00 00100 NEW CAP REL COSTS-BLDG & FIXT 00200 NEW CAP REL COSTS-MVBLE FOULP 2.00 00400 EMPLOYEE BENEFITS DEPARTMENT 4.00 00500 ADMINISTRATIVE & GENERAL 5.00 7.00 00700 OPERATION OF PLANT 00800 LAUNDRY & LINEN SERVICE 8.00 9.00 00900 HOUSEKEEPI NG 10.00 01000 DI ETARY 01100 CAFETERI A 11 00 01200 MAINTENANCE OF PERSONNEL 12.00 13.00 01300 NURSING ADMINISTRATION 14.00 01400 CENTRAL SERVICES & SUPPLY 01600 MEDICAL RECORDS & LIBRARY 16 00 17.00 01700 SOCIAL SERVICE INPATIENT ROUTINE SERVICE COST CENTERS 30.00 03000 ADULTS & PEDIATRICS 0 2 311 148 0 2 311 148 0 0 31.00 03100 INTENSIVE CARE UNIT 246, 886 246, 886 03200 CORONARY CARE UNIT 0 32.00 0000 0 04000 SUBPROVI DER - I PF 40.00 0 0 04100 SUBPROVIDER - IRF 0 41 00 0 Ω 04200 SUBPROVI DER 0 42.00 C 0 04300 NURSERY 43.00 0 0 44.00 04400 SKILLED NURSING FACILITY 2, 206, 022 2, 206, 022 0 04500 NURSING FACILITY 45 00 46.00 04600 OTHER LONG TERM CARE 2,074,099 0 2, 074, 099

Health Financial Systems
ALLOCATION OF CAPITAL RELATED COSTS Provi der CCN: 141335

					lo	06/30/2015	Date/lime Pre 11/25/2015 10	
				CAPI TAL REI	LATED COSTS			
		Cost Center Description	Directly	NEW BLDG &	NEW MVBLE	Subtotal	EMPLOYEE	
		oost content beschiptron	Assigned New	FLXT	EQUI P	Jubiotai	BENEFITS	
			Capital Related Costs				DEPARTMENT	
			0	1.00	2.00	2A	4. 00	
		AL SERVICE COST CENTERS						
1.00		NEW CAP REL COSTS MADE FOLLO						1. 00 2. 00
2. 00 4. 00		NEW CAP REL COSTS-MVBLE EQUIP EMPLOYEE BENEFITS DEPARTMENT	1, 152	0	0	1, 152	1, 152	4.00
5. 00	1	ADMINISTRATIVE & GENERAL	10, 000	136, 399		167, 553	177	5. 00
7.00		OPERATION OF PLANT	35	226, 248		362, 461	3	7. 00
8.00		LAUNDRY & LINEN SERVICE	0	13, 130		14, 408	0	8. 00
9.00	1	HOUSEKEEPI NG	0	5, 172		6, 115	21	9. 00
10. 00 11. 00		DI ETARY CAFETERI A	0	34, 998 18, 814		44, 608 18, 814	46 0	10. 00 11. 00
12. 00	1	MAINTENANCE OF PERSONNEL		0,014		0	0	12. 00
13.00		NURSING ADMINISTRATION	437	6, 309	2, 507	9, 253	88	13. 00
14. 00		CENTRAL SERVICES & SUPPLY	0	0	0	0	0	14. 00
16.00		MEDICAL RECORDS & LIBRARY	1, 226	24, 228		25, 454	30	16. 00
17. 00		SOCIAL SERVICE ENT ROUTINE SERVICE COST CENTERS	0	0	0	0	0	17. 00
30. 00		ADULTS & PEDIATRICS	4, 206	94, 835	13, 496	112, 537	116	30. 00
31.00	03100	INTENSIVE CARE UNIT	O	26, 117	399	26, 516	10	31. 00
32. 00		CORONARY CARE UNIT	0	0	0	0	0	32. 00
40. 00 41. 00		SUBPROVIDER - IPF SUBPROVIDER - IRF	0	0	0	0	0	40.00
41.00	1	SUBPROVI DER - TRF	0	0	0	0	0	41. 00 42. 00
43. 00		NURSERY		0	Ö	Ö	0	43. 00
44.00		SKILLED NURSING FACILITY	7, 069	67, 823	9, 704	84, 596	89	44. 00
45. 00		NURSING FACILITY	0	0	0	0	0	45. 00
46. 00		OTHER LONG TERM CARE	9, 457	116, 505	12, 981	138, 943	120	46. 00
50. 00		LARY SERVICE COST CENTERS OPERATING ROOM	8, 030	111, 347	169, 769	289, 146	62	50. 00
51.00		RECOVERY ROOM	34	4, 547		5, 616	48	
52.00	1	DELIVERY ROOM & LABOR ROOM	0	0		0	0	52. 00
53. 00		ANESTHESI OLOGY	0	0	9, 518	9, 518	15	
54. 00		RADI OLOGY-DI AGNOSTI C	871	32, 469	234, 287	267, 627	89	54. 00
56. 00 57. 00	1	RADI OI SOTOPE CT SCAN	0	0	0	0	0	56. 00 57. 00
58. 00	1	MAGNETIC RESONANCE IMAGING (MRI)		0	0	0	0	58. 00
59. 00		CARDI AC CATHETERI ZATI ON	o	0	Ō	Ō	0	59. 00
60.00		LABORATORY	530	21, 698	17, 763	39, 991	66	60. 00
60. 01	1	BLOOD LABORATORY	0	0	0	0	0	60. 01
64. 00 65. 00	1	I NTRAVENOUS THERAPY RESPIRATORY THERAPY	1, 697	0 18, 330	-	35, 090	0 24	64. 00 65. 00
66. 00		PHYSI CAL THERAPY	416	51, 311		55, 690	27	66.00
67. 00		OCCUPATI ONAL THERAPY	0	0.,0	1	0	0	67. 00
68. 00		SPEECH PATHOLOGY	0	0		0	0	
69. 00		ELECTROCARDI OLOGY	0	0	0	0	0	69. 00
70. 00 71. 00		ELECTROENCEPHALOGRAPHY MEDICAL SUPPLIES CHARGED TO PATIENTS	0	0	23, 328	23, 328	0	70. 00 71. 00
71.00		IMPL. DEV. CHARGED TO PATIENTS		0	23, 320	23, 328	0	72.00
73. 00	1	DRUGS CHARGED TO PATIENTS	55, 776	7, 673	2, 543	65, 992	24	73. 00
76. 97		CARDI AC REHABILITATION	0	7, 105	7, 707	14, 812	6	76. 97
00.00		TIENT SERVICE COST CENTERS						00.00
88. 00 89. 00		RURAL HEALTH CLINIC FEDERALLY QUALIFIED HEALTH CENTER	0	0	- 1	0	0	88. 00 89. 00
90.00		CLINIC		0	0	o	0	90.00
91.00		EMERGENCY	420	20, 647	4, 298	25, 365	91	91.00
92. 00		OBSERVATION BEDS (NON-DISTINCT PART)				0		92. 00
00 10		REI MBURSABLE COST CENTERS					0	00 10
99. 10	09910	AL PURPOSE COST CENTERS	0	0	0	0	0	99. 10
109.00		PANCREAS ACQUISITION	0	0	0	o	0	109. 00
		INTESTINAL ACQUISITION	o	0		O		110. 00
	1	I SLET ACQUISITION	0	0	0	0	0	111. 00
		INTEREST EXPENSE	101 054	1 045 705	407 504	1 044 505	4 450	113.00
118. 00		SUBTOTALS (SUM OF LINES 1-117) IMBURSABLE COST CENTERS	101, 356	1, 045, 705	697, 524	1, 844, 585	1, 152	118. 00
190.00		GIFT, FLOWER, COFFEE SHOP & CANTEEN	ol	0	0	ol	0	190. 00
		PHYSICIANS' PRIVATE OFFICES		91, 851		91, 851		192. 00
200.00	1	Cross Foot Adjustments				o		200. 00
201.00	1	Negative Cost Centers	101 354	1 127 557	(07.504	1 024 424	1 150	201. 00
202.00	וי	TOTAL (sum lines 118-201)	101, 356	1, 137, 556	697, 524	1, 936, 436	1, 152	202. 00

| Period: | Worksheet B | From 07/01/2014 | Part II | To 06/30/2015 | Date/Time Prepared: | 11/25/2015 10:21 am Health Financial Systems
ALLOCATION OF CAPITAL RELATED COSTS HARVARD MEMORIAL HOSPITAL Provider CCN: 141335

				'	0 007 007 2010	11/25/2015 10	: 21 am
	Cost Center Description	ADMI NI STRATI VE	OPERATION OF	LAUNDRY &	HOUSEKEEPI NG	DI ETARY	
	·	& GENERAL	PLANT	LINEN SERVICE			
		5. 00	7. 00	8. 00	9. 00	10.00	
	NERAL SERVICE COST CENTERS						
	100 NEW CAP REL COSTS-BLDG & FIXT						1.00
1	200 NEW CAP REL COSTS-MVBLE EQUIP						2. 00
	400 EMPLOYEE BENEFITS DEPARTMENT	4/7 700					4. 00
	500 ADMINISTRATIVE & GENERAL	167, 730					5. 00
	700 OPERATION OF PLANT	11, 820	374, 284				7. 00
	800 LAUNDRY & LINEN SERVICE	134	6, 342		l .		8. 00
	900 HOUSEKEEPI NG	2, 767	2, 498		11, 401		9.00
	000 DI ETARY	5, 920	16, 904		527	68, 005	1
	100 CAFETERI A	176	9, 087	0	283	17, 826	1
	200 MAI NTENANCE OF PERSONNEL	0		0	0	0	1
	300 NURSI NG ADMI NI STRATI ON	8, 887	3, 047	0	95	0	
1	400 CENTRAL SERVICES & SUPPLY	0	44 700	0	0	0	
	600 MEDICAL RECORDS & LIBRARY	3, 464	11, 702	. 0	365	0	1
	700 SOCIAL SERVICE	0	C) 0	U	0	17. 00
	PATIENT ROUTINE SERVICE COST CENTERS	12 102	4E 00/	4 277	1 420	E 727	20.00
	000 ADULTS & PEDIATRICS 100 INTENSIVE CARE UNIT	13, 183	45, 806	1	1, 429	5, 737	
		1, 290	12, 615	33	394	179 0	1
	200 CORONARY CARE UNIT 000 SUBPROVIDER - IPF	0			0	0	
1	· ·	0			0		
1	100 SUBPROVI DER - I RF	0			0	0	1
	200 SUBPROVI DER 300 NURSERY	0			0	0	
	400 SKILLED NURSING FACILITY	12, 001	32, 759	2, 449	1, 022	18, 752	
	500 NURSING FACILITY	12,001	32, 739	2, 449	1, 022	16, 732	1
	600 OTHER LONG TERM CARE	8, 689	56, 273	5, 922	1, 756	25, 087	
	CILLARY SERVICE COST CENTERS	0,009	50, 273	0, 722	1, 750	25, 067	40.00
	OOO OPERATING ROOM	17, 218	53, 781	3, 914	1, 678	0	50.00
	100 RECOVERY ROOM	5, 191	2, 196		l	0	1
1	200 DELIVERY ROOM & LABOR ROOM	3, 171	2, 170	0	07	0	1
	300 ANESTHESI OLOGY	2,063			0	0	
	400 RADI OLOGY-DI AGNOSTI C	15, 727	15, 683	1	489	0	
	600 RADI OI SOTOPE	13, 727	13,000	772	407	0	1
	700 CT SCAN	0			0	0	
	800 MAGNETIC RESONANCE IMAGING (MRI)	0			0	0	
	900 CARDI AC CATHETERI ZATI ON	0				0	
	000 LABORATORY	11, 151	10, 480		327	0	
	001 BLOOD LABORATORY	11, 131	10, 400		327	0	
1	400 I NTRAVENOUS THERAPY	0				0	
	500 RESPIRATORY THERAPY	3, 071	8, 854	1	276	0	1
	600 PHYSI CAL THERAPY	4, 969	24, 783		l .	0	
	700 OCCUPATI ONAL THERAPY	1, 558	21,700)	,,,	0	1
	800 SPEECH PATHOLOGY	129	Č		0	0	
	900 ELECTROCARDI OLOGY	127	Č		0	0	
	000 ELECTROENCEPHALOGRAPHY	, o	Č		0	0	
	100 MEDICAL SUPPLIES CHARGED TO PATIENTS	1, 014	Č		0	0	
1	200 IMPL. DEV. CHARGED TO PATIENTS	5, 275	Č		0	0	
	300 DRUGS CHARGED TO PATIENTS	7, 605	3, 706	0	116	0	
1	697 CARDI AC REHABI LI TATI ON	749		•	l .	0	
	TPATIENT SERVICE COST CENTERS		0, 102				1
	800 RURAL HEALTH CLINIC	0	C	0	0	0	88. 00
	900 FEDERALLY QUALIFIED HEALTH CENTER	0	Ċ	o o	ol	0	
	000 CLINIC	0	Ċ	o o	ol	0	1
	100 EMERGENCY	22, 822	9, 972	1, 872	311	424	1
	200 OBSERVATION BEDS (NON-DISTINCT PART)		.,	1,751=			92.00
	HER REIMBURSABLE COST CENTERS			·			1
	910 CORF	0	C	0	0	0	99. 10
	ECIAL PURPOSE COST CENTERS				-1		
	900 PANCREAS ACQUISITION	0	C	0	0	0	109. 00
	000 INTESTINAL ACQUISITION	0	C	0	o	0	110.00
111.00 11	100 ISLET ACQUISITION	0	C	0	o	0	111. 00
	300 INTEREST EXPENSE						113.00
118.00	SUBTOTALS (SUM OF LINES 1-117)	166, 873	329, 920	20, 784	10, 017	68, 005	118.00
	NREI MBURSABLE COST CENTERS	, , , , , ,			, - , ,]	12, 230	1
	000 GIFT, FLOWER, COFFEE SHOP & CANTEEN	0	C	0			190. 00
	200 PHYSICIANS' PRIVATE OFFICES	857	44, 364		· ·		192. 00
200.00	Cross Foot Adjustments		,	1	,		200. 00
201.00	Negative Cost Centers	0	C	36	o	0	201.00
202.00	TOTAL (sum lines 118-201)	167, 730	374, 284				202.00
			•	-			-

Provider CCN: 141335

		Cost Center Description	CAFETERI A	MAINTENANCE OF	NURSI NG	CENTRAL	11/25/2015 10 MEDI CAL	
		cost center bescription	CAFETERIA		ADMI NI STRATI ON	SERVICES &	RECORDS &	
			11. 00	12. 00	13. 00	SUPPLY 14. 00	16. 00	
		AL SERVICE COST CENTERS						
1.00		NEW CAP REL COSTS BLDG & FIXT						1.00
2. 00 4. 00		NEW CAP REL COSTS-MVBLE EQUIP EMPLOYEE BENEFITS DEPARTMENT						2. 00 4. 00
5.00	1	ADMINISTRATIVE & GENERAL						5. 00
7.00	1	OPERATION OF PLANT						7. 00
8.00	1	LAUNDRY & LINEN SERVICE						8. 00
9.00	1	HOUSEKEEPI NG						9.00
10. 00 11. 00		DI ETARY CAFETERI A	46, 186					10. 00 11. 00
12. 00	1	MAINTENANCE OF PERSONNEL	0	0				12.00
13.00	1	NURSING ADMINISTRATION	3, 131	0	24, 501			13. 00
14. 00	1	CENTRAL SERVICES & SUPPLY	0	0	0	0		14. 00
16.00	1	MEDICAL RECORDS & LIBRARY	2, 051	0	0	0	43, 066	1
17. 00	_	SOCIAL SERVICE IENT ROUTINE SERVICE COST CENTERS	0	0	0	0	0	17. 00
30. 00		ADULTS & PEDIATRICS	5, 227	0	5, 213	0	2, 067	30.00
31. 00		INTENSIVE CARE UNIT	393	0	243	0	102	31. 00
32. 00		CORONARY CARE UNIT	0	0	0	0	0	ı
40.00	1	SUBPROVIDER - I PF	0	0	0	0	0	40.00
41. 00 42. 00	1	SUBPROVI DER – I RF SUBPROVI DER	0) 0	0	0	0	41. 00 42. 00
43. 00	1	NURSERY	0	0	0	o	0	43.00
44. 00	1	SKILLED NURSING FACILITY	6, 153	0	4, 660	O	0	44. 00
45. 00	1	NURSING FACILITY	0	0	0	0	0	45. 00
46. 00		OTHER LONG TERM CARE	8, 233	0	6, 232	0	0	46. 00
50. 00		LARY SERVICE COST CENTERS OPERATING ROOM	3, 239	0	3, 132	0	7, 917	50. 00
51.00		RECOVERY ROOM	2, 340	0	1, 854	0	7, 317	51.00
52. 00	1	DELIVERY ROOM & LABOR ROOM	0	0	0	O	0	52. 00
53.00	05300	ANESTHESI OLOGY	551	0	404	0	0	53. 00
54.00	1	RADI OLOGY-DI AGNOSTI C	4, 224	0	57	0	26, 932	1
56.00	1	RADI OI SOTOPE	0	0	0	0	0	56. 00 57. 00
57. 00 58. 00	1	CT SCAN MAGNETIC RESONANCE IMAGING (MRI)	0	0	0	0	0	
59. 00	1	CARDI AC CATHETERI ZATI ON	0	0	0	ő	0	59. 00
60.00		LABORATORY	3, 940	0	0	0	0	60.00
60. 01	1	BLOOD LABORATORY	0	0	0	0	0	60. 01
64.00	1	INTRAVENOUS THERAPY	1 245	0	0	0	1 520	64.00
65. 00 66. 00	1	RESPI RATORY THERAPY PHYSI CAL THERAPY	1, 265 1, 504	0	0	0	1, 529 861	65. 00 66. 00
67. 00	1	OCCUPATI ONAL THERAPY	0	Ō	Ö	Ö	0	67. 00
68. 00		SPEECH PATHOLOGY	0	0	0	0	0	68. 00
69. 00		ELECTROCARDI OLOGY	0	0	0	0	0	69.00
70. 00 71. 00	1	ELECTROENCEPHALOGRAPHY MEDICAL SUPPLIES CHARGED TO PATIENTS	0	0	0	0	0	70. 00 71. 00
		IMPL. DEV. CHARGED TO PATIENTS	0	0	0	o	0	ł
73. 00		DRUGS CHARGED TO PATIENTS	800	0	Ō	O	0	
76. 97		CARDI AC REHABI LI TATI ON	479	0	0	0	1, 042	76. 97
00 00		TIENT SERVICE COST CENTERS RURAL HEALTH CLINIC	0	0	0	ما	0	88. 00
88. 00 89. 00		FEDERALLY QUALIFIED HEALTH CENTER	0	0	0	0	0	89.00
90.00		CLINIC	0	0	0	ő	0	•
91.00	09100	EMERGENCY	2, 656	0	2, 706	0	2, 616	•
92. 00		OBSERVATION BEDS (NON-DISTINCT PART)						92. 00
00 10		REI MBURSABLE COST CENTERS	0		0	ما	-	00 10
99. 10	09910	AL PURPOSE COST CENTERS	0	0	0	0	0	99. 10
109.00		PANCREAS ACQUISITION	0	0	0	0	0	109. 00
		INTESTINAL ACQUISITION	0	0	Ō	O		110.00
	1	ISLET ACQUISITION	0	0	0	0	0	111. 00
		INTEREST EXPENSE	47.407		04 504		40.044	113. 00
118. 00	-	SUBTOTALS (SUM OF LINES 1-117) IMBURSABLE COST CENTERS	46, 186	0	24, 501	0	43, 066	118. 00
190. 00		GIFT, FLOWER, COFFEE SHOP & CANTEEN	0	0	0	0	n	190. 00
		PHYSI CI ANS' PRI VATE OFFI CES	0	0	Ö	ő		192. 00
200.00	1	Cross Foot Adjustments						200. 00
201.00		Negative Cost Centers	0	0	0	0		201. 00
202.00	'	TOTAL (sum lines 118-201)	46, 186	0	24, 501	0	43, 000	202. 00

Heal th Financial	Systems	HARVARD MEMORIA	AL HUSPITAL		In Lie	u of Form CMS-2552-10
ALLOCATION OF C	APITAL RELATED COSTS		Provi der		eriod: rom 07/01/2014 o 06/30/2015	Worksheet B Part II Date/Time Prepared: 11/25/2015 10:21 am
Cos	t Center Description	SOCI AL SERVI CE	Subtotal	Intern & Residents Cost & Post Stepdown Adjustments	Total	11729/2010 10 21 um
		17. 00	24. 00	25. 00	26. 00	
	SERVICE COST CENTERS			ı		4.00
2. 00 00200 NEW 4. 00 00400 EMP 5. 00 00500 ADM 7. 00 00700 OPE 8. 00 00800 LAU 9. 00 00900 HOU 10. 00 01100 CAF 12. 00 01200 MAI 13. 00 01400 CEN 14. 00 01600 MED 17. 00 01700 SOC	ETERIA NTENANCE OF PERSONNEL ISING ADMINISTRATION ITRAL SERVICES & SUPPLY IICAL RECORDS & LIBRARY	0				1. 0C 2. 0C 4. 0C 5. 0C 7. 0C 8. 0C 9. 0C 10. 0C 11. 0C 12. 0C 13. 0C 14. 0C 16. 0C
30. 00 03000 ADU	ILTS & PEDIATRICS	0	195, 592	2 0	195, 592	30.00
32. 00 03200 COR 40. 00 04000 SUB 41. 00 04100 SUB 42. 00 04200 SUB 43. 00 04300 NUR 44. 00 04400 SKI	SERY LLED NURSING FACILITY	0 0 0 0 0	41, 775 0 0 0 0 0 0 162, 481	0 0 0	41, 775 0 0 0 0 0 0 162, 481	31. 00 32. 00 40. 00 41. 00 42. 00 43. 00 44. 00
1 1	SING FACILITY	0	0	0	0	45. 00
	IER LONG TERM CARE / SERVICE COST CENTERS	0	251, 255	0	251, 255	46. 00
50. 00 05000 OPE 51. 00 05100 REC 52. 00 05200 DEL 53. 00 05300 ANE 54. 00 05400 RAD 56. 00 05600 RAD 57. 00 05700 CT 58. 00 05800 MAG 59. 00 05900 CAR 60. 01 06000 LAE 60. 01 06000 INT 65. 00 06500 RES 66. 00 06600 PHY 67. 00 06700 OCC 68. 00 06800 SPE 69. 00 06900 ELE 70. 00 07100 MED 71. 00 07100 MED	RATING ROOM OVERY ROOM IVERY ROOM LIVERY ROOM & LABOR ROOM STHESI OLOGY OLOGY-DI AGNOSTI C OLOGI CATHETERI ZATI ON OLOGRATORY	0 0 0 0 0 0 0 0 0 0 0 0	380, 087 17, 697 0 12, 551 331, 820 0 0 0 65, 955 0 50, 109 89, 511 1, 558 129 0 0 24, 342		380, 087 17, 697 0 12, 551 331, 820 0 0 0 65, 955 0 0 50, 109 89, 511 1, 558 129 0 0	50. 00 51. 00 52. 00 53. 00 54. 00 56. 00 57. 00 58. 00 60. 01 64. 00 65. 00 66. 00 67. 00 68. 00 69. 00 71. 00
	L. DEV. CHARGED TO PATIENTS	0	5, 275		5, 275	72.00
	IGS CHARGED TO PATIENTS	0	78, 243		78, 243	73.00
88. 00 08800 RUR 89. 00 08900 FED 90. 00 09000 CLI 91. 00 09100 EME 92. 00 09200 0BS		0 0 0 0	20, 665 0 0 0 68, 835	0 0	20, 665 0 0 0 68, 835	76. 97 88. 00 89. 00 90. 00 91. 00 92. 00
99. 10 09910 COR		0	0	0	0	99. 10
SPECIAL F 109. 00 10900 PAN 110. 00 11000 I NT 111. 00 11100 I SL 113. 00 11300 I NT 118. 00 SUE	PURPOSE COST CENTERS ICREAS ACQUISITION ESTINAL ACQUISITION LET ACQUISITION EREST EXPENSE ITOTALS (SUM OF LINES 1-117)	0 0 0	0 0 0 0 1, 797, 880	0 0	0 0 0 0 1, 797, 880	109. 00 110. 00 111. 00 113. 00 118. 00
190. 00 19000 GIF 192. 00 19200 PHY 200. 00 Cro 201. 00 Neg	JRSABLE COST CENTERS T, FLOWER, COFFEE SHOP & CANTEEN SICIANS' PRIVATE OFFICES USS Foot Adjustments Hative Cost Centers FAL (sum lines 118-201)	0 0 0	0 138, 520 0 36 1, 936, 436	0	0 138, 520 0 36 1, 936, 436	190. 00 192. 00 200. 00 201. 00 202. 00

COST ALLOCATION - STATISTICAL BASIS Provider CCN: 141335 Peri od: Worksheet B-1 From 07/01/2014 06/30/2015 Date/Time Prepared: 11/25/2015 10:21 am CAPITAL RELATED COSTS Cost Center Description NEW BLDG & NEW MVBLE **EMPLOYEE** Reconciliation ADMINISTRATIVE **FOULP** BENEFITS & GENERAL FIXT (ACCUM. (SQUARE (DOLLAR DEPARTMENT FEET) VALUE) (GROSS COST) SALARI ES) 1.00 2.00 5A 5. 00 4.00 GENERAL SERVICE COST CENTERS 1 00 00100 NEW CAP REL COSTS-BLDG & FIXT 80 055 1 00 2.00 00200 NEW CAP REL COSTS-MVBLE EQUIP 650, 428 2 00 4.00 00400 EMPLOYEE BENEFITS DEPARTMENT 9, 513, 091 4.00 00500 ADMINISTRATIVE & GENERAL 9.599 17, 970, 475 5 00 19, 726 1, 449, 063 5 00 -3, 556, 645 7.00 00700 OPERATION OF PLANT 15, 922 126, 983 23, 581 1, 266, 378 7.00 1, 192 8.00 00800 LAUNDRY & LINEN SERVICE 924 14, 333 8.00 00900 HOUSEKEEPI NG 364 879 175, 518 0 296, 423 9.00 9.00 0 01000 DI ETARY 634, 197 8, 961 10 00 10 00 2.463 380, 880 11.00 01100 CAFETERI A 1, 324 0 18, 814 11.00 01200 MAINTENANCE OF PERSONNEL o 12.00 12.00 0 01300 NURSING ADMINISTRATION 13.00 444 2.338 952, 065 13.00 726, 542 14.00 01400 CENTRAL SERVICES & SUPPLY 0 14 00 16.00 01600 MEDICAL RECORDS & LIBRARY 1,705 0 371, 161 16.00 C 247, 822 01700 SOCIAL SERVICE 17.00 0 17.00 INPATIENT ROUTINE SERVICE COST CENTERS 30.00 03000 ADULTS & PEDIATRICS 6.674 12, 585 960, 347 0 1, 412, 353 30.00 138, 166 03100 INTENSIVE CARE UNIT 31.00 1,838 372 86, 252 31.00 32.00 03200 CORONARY CARE UNIT 0 0 32.00 0 04000 SUBPROVIDER - IPF 40.00 0 40.00 0 C 0 04100 SUBPROVI DER - I RF 0 41.00 0 C Λ 41.00 04200 SUBPROVI DER 0 0 42.00 C 0 0 42.00 43.00 04300 NURSERY 43.00 0 44 00 04400 SKILLED NURSING FACILITY 9,049 1, 285, 765 44.00 4,773 739,080 45.00 04500 NURSING FACILITY 0 Λ 45.00 04600 OTHER LONG TERM CARE 46.00 8.199 12, 105 988, 335 0 930, 874 46.00 ANCILLARY SERVICE COST CENTERS 50.00 05000 OPERATING ROOM 7.836 158, 306 515.544 0 1, 844, 662 50.00 05100 RECOVERY ROOM 0 51.00 320 965 395, 394 556, 184 51.00 0 52.00 05200 DELIVERY ROOM & LABOR ROOM 0 52.00 0 05300 ANESTHESI OLOGY 221, 019 53 00 0 8.875 126, 255 53 00 54.00 2, 285 05400 RADI OLOGY-DI AGNOSTI C 218, 468 735, 045 1, 684, 924 54.00 05600 RADI OI SOTOPE 56, 00 0 C 0 0 56.00 05700 CT SCAN 57.00 57.00 0 0 05800 MAGNETIC RESONANCE IMAGING (MRI) 58.00 0 0 0 58.00 59.00 05900 CARDIAC CATHETERIZATION 0 0 59.00 0 60.00 06000 LABORATORY 1,527 16, 564 544, 788 1, 194, 642 60.00 06001 BLOOD LABORATORY 60 01 0 60 01 0 0 64.00 06400 I NTRAVENOUS THERAPY 0 64.00 65.00 06500 RESPIRATORY THERAPY 1, 290 14, 046 198, 059 0 329, 047 65.00 66.00 66.00 06600 PHYSI CAL THERAPY 3, 611 3, 695 219, 244 0 532, 314 06700 OCCUPATIONAL THERAPY 166, 953 67 00 0 0 67 00 68.00 06800 SPEECH PATHOLOGY 0 0 13,833 68.00 06900 ELECTROCARDI OLOGY 0 0 0 69.00 69.00 0 70.00 07000 ELECTROENCEPHALOGRAPHY 0 0 70.00 0 0 108, 603 07100 MEDICAL SUPPLIES CHARGED TO PATIENTS 71 00 21, 753 0 71 00 72.00 07200 IMPL. DEV. CHARGED TO PATIENTS 0 0 0 565, 178 72.00 197, 316 07300 DRUGS CHARGED TO PATIENTS 2, 371 73.00 540 814, 782 73.00 07697 CARDI AC REHABI LI TATI ON 0 76. 97 500 7. 187 49.945 80, 281 76. 97 OUTPATIENT SERVICE COST CENTERS 88.00 08800 RURAL HEALTH CLINIC 0 0 88.00 0 0 08900 FEDERALLY QUALIFIED HEALTH CENTER 0 0 89 00 0 Ω 89 00 90 00 09000 CLINIC 90 00 0 0 0 0 91.00 09100 EMERGENCY 1, 453 4,008 754, 081 0 2, 445, 673 91.00 09200 OBSERVATION BEDS (NON-DISTINCT PART) 92.00 92.00 OTHER REIMBURSABLE COST CENTERS 99.10 99.10 09910 CORF 0 0 0 0 0 SPECIAL PURPOSE COST CENTERS 109. 00 10900 PANCREAS ACQUISITION O 0 0 0 109.00 110.00 11000 INTESTINAL ACQUISITION 0 0 0 110.00 0 0 111.00 11100 I SLET ACQUISITION 0 r 0 0 0 1111.00 113.00 11300 INTEREST EXPENSE 113.00 118.00 SUBTOTALS (SUM OF LINES 1-117) 73, 591 650, 428 9, 513, 091 -3, 556, 645 17, 878, 624 118. 00 NONREI MBURSABLE COST CENTERS 190.00 19000 GIFT, FLOWER, COFFEE SHOP & CANTEEN Ω 0 0 190, 00 192.00 19200 PHYSICIANS' PRIVATE OFFICES 6.464 0 0 91, 851 192. 00 200.00 Cross Foot Adjustments 200.00 201.00 201.00 Negative Cost Centers

Health Financial Systems		HARVARD MEMORIAL HOSPITAL			In Lieu of Form CMS-2552-10			
COST ALLOCATION - STATISTICAL BASIS			Provi der	F	Period: From 07/01/2014 Fo 06/30/2015			
		CAPITAL REL	ATED COSTS			1172072010 10	2	
Cost Center Description		NEW BLDG & FIXT (SQUARE FEET)	NEW MVBLE EQUIP (DOLLAR VALUE)	EMPLOYEE BENEFITS DEPARTMENT (GROSS SALARIES)	Reconciliation	ADMI NI STRATI VE & GENERAL (ACCUM. COST)		
		1.00	2. 00	4.00	5A	5. 00		
202.00 Cost to be allocated (per W Part I)	kst. B,	1, 137, 556	697, 524	1, 948, 088	3	3, 556, 645	202. 00	
203.00 Unit cost multiplier (Wkst.	B, Part I)	14. 209681	1. 072408	0. 204780		0. 197916	203. 00	
204.00 Cost to be allocated (per W Part II)	kst. B,			1, 152	2	167, 730	204. 00	
205.00 Unit cost multiplier (Wkst.	B, Part			0. 000121		0. 009334	205. 00	

COST A	COST ALLOCATION - STATISTICAL BASIS				Peri od:	Worksheet B-1	
					From 07/01/2014 To 06/30/2015	Date/Time Pre 11/25/2015 10	
	Cost Center Description	OPERATION OF PLANT	LAUNDRY & LINEN SERVICE	HOUSEKEEPI NG (SQUARE	DI ETARY (MEALS	CAFETERIA (FULL TIME	
		(SQUARE	(POUNDS OF	FEET)	SERVED)	EQUI VALENT)	
		7. 00	LAUNDRY) 8. 00	9.00	10.00	11. 00	
	GENERAL SERVICE COST CENTERS	7.00	0.00	7.00	10.00	11.00	
1. 00 2. 00	OO100 NEW CAP REL COSTS-BLDG & FIXT OO200 NEW CAP REL COSTS-MVBLE EQUIP						1.00
4.00	00400 EMPLOYEE BENEFITS DEPARTMENT						4. 00
5.00	00500 ADMINISTRATIVE & GENERAL 00700 OPERATION OF PLANT	F4 F24					5.00
7. 00 8. 00	00800 LAUNDRY & LINEN SERVICE	54, 534 924					7. 00 8. 00
9. 00	00900 HOUSEKEEPI NG	364	B .	53, 24			9. 00
10. 00 11. 00	01000 DI ETARY 01100 CAFETERI A	2, 463 1, 324		2, 46 1, 32		l e	10.00
12.00	01200 MAINTENANCE OF PERSONNEL	0	O		0 0	0	12. 00
13. 00 14. 00	O1300 NURSI NG ADMI NI STRATI ON O1400 CENTRAL SERVI CES & SUPPLY	444	0	44	4 0	693 0	1
16. 00	01600 MEDICAL RECORDS & LIBRARY	1, 705		1, 70	5 0	454	1
17. 00	01700 SOCIAL SERVICE	0	0		0 0	0	17. 00
30. 00	I NPATI ENT ROUTI NE SERVI CE COST CENTERS 03000 ADULTS & PEDI ATRI CS	6, 674	35, 672	6, 67	4 3, 744	1, 157	30.00
31.00	03100 INTENSIVE CARE UNIT	1, 838				87	31.00
32. 00 40. 00	03200 CORONARY CARE UNIT 04000 SUBPROVI DER - I PF	0	0		0	0	
41. 00	04100 SUBPROVI DER – I RF	0	Ö		0 0	ő	1
42.00	04200 SUBPROVI DER	0	0		0 0	0	
43. 00 44. 00	04300 NURSERY 04400 SKILLED NURSING FACILITY	4,773	20, 427) ' 4, 77	0 3 12, 237	0 1, 362	43.00
45.00	04500 NURSING FACILITY	0	o		0 0	0	45. 00
46. 00	04600 OTHER LONG TERM CARE ANCILLARY SERVICE COST CENTERS	8, 199	49, 401	8, 19	9 16, 370	1, 822	46. 00
50.00	05000 OPERATI NG ROOM	7, 836	32, 647	7, 83	6 0	717	50.00
51. 00 52. 00	O5100 RECOVERY ROOM O5200 DELIVERY ROOM & LABOR ROOM	320	3, 196	1	0 0	518 0	1
52.00	05300 ANESTHESI OLOGY	0			0 0	122	
54.00	05400 RADI OLOGY-DI AGNOSTI C	2, 285	8, 274	2, 28	5 0	935	
56. 00 57. 00	05600	0	0		0 0	0	1
58. 00	05800 MAGNETIC RESONANCE I MAGING (MRI)	Ö	Ö		o o	ő	
59. 00 60. 00	05900 CARDI AC CATHETERI ZATI ON 06000 LABORATORY	0 1, 527	0	1, 52	0 0	0 872	
60. 01	06001 BLOOD LABORATORY	1, 327		1	0 0	0	1
64.00	06400 I NTRAVENOUS THERAPY	0	0	1 00	0 0	0	
65. 00 66. 00	06500 RESPI RATORY THERAPY 06600 PHYSI CAL THERAPY	1, 290 3, 611	7, 542	1, 29 2 3, 61		280 333	
67. 00	06700 OCCUPATI ONAL THERAPY	0	0)	o o	0	67. 00
68. 00	06800 SPEECH PATHOLOGY 06900 ELECTROCARDI OLOGY	0	0		0 0	0	
	07000 ELECTROCARD GEOGRAPHY	0	Ö		0 0	ő	
	07100 MEDI CAL SUPPLIES CHARGED TO PATIENTS	0	0		0 0	0	
	07200 IMPL. DEV. CHARGED TO PATIENTS 07300 DRUGS CHARGED TO PATIENTS	0 540		54	0 0	0 177	
	07697 CARDIAC REHABILITATION	500				l	
88. 00	OUTPATIENT SERVICE COST CENTERS 08800 RURAL HEALTH CLINIC	0			0 0	0	88. 00
89. 00	08900 FEDERALLY QUALIFIED HEALTH CENTER	0	O		0 0	0	89. 00
90. 00 91. 00	09000 CLI NI C 09100 EMERGENCY	0 1, 453	0 15, 611	1, 45	0 0 3 277	0 588	90.00
92. 00	09200 OBSERVATION BEDS (NON-DISTINCT PART)	1, 455	15, 011	1, 45	5 277	366	92.00
00 10	OTHER REIMBURSABLE COST CENTERS			J			00.10
99. 10	O9910 CORF SPECIAL PURPOSE COST CENTERS	0	0	<u>/ </u>	0 0	<u> </u>	99. 10
	10900 PANCREAS ACQUISITION	0	0		0 0		109.00
	11000 INTESTINAL ACQUISITION 11100 ISLET ACQUISITION	0			0 0	l	110. 00 111. 00
113.00	11300 INTEREST EXPENSE						113. 00
118.00	SUBTOTALS (SUM OF LINES 1-117) NONREI MBURSABLE COST CENTERS	48, 070	173, 368	46, 78	2 44, 378	10, 223	118. 00
	19000 GIFT, FLOWER, COFFEE SHOP & CANTEEN	0			0 0		190. 00
192. 00 200. 00	19200 PHYSLCIANS' PRIVATE OFFICES Cross Foot Adjustments	6, 464	532	6, 46	4 0	0	192. 00 200. 00
200.00	Negative Cost Centers						200.00
202. 00		1, 517, 014	42, 874	365, 21	6 845, 124	289, 986	202. 00
203.00	Part I) Unit cost multiplier (Wkst. B, Part I)	27. 817765	0. 246544	6. 85903	2 19. 043760	28. 366037	203. 00
	· · · · · · · · · · · · · · · · · · ·						

Heal th Finar	ncial Systems	HARVARD MEMORIAL HOSPITAL			In Lieu of Form CMS-2552-10			
COST ALLOCATION - STATISTICAL BASIS			Provi der		Peri od:	Worksheet B-1		
					From 07/01/2014 To 06/30/2015	Date/Time Pre 11/25/2015 10		
	Cost Center Description	OPERATION OF PLANT (SQUARE	LAUNDRY & LINEN SERVICE (POUNDS OF	HOUSEKEEPI NO (SQUARE FEET)	DI ETARY (MEALS SERVED)	CAFETERIA (FULL TIME EQUIVALENT)		
		FEET)	LAUNDRY)		ozzs,			
		7. 00	8. 00	9. 00	10.00	11. 00		
204. 00	Cost to be allocated (per Wkst. B, Part II)	374, 284	20, 884	11, 40	68, 005	46, 186	204. 00	
205. 00	Unit cost multiplier (Wkst. B, Part	6. 863315	0. 119885	0. 21411	9 1. 532403	4. 517852	205. 00	

Heal th	Financial Systems	HARVARD MEMORI	IAL HOSPITAL		In Lie	u of Form CMS-2	2552-10
COST A	LLOCATION - STATISTICAL BASIS		Provi der		eri od:	Worksheet B-1	
				Tc	om 07/01/2014 06/30/2015	Date/Time Pre	pared:
						11/25/2015 10	
	Cost Center Description	MAINTENANCE OF PERSONNEL		CENTRAL		SOCIAL SERVICE	
		(FULL TIME	ADMI NI STRATI ON	SERVICES & SUPPLY	RECORDS & LI BRARY	(TIME	
		EQUI VALENT)	(DI RECT	(COSTED	(TIME	SPENT)	
		,	NRSING HRS)	REQUIS.)	SPENT)	,	
		12. 00	13. 00	14.00	16. 00	17. 00	
1. 00	GENERAL SERVICE COST CENTERS OO100 NEW CAP REL COSTS-BLDG & FIXT	T					1.00
2. 00	00200 NEW CAP REL COSTS-BLDG & FIXT						2.00
4.00	00400 EMPLOYEE BENEFITS DEPARTMENT						4. 00
5.00	00500 ADMINISTRATIVE & GENERAL					•	5. 00
7.00	00700 OPERATION OF PLANT						7. 00
8.00	00800 LAUNDRY & LINEN SERVICE						8. 00
9. 00 10. 00	00900 HOUSEKEEPI NG 01000 DI ETARY						9. 00 10. 00
	01100 CAFETERI A						11. 00
	01200 MAINTENANCE OF PERSONNEL	0					12.00
13.00	01300 NURSING ADMINISTRATION	0	100, 995				13. 00
	01400 CENTRAL SERVICES & SUPPLY	0	0	0			14. 00
	01600 MEDI CAL RECORDS & LI BRARY	0	0	0	7, 605		16.00
17. 00	01700 SOCIAL SERVICE INPATIENT ROUTINE SERVICE COST CENTERS	0	0	0	0	0	17. 00
30. 00	03000 ADULTS & PEDIATRICS	0	21, 489	0	365	0	30. 00
	03100 NTENSI VE CARE UNI T	0	1, 001	Ö	18	0	31. 00
32.00	03200 CORONARY CARE UNIT	0	0	0	0	0	32. 00
	04000 SUBPROVI DER - I PF	0	0	0	0	0	40. 00
	04100 SUBPROVI DER – I RF	0	0	0	0	0	41.00
	04200 SUBPROVI DER 04300 NURSERY	0	0	0	0	0	42.00
	04400 SKILLED NURSING FACILITY	0	19, 207	0	0	0	43. 00 44. 00
	04500 NURSING FACILITY	0	0	0	Ö	Ö	45. 00
	04600 OTHER LONG TERM CARE	0	25, 694	0	0	0	46. 00
	ANCILLARY SERVICE COST CENTERS	1					
	05000 OPERATING ROOM	0		0	1, 398	0	
	05100 RECOVERY ROOM 05200 DELIVERY ROOM & LABOR ROOM	0	7, 641	0	0	0	51. 00 52. 00
	05300 ANESTHESI OLOGY	0	1, 666	_	0	0	53. 00
	05400 RADI OLOGY-DI AGNOSTI C	0	233	Ö	4, 756	0	54. 00
56.00	05600 RADI OI SOTOPE	0	0	0	0	0	56. 00
57. 00	05700 CT SCAN	0	0	0	0	0	57. 00
	05800 MAGNETIC RESONANCE IMAGING (MRI)	0	0	0	0	0	58. 00
59. 00 60. 00	05900 CARDI AC CATHETERI ZATI ON 06000 LABORATORY	0	0	0	0	0	59. 00 60. 00
60. 01	06001 BLOOD LABORATORY	0	Ö	0	Ö	Ö	60. 01
	06400 I NTRAVENOUS THERAPY	0	0	0	0	0	64.00
65.00	06500 RESPI RATORY THERAPY	0	0	0	270	0	65. 00
	06600 PHYSI CAL THERAPY	0	0	0	152	0	66. 00
	06700 OCCUPATI ONAL THERAPY 06800 SPEECH PATHOLOGY	0	0	0	0	0	67. 00 68. 00
	06900 ELECTROCARDI OLOGY	0	0	0	0	0	1
	07000 ELECTROENCEPHALOGRAPHY	0	o o	0	Ö	ő	1
	07100 MEDICAL SUPPLIES CHARGED TO PATIENTS	0	0	0	0	0	1
	07200 IMPL. DEV. CHARGED TO PATIENTS	0	0	0	0	0	
	07300 DRUGS CHARGED TO PATIENTS	0	0	0	0	0	
76. 97	07697 CARDIAC REHABILITATION OUTPATIENT SERVICE COST CENTERS	0	0	0	184	0	76. 97
88. 00	08800 RURAL HEALTH CLINIC	1 0	0	0	ol	0	88. 00
	08900 FEDERALLY QUALIFIED HEALTH CENTER	0	Ö	Ö	o	0	89. 00
	09000 CLI NI C	0	0	0	0	0	
	09100 EMERGENCY	0	11, 153	0	462	0	
92. 00	09200 OBSERVATION BEDS (NON-DISTINCT PART) OTHER REIMBURSABLE COST CENTERS						92.00
99 10	09910 CORF	0	0	0	0	0	99. 10
,,,,,	SPECIAL PURPOSE COST CENTERS			<u> </u>	<u> </u>		77.10
109.00	10900 PANCREAS ACQUISITION	0	0	0	0	0	109. 00
	11000 INTESTINAL ACQUISITION	0	0	0	0		110. 00
	11100 SLET ACQUI SI TI ON	0	0	0	0	0	111.00
113. 00 118. 00	11300 INTEREST EXPENSE SUBTOTALS (SUM OF LINES 1-117)	0	100, 995	0	7, 605	_	113. 00 118. 00
110.00	NONREIMBURSABLE COST CENTERS	. 0	100, 995	U U	7, 005	<u> </u>	1110.00
190.00	19000 GIFT, FLOWER, COFFEE SHOP & CANTEEN	0	0	0	0	0	190. 00
192.00	19200 PHYSICIANS' PRIVATE OFFICES	0	0	0	О		192. 00
200.00	, ,						200. 00
201.00	9	_	4 475 5:-	_	E4. (5-	_	201. 00
202. 00	Cost to be allocated (per Wkst. B, Part I)	0	1, 175, 548	0	516, 622	0	202. 00
203. 00		0. 000000	11. 639665	0. 000000	67. 931887	0. 000000	203. 00
	1 2 (22) 120 17						

Health Fina	ncial Systems	HARVARD MEMORIAL HOSPITAL			In Lieu of Form CMS-2552-10			
COST ALLOCATION - STATISTICAL BASIS			Provi der		Period: From 07/01/2014	Worksheet B-1		
				1 *	o 06/30/2015	Date/Time Pre 11/25/2015 10		
	Cost Center Description	MAINTENANCE OF	NURSI NG	CENTRAL	MEDI CAL	SOCIAL SERVICE		
		PERSONNEL	ADMI NI STRATI ON	SERVICES &	RECORDS &			
		(FULL TIME		SUPPLY	LI BRARY	(TIME		
		EQUI VALENT)	(DI RECT	(COSTED	(TIME	SPENT)		
			NRSING HRS)	REQUIS.)	SPENT)			
		12.00	13.00	14. 00	16.00	17. 00		
204.00	Cost to be allocated (per Wkst. B, Part II)	0	24, 501	(43, 066	0	204. 00	
205. 00	Unit cost multiplier (Wkst. B, Part	0. 000000	0. 242596	0. 000000	5. 662853	0. 000000	205. 00	

Period: Worksheet C From 07/01/2014 Part I To 06/30/2015 Date/Time Prepared:

					10 00/30/2013	11/25/2015 10	
			Ti tl	e XVIII	Hospi tal	Cost	
			<u> </u>		Costs		
	Cost Center Description	Total Cost	Therapy Limit	Total Costs	RCE	Total Costs	
		(from Wkst. B,	Adj .		Di sal I owance		
		Part I, col.					
		26)					
		1.00	2. 00	3.00	4. 00	5. 00	
	INPATIENT ROUTINE SERVICE COST CENTERS	1.00	2.00	0.00		0.00	
30.00	03000 ADULTS & PEDIATRICS	2, 311, 148		2, 311, 14	8 0	2, 311, 148	30.00
31. 00	03100 NTENSI VE CARE UNI T	246, 886		246, 88			
32. 00	03200 CORONARY CARE UNIT	240,000			0		32.00
40. 00	04000 SUBPROVI DER - I PF	0			0	_	40.00
		0			0		41.00
41. 00	04100 SUBPROVI DER - I RF	0		i e	-	_	
42.00	04200 SUBPROVI DER	0			5	0	42.00
43. 00	04300 NURSERY	0		l .	0	0	43. 00
44. 00	04400 SKILLED NURSING FACILITY	2, 206, 022		2, 206, 02		2, 206, 022	44. 00
45. 00	04500 NURSING FACILITY	0			0	0	45. 00
46. 00	04600 OTHER LONG TERM CARE	2, 074, 099		2, 074, 09	9 0	2, 074, 099	46. 00
	ANCILLARY SERVICE COST CENTERS						
50.00	05000 OPERATI NG ROOM	2, 755, 113		2, 755, 11	3 0	2, 755, 113	50. 00
51.00	05100 RECOVERY ROOM	781, 780		781, 78	0	781, 780	51.00
52.00	05200 DELIVERY ROOM & LABOR ROOM	0			0	0	52.00
53.00	05300 ANESTHESI OLOGY	287, 615		287, 61	5 0	287, 615	53. 00
54.00	05400 RADI OLOGY-DI AGNOSTI C	2, 451, 991		2, 451, 99			54.00
56. 00	05600 RADI OI SOTOPE	0			0	0	56. 00
57. 00	05700 CT SCAN	0			0	Ö	57. 00
58. 00	05800 MAGNETIC RESONANCE I MAGING (MRI)	0			0		58.00
59. 00	05900 CARDI AC CATHETERI ZATI ON	0			0	-	59.00
60.00	06000 LABORATORY	1, 508, 768		1, 508, 76			
	06001 BL00D LABORATORY	1, 300, 700					60.00
60. 01		0				-	
64.00	06400 I NTRAVENOUS THERAPY	4/5 400	•		0	0	64.00
65. 00	06500 RESPI RATORY THERAPY	465, 188	0				
66. 00	06600 PHYSI CAL THERAPY	784, 516	0			784, 516	
67. 00	06700 OCCUPATI ONAL THERAPY	199, 996	0				
68. 00	06800 SPEECH PATHOLOGY	16, 571	0	16, 57			68. 00
69. 00	06900 ELECTROCARDI OLOGY	0			0	-	69. 00
70.00	07000 ELECTROENCEPHALOGRAPHY	0			0	0	70. 00
71.00	07100 MEDICAL SUPPLIES CHARGED TO PATIENTS	130, 097		130, 09	7 0	130, 097	71. 00
72.00	07200 I MPL. DEV. CHARGED TO PATIENTS	677, 036		677, 03	6 0	677, 036	72. 00
73.00	07300 DRUGS CHARGED TO PATIENTS	999, 787		999, 78	7 0	999, 787	73. 00
76. 97	07697 CARDI AC REHABI LI TATI ON	129, 094		129, 09	4 0	129, 094	76. 97
	OUTPATIENT SERVICE COST CENTERS						1
88. 00	08800 RURAL HEALTH CLINIC	0			0 0	0	88. 00
89. 00	08900 FEDERALLY QUALIFIED HEALTH CENTER	0			0	0	89. 00
90.00	09000 CLI NI C	0			0		90.00
91. 00	09100 EMERGENCY	3, 167, 101		3, 167, 10			91.00
92. 00	09200 OBSERVATION BEDS (NON-DISTINCT PART)	572, 715		572, 71		572, 715	
72.00	OTHER REIMBURSABLE COST CENTERS	372, 713		372,71	J	372,713	72.00
99. 10	09910 CORF	0			O	0	99. 10
77. 10	SPECIAL PURPOSE COST CENTERS	<u> </u>			J		77.10
100 00	10900 PANCREAS ACQUISITION	0			ol	0	109. 00
		0					110.00
	11000 I NTESTI NAL ACQUI SI TI ON				0		1
	11100 SLET ACQUI SITI ON	0			O	0	111.00
	11300 INTEREST EXPENSE	04 7/5 555	=	04 7/5	_	04 7/5 5	113. 00
200.00	1 /	21, 765, 523	0				
201.00		572, 715		572, 71		572, 715	
202.00	Total (see instructions)	21, 192, 808	0	21, 192, 80	8 0	21, 192, 808	202.00

Peri od: Worksheet C
From 07/01/2014 Part I
To 06/30/2015 Date/Time Prepared: 11/25/2015 10: 21 am

						11/25/2015 10	<u>:21 am</u>
				e XVIII	Hospi tal	Cost	
			Charges				
	Cost Center Description	I npati ent	Outpati ent	Total (col. 6	Cost or Other	TEFRA	
				+ col. 7)	Ratio	I npati ent	
						Ratio	
		6.00	7. 00	8.00	9. 00	10.00	
I	NPATIENT ROUTINE SERVICE COST CENTERS	'					
	03000 ADULTS & PEDIATRICS	3, 024, 444		3, 024, 444			30.00
	03100 INTENSIVE CARE UNIT	184, 245		184, 245			31. 00
	3200 CORONARY CARE UNIT	101,210		101,210			32. 00
	04000 SUBPROVI DER - I PF						40.00
	04100 SUBPROVI DER – TFF						41. 00
		0					1
	04200 SUBPROVI DER	0		C			42.00
	04300 NURSERY	0		0.500			43. 00
	04400 SKILLED NURSING FACILITY	945, 347		945, 347			44. 00
	04500 NURSING FACILITY	0		0)		45. 00
	04600 OTHER LONG TERM CARE	1, 134, 254		1, 134, 254			46. 00
	NCILLARY SERVICE COST CENTERS	,			,		
	05000 OPERATING ROOM	2, 690, 081	16, 009, 427			0. 000000	
	05100 RECOVERY ROOM	130, 117	2, 522, 492	2, 652, 609		0. 000000	
52.00	05200 DELIVERY ROOM & LABOR ROOM	0	0	0	0.000000	0.000000	52. 00
53.00	05300 ANESTHESI OLOGY	0	180, 746	180, 746	1. 591266	0.000000	53. 00
54.00	05400 RADI OLOGY-DI AGNOSTI C	496, 482	9, 406, 060	9, 902, 542	0. 247612	0.000000	54.00
56.00	05600 RADI OI SOTOPE	o	0			0. 000000	56. 00
	5700 CT SCAN	o	0	ol c		0. 000000	
	05800 MAGNETIC RESONANCE IMAGING (MRI)	0	0			0. 000000	
	05900 CARDI AC CATHETERI ZATI ON	0	0		0. 000000	0. 000000	
	06000 LABORATORY	554, 971	3, 364, 657	3, 919, 628		0. 000000	
	06001 BLOOD LABORATORY	00.7,7,1	0,001,007			0. 000000	
	06400 I NTRAVENOUS THERAPY		Ö			0. 000000	
	06500 RESPI RATORY THERAPY	185, 021	1, 061, 031	1		0. 000000	
	06600 PHYSI CAL THERAPY	760, 974	1, 422, 191			0. 000000	
	06700 OCCUPATI ONAL THERAPY	564, 612	1, 422, 191			0. 000000	
		· · · · · · · · · · · · · · · · · · ·	_				
	06800 SPEECH PATHOLOGY	46, 782	0			0.000000	
	06900 ELECTROCARDI OLOGY	0	0	ή		0. 000000	
	07000 ELECTROENCEPHALOGRAPHY	0)		0. 000000	
	07100 MEDICAL SUPPLIES CHARGED TO PATIENTS	99, 621	4, 925			0. 000000	
	07200 IMPL. DEV. CHARGED TO PATIENTS	1, 185, 858	529, 987			0. 000000	
	07300 DRUGS CHARGED TO PATIENTS	1, 397, 122	3, 678, 118			0. 000000	
	07697 CARDIAC REHABILITATION	0	220, 721	220, 721	0. 584874	0. 000000	76. 97
	UTPAȚIENT SERVICE COST CENTERS						
	08800 RURAL HEALTH CLINIC	0	0) C			88. 00
89.00	8900 FEDERALLY QUALIFIED HEALTH CENTER	0	0	0			89. 00
90.00	99000 CLI NI C	0	0	0	0.000000	0.000000	90.00
	9100 EMERGENCY	108, 539	4, 630, 793	4, 739, 332	0. 668259	0. 000000	91.00
92.00	09200 OBSERVATION BEDS (NON-DISTINCT PART)	28, 482	695, 902	724, 384	0. 790623	0.000000	92. 00
	THER REIMBURSABLE COST CENTERS						
99. 10	9910 CORF	0	0) C			99. 10
S	PECIAL PURPOSE COST CENTERS	'		•			
	0900 PANCREAS ACQUISITION	0	C	0			109. 00
	1000 INTESTINAL ACQUISITION	0	0		y .		110.00
	1100 SLET ACQUI SI TI ON	0	0				111. 00
	1300 I NTEREST EXPENSE		· ·	1			113. 00
200.00	Subtotal (see instructions)	13, 536, 952	43, 727, 050	57, 264, 002			200. 00
201.00	Less Observation Beds	.5,555,752	.5, 727, 550	3.,201,302			201. 00
202.00	Total (see instructions)	13, 536, 952	43, 727, 050	57, 264, 002			202.00
202.00	1.0141 (000 111011 4011 0113)	10,000,702	15, 121, 000	7 57, 207, 002	1	l	1-02.00

Health Financial Systems HARVARD MEMORIAL HOSPITAL In Lieu of Form CMS-2552-10 COMPUTATION OF RATIO OF COSTS TO CHARGES

Provider CCN: 141335 | Period: From 07/01/2014 | To 06/30/2015 | Date/Time Prepared: 11/25/2015 10: 21 am

					11/25/2015 10:21 am
			Title XVIII	Hospi tal	Cost
	Cost Center Description	PPS Inpatient			
		Rati o			
		11.00			
	NPATIENT ROUTINE SERVICE COST CENTERS				
	3000 ADULTS & PEDIATRICS				30.00
31. 00 0	3100 INTENSIVE CARE UNIT				31.00
32. 00 0	3200 CORONARY CARE UNIT				32.00
40.00 0	4000 SUBPROVI DER - I PF				40.00
41.00 0	4100 SUBPROVI DER - I RF				41.00
	4200 SUBPROVI DER				42. 00
	4300 NURSERY				43.00
	4400 SKILLED NURSING FACILITY				44. 00
	4500 NURSING FACILITY				45. 00
	4600 OTHER LONG TERM CARE				46. 00
	NCILLARY SERVICE COST CENTERS				40.00
_	5000 OPERATING ROOM	0. 000000			50.00
	5100 RECOVERY ROOM	0. 000000			51.00
1		1			52.00
4	5200 DELIVERY ROOM & LABOR ROOM	0.000000			
	5300 ANESTHESI OLOGY	0.000000			53.00
4	5400 RADI OLOGY-DI AGNOSTI C	0.000000			54.00
	5600 RADI OI SOTOPE	0. 000000			56.00
	5700 CT SCAN	0. 000000			57. 00
	5800 MAGNETIC RESONANCE IMAGING (MRI)	0. 000000			58. 00
	5900 CARDI AC CATHETERI ZATI ON	0. 000000			59. 00
4	6000 LABORATORY	0. 000000			60.00
	6001 BLOOD LABORATORY	0. 000000			60. 01
64. 00 0	6400 INTRAVENOUS THERAPY	0. 000000			64.00
65.00 0	6500 RESPI RATORY THERAPY	0. 000000			65. 00
66.00 0	6600 PHYSI CAL THERAPY	0. 000000			66. 00
67.00 0	6700 OCCUPATIONAL THERAPY	0. 000000			67. 00
68. 00 0	6800 SPEECH PATHOLOGY	0. 000000			68. 00
69. 00 0	6900 ELECTROCARDI OLOGY	0. 000000			69. 00
70. 00 0	7000 ELECTROENCEPHALOGRAPHY	0. 000000			70.00
	7100 MEDICAL SUPPLIES CHARGED TO PATIENTS	0. 000000			71. 00
1	7200 IMPL. DEV. CHARGED TO PATIENTS	0. 000000			72.00
	7300 DRUGS CHARGED TO PATIENTS	0. 000000			73.00
	7697 CARDI AC REHABI LI TATI ON	0. 000000			76. 97
	UTPATIENT SERVICE COST CENTERS				
	8800 RURAL HEALTH CLINIC				88. 00
1	8900 FEDERALLY QUALIFIED HEALTH CENTER				89. 00
	9000 CLINIC	0. 000000			90.00
	9100 EMERGENCY	0. 000000			91.00
	9200 OBSERVATION BEDS (NON-DISTINCT PART)	0. 000000			92.00
	THER REIMBURSABLE COST CENTERS	0.000000			92.00
	9910 CORF				99. 10
	PECIAL PURPOSE COST CENTERS				99. 10
	0900 PANCREAS ACQUISITION				109. 00
4	•				
	1000 INTESTINAL ACQUISITION				110.00
	1100 SLET ACQUI SI TI ON				111.00
1	1300 INTEREST EXPENSE				113.00
200.00	Subtotal (see instructions)				200.00
201. 00	Less Observation Beds				201. 00
202. 00	Total (see instructions)				202. 00

Period: Worksheet C From 07/01/2014 Part I To 06/30/2015 Date/Time Prepared:

					10 00/ 30/ 2013	11/25/2015 10	
			Ti t	le XIX	Hospi tal	Cost	
					Costs		
	Cost Center Description	Total Cost	Therapy Limit	Total Costs	RCE	Total Costs	
	, and the second	(from Wkst. B,	Adj .		Di sal I owance		
		Part I, col.	,				
		26)					
		1.00	2. 00	3.00	4. 00	5. 00	
	INPATIENT ROUTINE SERVICE COST CENTERS					5.55	
30.00	03000 ADULTS & PEDIATRICS	2, 311, 148		2, 311, 14	8 0	2, 311, 148	30.00
31. 00	03100 INTENSIVE CARE UNIT	246, 886		246, 88			31.00
32. 00	03200 CORONARY CARE UNIT	0			o o		32.00
40. 00	04000 SUBPROVI DER - I PF	0		1	0 0	0	40.00
41. 00	04100 SUBPROVI DER – I RF	0		i .	0 0	0	41.00
42. 00	04200 SUBPROVI DER	0			0 0	0	42.00
		0			0		
43.00	04300 NURSERY	2 204 022		1	٥	0	43.00
44.00	04400 SKILLED NURSING FACILITY	2, 206, 022		2, 206, 02			44.00
45. 00	04500 NURSING FACILITY	0			0	0	45. 00
46. 00	04600 OTHER LONG TERM CARE	2, 074, 099		2, 074, 09	9 0	2, 074, 099	46. 00
	ANCILLARY SERVICE COST CENTERS	T			_T		
50. 00	05000 OPERATING ROOM	2, 755, 113		2, 755, 11			
51. 00	05100 RECOVERY ROOM	781, 780		781, 78			
52.00	05200 DELIVERY ROOM & LABOR ROOM	0			0	-	52. 00
53.00	05300 ANESTHESI OLOGY	287, 615		287, 61	5 0	287, 615	53. 00
54.00	05400 RADI OLOGY-DI AGNOSTI C	2, 451, 991		2, 451, 99	1 0	2, 451, 991	54.00
56.00	05600 RADI OI SOTOPE	0			0	0	56.00
57.00	05700 CT SCAN	0			0	0	57. 00
58.00	05800 MAGNETIC RESONANCE IMAGING (MRI)	0			0 0	0	58. 00
59.00	05900 CARDI AC CATHETERI ZATI ON	0			o o	0	59. 00
60.00	06000 LABORATORY	1, 508, 768		1, 508, 76	8 0	1, 508, 768	60.00
60. 01	06001 BLOOD LABORATORY	0			0	0	60. 01
64. 00	06400 I NTRAVENOUS THERAPY	0			0		64. 00
65. 00	06500 RESPIRATORY THERAPY	465, 188	O	1	-	-	
66. 00	06600 PHYSI CAL THERAPY	784, 516					
67. 00	06700 OCCUPATI ONAL THERAPY	199, 996		1			
68. 00	06800 SPEECH PATHOLOGY	16, 571		16, 57		16, 571	68.00
69. 00	06900 ELECTROCARDI OLOGY	1					69.00
		0			-	-	
70.00	07000 ELECTROENCEPHALOGRAPHY	100 007			0 0	0	70.00
71. 00	07100 MEDICAL SUPPLIES CHARGED TO PATIENTS	130, 097		130, 09			
72. 00	07200 I MPL. DEV. CHARGED TO PATIENTS	677, 036		677, 03			
73. 00	07300 DRUGS CHARGED TO PATIENTS	999, 787		999, 78			73. 00
76. 97	07697 CARDI AC REHABI LI TATI ON	129, 094		129, 09	4 0	129, 094	76. 97
	OUTPATIENT SERVICE COST CENTERS						
88. 00	08800 RURAL HEALTH CLINIC	0			0		
89. 00	08900 FEDERALLY QUALIFIED HEALTH CENTER	0			0	0	89. 00
90.00	09000 CLI NI C	0			0	0	90.00
91.00	09100 EMERGENCY	3, 167, 101		3, 167, 10	1 0	3, 167, 101	91.00
92.00	09200 OBSERVATION BEDS (NON-DISTINCT PART)	572, 715		572, 71	5	572, 715	92.00
	OTHER REIMBURSABLE COST CENTERS						1
99. 10	09910 CORF	0			0	0	99. 10
	SPECIAL PURPOSE COST CENTERS						1
109.00	10900 PANCREAS ACQUISITION	0			0	0	109. 00
110.00	11000 INTESTINAL ACQUISITION	0			o	0	110. 00
111.00	11100 SLET ACQUISITION	0			0	0	111. 00
	11300 NTEREST EXPENSE						113. 00
200.00		21, 765, 523	o	21, 765, 52	3 0	21, 765, 523	
201.00		572, 715		572, 71		572, 715	
202.00		21, 192, 808					
202.00	1 1 1 1 1 (000 1 1 1 0 1 0 0 1 0 1 0)	2.7.72,000	·	2.,.,2,00	-1	2.,.,2,000	,

| In Lieu of Form CMS-2552-10 | Period: | Worksheet C | From 07/01/2014 | Part I | To 06/30/2015 | Date/Time Prepared: | 11/25/2015 10: 21 am

						11/25/2015 10	:21 am_
			Ti t	le XIX	Hospi tal	Cost	
			Charges				
	Cost Center Description	Inpati ent	Outpati ent	Total (col. 6	Cost or Other	TEFRA	
	•	· ·	•	+ col. 7)	Rati o	Inpati ent	
				_ ′		Ratio	
		6.00	7. 00	8. 00	9. 00	10.00	
I ND	ATIENT ROUTINE SERVICE COST CENTERS	0.00	7.00	0.00	7. 00	10.00	
	00 ADULTS & PEDIATRICS	3, 024, 444		3, 024, 444			30.00
							1
	00 INTENSIVE CARE UNIT	184, 245		184, 245			31.00
	OO CORONARY CARE UNIT	0		C	1		32. 00
	00 SUBPROVI DER - I PF	0		C)		40. 00
	00 SUBPROVI DER - I RF	0		[C)		41. 00
	00 SUBPROVI DER	0		[C			42. 00
	00 NURSERY	0		C			43.00
44.00 044	00 SKILLED NURSING FACILITY	945, 347		945, 347	,		44.00
	OO NURSING FACILITY	0		C)		45. 00
46. 00 046	OO OTHER LONG TERM CARE	1, 134, 254		1, 134, 254			46. 00
ANC	ILLARY SERVICE COST CENTERS						
	OO OPERATING ROOM	2, 690, 081	16, 009, 427	18, 699, 508	0. 147336	0. 000000	50.00
	OO RECOVERY ROOM	130, 117	2, 522, 492			0. 000000	
	00 DELIVERY ROOM & LABOR ROOM	130, 117	2, 322, 472	1		0. 000000	
	00 ANESTHESI OLOGY	0				0. 000000	
	l e	407 400	180, 746				
	00 RADI OLOGY-DI AGNOSTI C	496, 482	9, 406, 060	1		0. 000000	
	00 RADI 0I SOTOPE	0	C) C		0. 000000	
	00 CT SCAN	0	C	1		0. 000000	
	OO MAGNETIC RESONANCE IMAGING (MRI)	0	C) C		0. 000000	
59.00 059	OO CARDIAC CATHETERIZATION	0	C) C	0.000000	0.000000	59. 00
60.00 060	00 LABORATORY	554, 971	3, 364, 657	3, 919, 628	0. 384926	0.000000	60.00
60. 01 060	01 BLOOD LABORATORY	0	C) C	0.000000	0.000000	60. 01
64.00 064	OO INTRAVENOUS THERAPY	0	C) c	0.000000	0.000000	64. 00
65. 00 065	00 RESPI RATORY THERAPY	185, 021	1, 061, 031	1, 246, 052	0. 373330	0.000000	65. 00
	00 PHYSI CAL THERAPY	760, 974	1, 422, 191			0.000000	
	OO OCCUPATI ONAL THERAPY	564, 612	.,,			0. 000000	
	00 SPEECH PATHOLOGY	46, 782	C			0. 000000	
69. 00 069	00 ELECTROCARDI OLOGY	40, 702				0. 000000	
	00 ELECTROCARDI OLOGI 00 ELECTROENCEPHALOGRAPHY	0		1			
		00 (21	_	1		0.000000	
	00 MEDICAL SUPPLIES CHARGED TO PATIENTS	99, 621	4, 925			0.000000	
	00 I MPL. DEV. CHARGED TO PATIENTS	1, 185, 858	529, 987			0. 000000	
	00 DRUGS CHARGED TO PATIENTS	1, 397, 122	3, 678, 118			0. 000000	
	97 CARDIAC REHABILITATION	0	220, 721	220, 721	0. 584874	0. 000000	76. 97
	PATIENT SERVICE COST CENTERS						1
	00 RURAL HEALTH CLINIC	0	C			0. 000000	
89. 00 089	OO FEDERALLY QUALIFIED HEALTH CENTER	0	C) C	0.000000	0.000000	89. 00
90.00 090	OO CLI NI C	0	C) C	0.000000	0.000000	90.00
91.00 091	OO EMERGENCY	108, 539	4, 630, 793	4, 739, 332	0. 668259	0.000000	91.00
92.00 092	OO OBSERVATION BEDS (NON-DISTINCT PART)	28, 482	695, 902	724, 384	0. 790623	0.000000	92.00
	ER REIMBURSABLE COST CENTERS						
	10 CORF	0	C) (99. 10
	CLAL PURPOSE COST CENTERS	١		1			1 //
	00 PANCREAS ACQUISITION	l ol	C) C	1		109. 00
	00 INTESTINAL ACQUISITION		C	1			110.00
	00 ISLET ACQUISITION						1
		U	C	ή	ή		111.00
	00 INTEREST EXPENSE	40 50/ 050	40 707 050	F7 0/4 000			113.00
200.00	Subtotal (see instructions)	13, 536, 952	43, 727, 050	57, 264, 002	<u>'</u>		200. 00
201. 00	Less Observation Beds						201. 00
202. 00	Total (see instructions)	13, 536, 952	43, 727, 050	57, 264, 002	2		202. 00

Heal th Financial Systems HARVARD MEMORIAL HOSPITAL In Lieu of Form CMS-2552-10

COMPUTATION OF RATIO OF COSTS TO CHARGES

Provider CCN: 141335
Period: From 07/01/2014 To 06/30/2015 Date/Time Prepared:

11/25/2015 10:21 am Title XIX Hospi tal Cost PPS Inpatient Cost Center Description Ratio 11 00 INPATIENT ROUTINE SERVICE COST CENTERS 30.00 03000 ADULTS & PEDIATRICS 30.00 31.00 03100 INTENSIVE CARE UNIT 31.00 32.00 03200 CORONARY CARE UNIT 32.00 40.00 04000 SUBPROVI DER - I PF 40.00 41. 00 | 04100 | SUBPROVI DER - I RF 41.00 42.00 04200 SUBPROVI DER 42.00 04300 NURSERY 43.00 43 00 44.00 04400 SKILLED NURSING FACILITY 44.00 45 00 04500 NURSING FACILITY 45.00 04600 OTHER LONG TERM CARE 46.00 46.00 ANCILLARY SERVICE COST CENTERS 50.00 05000 OPERATING ROOM 0.000000 50.00 05100 RECOVERY ROOM 0.000000 51.00 51.00 52.00 05200 DELIVERY ROOM & LABOR ROOM 0.000000 52.00 53.00 05300 ANESTHESI OLOGY 0.000000 53.00 54. 00 05400 RADI OLOGY-DI AGNOSTI C 0.000000 54.00 56.00 05600 RADI OI SOTOPE 0.000000 56, 00 05700 CT SCAN 0.000000 57 00 57 00 58.00 05800 MAGNETIC RESONANCE IMAGING (MRI) 0.000000 58.00 05900 CARDIAC CATHETERIZATION 59.00 0.000000 59.00 0.000000 06000 LABORATORY 60.00 60.00 60.01 06001 BLOOD LABORATORY 0.000000 60.01 64.00 06400 I NTRAVENOUS THERAPY 0.000000 64.00 06500 RESPIRATORY THERAPY 65.00 0.000000 65.00 06600 PHYSI CAL THERAPY 66.00 0.000000 66.00 67.00 06700 OCCUPATIONAL THERAPY 0.000000 67.00 06800 SPEECH PATHOLOGY 0.000000 68.00 68.00 69.00 06900 ELECTROCARDI OLOGY 0.000000 69.00 07000 ELECTROENCEPHALOGRAPHY 0.000000 70.00 70.00 71.00 07100 MEDICAL SUPPLIES CHARGED TO PATIENTS 0.000000 71.00 07200 IMPL. DEV. CHARGED TO PATIENTS 0.000000 72.00 72.00 07300 DRUGS CHARGED TO PATIENTS 73 00 0.000000 73 00 07697 CARDIAC REHABILITATION 76.97 0.000000 76.97 OUTPATIENT SERVICE COST CENTERS 88.00 08800 RURAL HEALTH CLINIC 0.000000 88.00 08900 FEDERALLY QUALIFIED HEALTH CENTER 89.00 0.000000 89.00 90.00 09000 CLI NI C 0.000000 90.00 09100 EMERGENCY 91.00 0.000000 91.00 92 00 09200 OBSERVATION BEDS (NON-DISTINCT PART) 0.000000 92.00 OTHER REIMBURSABLE COST CENTERS 99. 10 09910 CORF 99.10 SPECIAL PURPOSE COST CENTERS 109. 00 10900 PANCREAS ACQUISITION 109 00 110.00 11000 INTESTINAL ACQUISITION 110.00 111.00 11100 I SLET ACQUISITION 111. 00 113.00 11300 INTEREST EXPENSE 113. 00 200.00 Subtotal (see instructions) 200. 00 201.00 Less Observation Beds 201. 00 202.00 202. 00 Total (see instructions)

Health Financial Systems	HARVARD MEMOR	IAL HOSPITAL		In Lie	u of Form CMS-2	2552-10
APPORTIONMENT OF INPATIENT ANCILLARY SERVICE CAPITA	AL COSTS	Provi der	CCN: 141335	Period: From 07/01/2014 To 06/30/2015	Worksheet D Part II Date/Time Pre 11/25/2015 10	
		Ti tl	e XVIII	Hospi tal	Cost	
Cost Center Description	Capi tal	Total Charges			Capital Costs	
· ·	Related Cost			Program	(column 3 x	
	(from Wkst. B,	Part I, col.	(col. 1 ÷ col	. Charges	column 4)	
	Part II, col.	8)	2)			
	26)					
	1.00	2.00	3. 00	4. 00	5. 00	
ANCILLARY SERVICE COST CENTERS						
50.00 05000 OPERATING ROOM	380, 087		1		18, 544	
51.00 05100 RECOVERY ROOM	17, 697				414	51.00
52.00 05200 DELIVERY ROOM & LABOR ROOM	0	1	0.00000		0	52. 00
53. 00 05300 ANESTHESI OLOGY	12, 551				0	53. 00
54. 00 05400 RADI OLOGY-DI AGNOSTI C	331, 820	9, 902, 542			7, 883	54.00
56. 00 05600 RADI 0I SOTOPE	0	0	0. 00000		0	56. 00
57. 00 05700 CT SCAN	0	0	0.00000		0	57. 00
58.00 05800 MAGNETIC RESONANCE I MAGING (MRI)	0	0	0.00000		0	58. 00
59. 00 05900 CARDI AC CATHETERI ZATI ON	0	0	0.00000		0	59. 00
60. 00 06000 LABORATORY	65, 955	3, 919, 628		· ·	4, 292	60.00
60. 01 06001 BLOOD LABORATORY	0	0	0.00000		0	60. 01
64.00 06400 INTRAVENOUS THERAPY	0	0	0. 00000		0	64. 00
65. 00 06500 RESPI RATORY THERAPY	50, 109	1 ' '			4, 599	
66. 00 06600 PHYSI CAL THERAPY	89, 511				3, 610	
67. 00 06700 OCCUPATI ONAL THERAPY	1, 558				0	67. 00
68. 00 06800 SPEECH PATHOLOGY	129	46, 782	1		0	68. 00
69. 00 06900 ELECTROCARDI OLOGY	0	0	0.00000		0	69. 00
70. 00 07000 ELECTROENCEPHALOGRAPHY	0	0	0. 00000		0	70. 00
71.00 07100 MEDICAL SUPPLIES CHARGED TO PATIENTS	24, 342				0	71. 00
72.00 07200 IMPL. DEV. CHARGED TO PATIENTS	5, 275				1, 298	72. 00
73.00 07300 DRUGS CHARGED TO PATIENTS	78, 243		1	· ·	9, 167	73. 00
76. 97 07697 CARDI AC REHABI LI TATI ON	20, 665	220, 721	0. 09362	5 0	0	76. 97
OUTPATIENT SERVICE COST CENTERS	,	,	,			
88.00 08800 RURAL HEALTH CLINIC	0) 0	0.00000		0	88. 00
89. 00 08900 FEDERALLY QUALIFIED HEALTH CENTER	0	0	0.00000		0	89. 00
90. 00 09000 CLI NI C	0	0	0.00000		0	90.00
91. 00 09100 EMERGENCY	68, 835		1			
92. 00 09200 OBSERVATION BEDS (NON-DISTINCT PART)	48, 469					
200.00 Total (lines 50-199)	1, 195, 246	51, 975, 712	1	2, 779, 568	52, 289	200. 00

Health Financial Systems	HARVARD MEMORIAL	HOSPI TAL	In Lieu	u of Form CMS-2552-10
APPORTIONMENT OF INPATIENT/OUTPATIENT THROUGH COSTS	ANCILLARY SERVICE OTHER PASS	Provi der CCN: 141335	Peri od: From 07/01/2014	Worksheet D Part IV Date/Time Prepared:

				1	0 06/30/2015	11/25/2015 10	
-			Ti tl	e XVIII	Hospi tal	Cost	
	Cost Center Description	Non Physician	Nursing School	Allied Health	All Other	Total Cost	
		Anesthetist	_		Medi cal	(sum of col 1	
		Cost			Education Cost	through col.	
						4)	
		1.00	2. 00	3. 00	4. 00	5. 00	
-	ANCILLARY SERVICE COST CENTERS						
	O5000 OPERATING ROOM	0	0	0	0	0	50. 00
1	05100 RECOVERY ROOM	0	0	0	0	0	51. 00
1	D5200 DELIVERY ROOM & LABOR ROOM	0	0	0	0	0	52. 00
	05300 ANESTHESI OLOGY	0	0	0	0	0	53. 00
	D5400 RADI OLOGY-DI AGNOSTI C	0	0	0	0	0	54. 00
	05600 RADI OI SOTOPE	0	0	0	0	0	56. 00
	05700 CT SCAN	0	0	0	0	0	57. 00
1	D5800 MAGNETIC RESONANCE IMAGING (MRI)	0	0	0	0	0	58. 00
	05900 CARDI AC CATHETERI ZATI ON	0	0	0	0	0	59. 00
	06000 LABORATORY	0	0	0	0	0	60.00
	06001 BLOOD LABORATORY	0	0	0	0	0	60. 01
	06400 INTRAVENOUS THERAPY	0	0	0	0	0	64. 00
	06500 RESPI RATORY THERAPY	0	0	0	0	0	65. 00
	06600 PHYSI CAL THERAPY	0	0	0	0	0	66. 00
	06700 OCCUPATI ONAL THERAPY	0	0	0	0	0	67. 00
68. 00	06800 SPEECH PATHOLOGY	0	0	0	0	0	68. 00
69. 00	06900 ELECTROCARDI OLOGY	0	0	0	0	0	69. 00
70.00	07000 ELECTROENCEPHALOGRAPHY	0	0	0	0	0	70. 00
71.00	07100 MEDICAL SUPPLIES CHARGED TO PATIENTS	0	0	0	0	0	71. 00
72.00	07200 IMPL. DEV. CHARGED TO PATIENTS	0	0	0	0	0	72. 00
73.00	07300 DRUGS CHARGED TO PATIENTS	0	0	0	0	0	73. 00
76. 97	07697 CARDIAC REHABILITATION	0	0	0	0	0	76. 97
	DUTPATIENT SERVICE COST CENTERS						
88. 00	08800 RURAL HEALTH CLINIC	0	0	0	0	0	88. 00
89. 00	08900 FEDERALLY QUALIFIED HEALTH CENTER	0	0	0	0	0	89. 00
90.00	09000 CLI NI C	0	0	0	0	0	90.00
91.00	09100 EMERGENCY	o	0	0	0	0	91.00
92.00	09200 OBSERVATION BEDS (NON-DISTINCT PART)	0	0	0	0	0	92. 00
200.00	Total (lines 50-199)	0	0	0	0	0	200. 00

Health Financial Systems	HARVARD MEMORIAL H	IOSPI TAL	In Lieu	u of Form CMS-2552-10
APPORTIONMENT OF INPATIENT/OUTPATIENT THROUGH COSTS	ANCILLARY SERVICE OTHER PASS	Provider CCN: 141335	From 07/01/2014	Worksheet D Part IV Date/Time Prepared:
				11/2E/201E 10: 21 am

THROUGH COSTS					o 06/30/2015	Date/Time Prep 11/25/2015 10	pared:
		-	Title	e XVIII	Hospi tal	Cost	. 21 (1111
Cost Center Description	Total	Total Char	ges	Ratio of Cost		Inpati ent	
· ·	Outpati ent	(from Wkst.		to Charges	Ratio of Cost	Program	
	Cost (sum of	Part I, co	ol. ((col. 5 ÷ col.	to Charges	Charges	
	col . 2, 3 and	8)		7)	(col. 6 ÷ col.		
	4)				7)		
	6. 00	7.00		8. 00	9. 00	10.00	
ANCILLARY SERVICE COST CENTERS							
50.00 05000 OPERATING ROOM	0	18, 699,	508	0.000000	0.000000	912, 353	50.00
51.00 05100 RECOVERY ROOM	0	2, 652,	609	0.000000		62, 118	
52.00 05200 DELIVERY ROOM & LABOR ROOM	0		0	0.000000		0	52. 00
53. 00 05300 ANESTHESI OLOGY	0	180,	746	0.000000		0	53. 00
54. 00 05400 RADI OLOGY-DI AGNOSTI C	0	9, 902,	542	0.000000	0.000000	235, 248	54. 00
56. 00 05600 RADI 0I SOTOPE	0		0	0.000000	0.000000	0	56. 00
57. 00 05700 CT SCAN	0		0	0.000000	0.000000	0	57. 00
58.00 05800 MAGNETIC RESONANCE IMAGING (MRI)	0		0	0.000000	0.000000	0	58. 00
59. 00 05900 CARDI AC CATHETERI ZATI ON	0		0	0.000000	0. 000000	0	59. 00
60. 00 06000 LABORATORY	0	3, 919,	628	0.000000	0.000000	255, 044	60.00
60. 01 06001 BLOOD LABORATORY	0		0	0.000000	0.000000	0	60. 01
64. 00 06400 I NTRAVENOUS THERAPY	0		0	0.000000	0.000000	0	64.00
65. 00 06500 RESPIRATORY THERAPY	0	1, 246,	052	0.000000	0.000000	114, 372	65.00
66. 00 06600 PHYSI CAL THERAPY	0	2, 183,	165	0.000000	0. 000000	88, 043	66. 00
67. 00 06700 OCCUPATIONAL THERAPY	0	564,	612	0.000000	0. 000000	0	67. 00
68. 00 06800 SPEECH PATHOLOGY	0	46,	782	0.000000	0. 000000	0	68. 00
69. 00 06900 ELECTROCARDI OLOGY	0		0	0.000000	0. 000000	0	69. 00
70. 00 07000 ELECTROENCEPHALOGRAPHY	0		0	0.000000	0.000000	0	70.00
71.00 07100 MEDICAL SUPPLIES CHARGED TO PATIENTS	0	104,	546	0.000000	0. 000000	0	71. 00
72.00 07200 IMPL. DEV. CHARGED TO PATIENTS	0	1, 715,	845	0.000000	0. 000000	422, 327	72. 00
73.00 07300 DRUGS CHARGED TO PATIENTS	0	5, 075,	240	0.000000	0. 000000	594, 597	73. 00
76. 97 07697 CARDIAC REHABILITATION	0	220,	721	0.000000	0. 000000	0	76. 97
OUTPATIENT SERVICE COST CENTERS							
88. 00 08800 RURAL HEALTH CLINIC	0		0	0.000000	0. 000000	0	88. 00
89.00 08900 FEDERALLY QUALIFIED HEALTH CENTER	0		0	0.000000	0.000000	0	89. 00
90. 00 09000 CLI NI C	0		0	0.000000	0. 000000	0	90.00
91. 00 09100 EMERGENCY	0	4, 739,	332	0.000000	0. 000000	74, 558	91.00
92.00 09200 OBSERVATION BEDS (NON-DISTINCT PART)	0	724,	384	0.000000	0. 000000	20, 908	92.00
200.00 Total (lines 50-199)	0	51, 975,	712			2, 779, 568	200. 00
	•	•			•		•

Health Financial Systems HARVARD MEMORIAL HOSPITAL In Lieu of Form CMS-2552-10

APPORTIONMENT OF INPATIENT/OUTPATIENT ANCILLARY SERVICE OTHER PASS THROUGH COSTS

HARVARD MEMORIAL HOSPITAL

In Lieu of Form CMS-2552-10

Provider CCN: 141335
From 07/01/2014
To 06/30/2015
Date/Time Prepared:

				10 00/30/2013	11/25/2015 1	
		Ti t	le XVIII	Hospi tal	Cost	
Cost Center Description	I npati ent	Outpati ent	Outpati ent			
	Program	Program	Program			
	Pass-Through	Charges	Pass-Through	1		
	Costs (col. 8		Costs (col.	9		
	x col. 10)		x col. 12)			
	11.00	12. 00	13. 00			
ANCILLARY SERVICE COST CENTERS			_			
50. 00 05000 OPERATI NG ROOM	0	(0	0		50. 00
51.00 05100 RECOVERY ROOM	0	(0	0		51. 00
52.00 05200 DELIVERY ROOM & LABOR ROOM	0	(0	0		52. 00
53. 00 05300 ANESTHESI OLOGY	0	(0	0		53. 00
54. 00 05400 RADI OLOGY-DI AGNOSTI C	0	(0	0		54. 00
56. 00 05600 RADI 0I SOTOPE	0	(0	0		56. 00
57. 00 05700 CT SCAN	0	(0	0		57. 00
58.00 05800 MAGNETIC RESONANCE IMAGING (MRI)	0	(0	0		58. 00
59. 00 05900 CARDI AC CATHETERI ZATI ON	0	(0	0		59. 00
60. 00 06000 LABORATORY	0	(0	0		60. 00
60. 01 06001 BLOOD LABORATORY	0	(0	0		60. 01
64. 00 06400 I NTRAVENOUS THERAPY	0	(0	0		64. 00
65. 00 06500 RESPIRATORY THERAPY	0	(0	0		65. 00
66. 00 06600 PHYSI CAL THERAPY	0	(0	0		66. 00
67. 00 06700 OCCUPATI ONAL THERAPY	0	(0	0		67. 00
68. 00 06800 SPEECH PATHOLOGY	0	(0	0		68. 00
69. 00 06900 ELECTROCARDI OLOGY	0	(0	0		69. 00
70. 00 07000 ELECTROENCEPHALOGRAPHY	0	(0	0		70. 00
71.00 07100 MEDICAL SUPPLIES CHARGED TO PATIENTS	0	(0	0		71. 00
72.00 07200 IMPL. DEV. CHARGED TO PATIENTS	0	(0	0		72. 00
73.00 07300 DRUGS CHARGED TO PATIENTS	0	(0	0		73. 00
76. 97 07697 CARDI AC REHABI LI TATI ON	0	(0	0		76. 97
OUTPATIENT SERVICE COST CENTERS						
88. 00 08800 RURAL HEALTH CLINIC	0	(0	0		88. 00
89.00 08900 FEDERALLY QUALIFIED HEALTH CENTER	0	(0	0		89. 00
90. 00 09000 CLI NI C	0	(0	0		90. 00
91. 00 09100 EMERGENCY	0	(0	0		91.00
92.00 09200 OBSERVATION BEDS (NON-DISTINCT PART)	0	(0	0		92. 00
200.00 Total (lines 50-199)	0	(o	0		200. 00

| Peri od: | Worksheet D | From 07/01/2014 | Part V | To 06/30/2015 | Date/Time Prepared:

Cost Center Description						0 06/30/2015	11/25/2015 10	
Cost Center Description				Ti tl	e XVIII	Hospi tal		
Ratio From Northead Services See Inst. Services Serv								
Nortsheet C, Part I, col. 9		Cost Center Description					PPS Services	
Part I					Rei mbursed		(see inst.)	
Ded. & Coins. Cose inst. See inst.								
No. Company No. Company No. Company No. No.			Part I, col. 9					
1.00 2.00 3.00 4.00 5.00								
ANCILLARY SERVICE COST CENTERS								
50.00 050000 050000 050000 050000 050000 050000 0500000 0500000 0500000 05000000 05000000 05000000 050000000 050000000 0500000000		ANOLILIARY OFRIGOR COOT OFFITTED	1.00	2.00	3.00	4. 00	5. 00	
51.00 05100 RECOVERY ROOM 0.294721 0 597, 933 0 0 51.00				1			_	
52.00 05200 05200 05200 05200 05200 05200 05200 0530							_	
53.00 05300 AMESTHESI OLOGY 1. 591266 0 64,551 0 0 53.00 54.00 05400 RADI OLOGY-DIA GNOSTI C 0. 247612 0 2,362,464 0 0 54.00 57.00 05600 RADI OLOGY-DIA GNOSTI C 0. 000000 0 0 0 0 56.00 57.00 05700 CT SCAN 0. 000000 0 0 0 0 0 57.00 58.00 05800 MAGNETI C RESONANCE I MAGI NG (MRI) 0. 000000 0 0 0 0 0 0 57.00 60.00 05900 CARDI AC CATHETERI ZATI ON 0. 000000 0 0 0 0 0 59.00 60.00 06000 LABORATORY 0. 384926 0 856, 208 19, 117 0 60.00 64.00 06400 INTRAVENOUS THERAPY 0. 000000 0 0 0 0 0 64.00 65.00 06500 RESPI RATORY THERAPY				-	597, 933	3	_	1
54. 00 05400 RADI OLOGY-DI AGNOSTI C 0. 247612 0 2, 362, 464 0 0 54. 00 56. 00 05600 RADI OI SOTOPE 0. 000000 0 0 0 0 56. 00 57. 00 05700 CT SCAN 0. 000000 0 0 0 0 57. 00 58. 00 05800 MAGNETI C RESONANCE I MAGI NG (MRI) 0. 000000 0 0 0 0 0 58. 00 59. 00 05900 CARDI AC CATHETERI ZATI ON 0. 000000 0 0 0 0 0 0 59. 00 60. 01 06000 18L00D L ABDRATORY 0. 000000 0<					(0	_	1
56. 00 05600 RADI OI SOTOPE 0.000000 0 0 0 0 56. 00 57. 00 05700 CT SCAN 0.000000 0 0 0 0 0 57. 00 58. 00 OSBOO MAGNETI C RESONANCE IMAGI NG (MRI) 0.000000 0 0 0 0 0 0 0 0 57. 00 59. 00 05900 CARDI AC CATHETERI ZATI ON 0.000000 0 0 0 0 0 0 0 0 0 59. 00 60. 00 06000 LABORATORY 0.000000 0 0 <td< td=""><td></td><td></td><td></td><td>0</td><td></td><td></td><td></td><td></td></td<>				0				
57. 00 05700 CT SCAN 0.000000 0 0 0 0 57.00 58. 00 05800 MAGNETI C RESONANCE I MAGI NG (MRI) 0.000000 0 0 0 0 58.00 59. 00 05900 CARDIAC CATHETERI ZATI ON 0.000000 0 0 0 0 59.00 0 0 0 0 59.00 0 0 0 0 0 0 0 59.00 0				0	2, 362, 464	1 0	_	
58. 00 05800 MAGNETIC RESONANCE IMAGING (MRI) 0.000000 0 0 0 0 58.00 59.00 0 0 0 0 0 0 59.00 0 0 0 0 0 0 0 0 0 0 0 59.00 0 0 0 0 0 0 59.00 0 <td< td=""><td></td><td></td><td></td><td></td><td>(</td><td>0</td><td>_</td><td></td></td<>					(0	_	
59. 00 05900 CARDI AC CATHETERI ZATI ON 0.000000 0					(0		
60. 00 06000					(0	_	1
60. 01 06001 BLOOD LABORATORY 0.000000 0 0 0 0 0 60. 01 64. 00 06400 INTRAVENOUS THERAPY 0.000000 0 0 0 0 0 65. 00 06500 RESPIRATORY THERAPY 0.373330 0 277, 225 0 0 65. 00 66. 00 06600 PHYSI CAL THERAPY 0.359348 0 470, 830 0 0 0 66. 00 67. 00 06700 0CCUPATI ONAL THERAPY 0.354218 0 0 0 0 0 0 68. 00 06800 SPEECH PATHOLOGY 0.354217 0 0 0 0 0 69. 00 06900 ELECTROCARDI OLOGY 0.000000 0 0 0 0 0 70. 00 07000 ELECTROENCEPHALOGRAPHY 0.000000 0 0 0 0 71. 00 07100 MEDI CAL SUPPLIES CHARGED TO PATI ENTS 1.244400 0 0 0 0 72. 00 07200 IMPL. DEV. CHARGED TO PATI ENTS 0.394579 0 171, 796 0 0 72. 00 73. 00 07300 DRUGS CHARGED TO PATI ENTS 0.196993 0 1,074,500 0 0 73. 00 76. 97 07697 CARDI AC REHABI LI TATI ON 0.584874 0 117, 827 0 0 79. 00 08900 REDERALLY QUALI FIED HEALTH CENTER 0.000000 0 0 0 0 0 89. 00 08900 CLI NI C 0.000000 0.000000 0.00000 0.000000 0.000000 90. 00 09000 CLI NI C 0.000000 0.000000 0.000000 0.000000 0.000000 0.000000 0.000000 91. 00 09000 CLI NI C 0.000000 0.000000 0.000000 0.000000 0.000000 0.000000 0.000000 0.0000000 0.000000 0.0000000 0.0000000 0.0000000 0.0000000 0.00000000					(0	ı	
64. 00 06400 INTRAVENOUS THERAPY 0.000000 0 0 0 0 64. 00 65. 00 06500 RESPI RATORY THERAPY 0.373330 0 277, 225 0 0 65. 00 66. 00 06600 PHYSI CAL THERAPY 0.359348 0 470, 830 0 0 66. 00 67. 00 06700 06700 00000 0 0 0 0 0 0 68. 00 06800 SPEECH PATHOLOGY 0.354218 0 0 0 0 0 69. 00 06900 ELECTROCARDI OLOGY 0.000000 0 0 0 0 0 70. 00 07000 ELECTROCARDI OLOGY 0.000000 0 0 0 0 71. 00 07100 MEDI CAL SUPPLI ES CHARGED TO PATI ENTS 0.394579 0 171, 796 0 0 72. 00 73. 00 07300 DRUGS CHARGED TO PATI ENTS 0.394579 0 171, 796 0 0 73. 00 76. 97 07697 CARDI AC REHABI LI TATI ON 0.584874 0 117, 827 0 0 79. 00 08900 SURAL HEALTH CLINI C 0.000000 89. 00 09000 CLI NI C 0.000000 0 0 0 0 90. 00 09000 CLI NI C 0.000000 0 0 0 0 91. 00 09100 EMERGENCY 0.000000 0 0 0 0 92. 00 09200 DBSERVATION BEDS (NON-DI STI NCT PART) 0.790623 0 11, 178, 099 20, 962 0 200. 00					856, 208	19, 117		
65. 00		•			(0		
66. 00 06600 PHYSICAL THERAPY 0. 359348 0 470, 830 0 0 66. 00 67. 00 06700 OCCUPATI ONAL THERAPY 0. 354218 0 0 0 0 0 0 0 67. 00 68. 00 06800 SPEECH PATHOLOGY 0. 354217 0 0 0 0 0 0 68. 00 69. 00 6900 ELECTROCARDI OLOGY 0. 000000 0 0 0 0 0 0 0 69. 00 70. 00 0 0 0 0 0 0 0 0 0 0 0 0 0 0					(0	_	
67. 00							_	
68. 00		•			470, 830	0	_	
69. 00		•		0	(0	_	
70. 00 07000 ELECTROENCEPHALOGRAPHY 0.000000 0 0 0 0 70.00 71. 00 07100 MEDI CAL SUPPLI ES CHARGED TO PATI ENTS 1.244400 0 0 0 0 0 71.00 72. 00 07200 I MPL. DEV. CHARGED TO PATI ENTS 0.394579 0 171,796 0 0 72.00 73. 00 07300 DRUGS CHARGED TO PATI ENTS 0.196993 0 1,074,500 0 0 73.00 76. 97 OT697 CARDI AC REHABI LI TATI ON 0.584874 0 117,827 0 0 76.97 OUTPATI ENT SERVI CE COST CENTERS 0 08800 RURAL HEALTH CLINIC 0.000000 0 0 88.00 89. 00 089000 FEDERALLY QUALIFIED HEALTH CENTER 0.000000 0 0 0 89.00 90. 00 09000 CLI NIC 0.000000 0 0 0 0 90.00 91. 00 09100 EMERGENCY 0.668259 0 1, 263, 336				0	(0	_	
71. 00					(0	_	1
72. 00					(0	0	1
73. 00					(0	0	
76. 97 O7697 CARDI AC REHABILITATION O. 584874 O 117, 827 O O 76. 97 OUTPATIENT SERVICE COST CENTERS 88. 00 08800 RURAL HEALTH CLINIC O. 0.000000 O 0 88. 00 89. 00 09900 FEDERALLY QUALIFIED HEALTH CENTER O. 0.000000 O 0 O O O O O O O O O O O O							0	
SERVICE COST CENTERS SERVICE COST CENTERS	73. 00	07300 DRUGS CHARGED TO PATIENTS		0	1, 074, 500	0	0	73. 00
88. 00			0. 584874	0	117, 827	7 0	0	76. 97
89.00 08900 FEDERALLY QUALIFIED HEALTH CENTER 0.0000000 0.0000000 0.0000000 0.000000 0.000000 0.0000000 0.0000000 0.0000000 0.0000000 0.00000000								
90. 00 O9000 OFFICE OFFIC							0	1
91. 00							0	
92. 00 09200 095ERVATION BEDS (NON-DISTINCT PART) 0. 790623 0 278, 791 0 0 92. 00 200. 00 0 278, 791 0 0 0 278, 791 0 0 0 278, 791 0 0 0 278, 791 0 0 0 278, 791 0 0 0 278, 791 0 0 0 278, 791 0 0 0 0 0 0 0 0 0					(0	0	90.00
200.00 Subtotal (see instructions) 0 11,178,099 20,962 0 200.00		09100 EMERGENCY	0. 668259	0	1, 263, 336	1, 845	0	
			0. 790623	0				
201 00 Less PBP Clinic Lab Services-Program 201 00 0 201 00				0	11, 178, 099	20, 962	0	
	201.00	Less PBP Clinic Lab. Services-Program				0		201. 00
Only Charges								
202.00 Net Charges (line 200 +/- line 201) 0 11,178,099 20,962 0 202.00	202.00	Net Charges (line 200 +/- line 201)		0	11, 178, 099	20, 962	0	202.00

Health Financial Systems	HARVARD MEMORIAL H	OSPI TAL	In Lieu	ı of Form CMS-2552-10
APPORTIONMENT OF MEDICAL,	OTHER HEALTH SERVICES AND VACCINE COST	Provi der CCN: 141335	Peri od:	Worksheet D

From 07/01/2014 To 06/30/2015 Part V Date/Time Prepared: 11/25/2015 10:21 am Title XVIII Hospi tal Cost Costs Cost Center Description Cost Cost Rei mbursed Reimbursed Servi ces Services Not Subject To Subject To Ded. & Coins. Ded. & Coins. (see inst.) (see inst.) 7. 00 6.00 ANCILLARY SERVICE COST CENTERS 50.00 05000 OPERATING ROOM 536, 692 50.00 51.00 05100 RECOVERY ROOM 176, 223 0 51.00 52.00 05200 DELIVERY ROOM & LABOR ROOM 0 52 00 05300 ANESTHESI OLOGY 53.00 102, 718 0 53.00 54. 00 05400 RADI OLOGY-DI AGNOSTI C 584, 974 54.00 56.00 05600 RADI OI SOTOPE 0 56.00 0 05700 CT SCAN 0 57.00 0 57.00 58.00 05800 MAGNETIC RESONANCE I MAGING (MRI) 0 0 58.00 05900 CARDIAC CATHETERIZATION 0 59.00 59.00 06000 LABORATORY 329. 577 60 00 7, 359 60 00 60.01 06001 BLOOD LABORATORY 0 60.01 64.00 06400 I NTRAVENOUS THERAPY 0 0 64.00 06500 RESPIRATORY THERAPY 65.00 103, 496 0 65.00 66.00 06600 PHYSI CAL THERAPY 169, 192 0 66.00 67.00 06700 OCCUPATIONAL THERAPY 0 0 67.00 68.00 06800 SPEECH PATHOLOGY 0 68.00 69.00 06900 ELECTROCARDI OLOGY 0 0 69.00 70.00 07000 ELECTROENCEPHALOGRAPHY 0 0 70.00 71.00 07100 MEDICAL SUPPLIES CHARGED TO PATIENTS 0 71.00 07200 IMPL. DEV. CHARGED TO PATIENTS 67, 787 0 72.00 72.00 07300 DRUGS CHARGED TO PATIENTS 73.00 211, 669 0 73.00 07697 CARDIAC REHABILITATION 68, 914 76.97 0 76.97 OUTPATIENT SERVICE COST CENTERS 08800 RURAL HEALTH CLINIC 88.00 88.00 08900 FEDERALLY QUALIFIED HEALTH CENTER 89.00 0 89.00 0 90.00 09000 CLI NI C 0 Λ 90.00 91.00 09100 EMERGENCY 844, 236 91.00 1, 233 09200 OBSERVATION BEDS (NON-DISTINCT PART) 92.00 220, 419 92.00 200.00 Subtotal (see instructions) 200. 00 3, 415, 897 8, 592 Less PBP Clinic Lab. Services-Program 201.00 201. 00 Only Charges

3, 415, 897

8, 592

202.00

202.00

Net Charges (line 200 +/- line 201)

Heal th	Financial Systems	HARVARD MEMORIA	AL HOSPITAL		In Lie	u of Form CMS-2	2552-10
	TIONMENT OF INPATIENT/OUTPATIENT ANCILLARY SER SH COSTS	VICE OTHER PASS	Component	CCN: 141335 : CCN: 146014	Peri od: From 07/01/2014 To 06/30/2015	Date/Time Pre 11/25/2015 10	pared: :21 am
			Titl	e XVIII	Skilled Nursing Facility	PPS	
	Cost Center Description	Non Physician No Anesthetist Cost	ursing School	Allied Healt		Total Cost (sum of col 1 through col. 4)	
		1.00	2. 00	3. 00	4. 00	5. 00	
	ANCILLARY SERVICE COST CENTERS						
50.00	05000 OPERATING ROOM	0	0		0 0	0	50.00
51.00	05100 RECOVERY ROOM	0	0		0 0	0	51. 00 52. 00
52. 00 53. 00	05200 DELIVERY ROOM & LABOR ROOM 05300 ANESTHESIOLOGY	0	0		0	0	52.00
54. 00	05400 RADI OLOGY-DI AGNOSTI C		0		0	0 0	54.00
56. 00	05600 RADI OLOGY - DI AGNOSTI C		0		0	0	56.00
57. 00	05700 CT SCAN		0		0	0	57.00
58. 00	05800 MAGNETIC RESONANCE I MAGING (MRI)		0		0	0	58.00
59. 00	05900 CARDIAC CATHETERIZATION		0		0	0	59.00
60.00	06000 LABORATORY		0			0	60.00
60. 00	06001 BL00D LABORATORY		0			0	60.00
64. 00	06400 NTRAVENOUS THERAPY		0		0 0	0	64.00
65. 00	06500 RESPI RATORY THERAPY		0			0	65. 00
66. 00	06600 PHYSI CAL THERAPY		0		0 0	0	66.00
67. 00	06700 OCCUPATI ONAL THERAPY		0		0 0	0	67. 00
68. 00	06800 SPEECH PATHOLOGY		0		0 0	0	68. 00
69. 00	06900 ELECTROCARDI OLOGY	0	0		0 0	0	69.00
70. 00	07000 ELECTROENCEPHALOGRAPHY	o	0		0 0	0	70.00
71. 00	07100 MEDICAL SUPPLIES CHARGED TO PATIENTS	o	0		0 0	0	71.00
	07200 IMPL. DEV. CHARGED TO PATIENTS	o	0		0 0	0	72.00
73.00	07300 DRUGS CHARGED TO PATIENTS	O	0		0 0	0	73. 00
76. 97	07697 CARDI AC REHABI LI TATI ON	O	0		0 0	0	76. 97
	OUTPATIENT SERVICE COST CENTERS				•		
88. 00	08800 RURAL HEALTH CLINIC	0	0		0 0	0	88. 00
89. 00	08900 FEDERALLY QUALIFIED HEALTH CENTER	0	0		0 0	0	89. 00
90.00		0	0		0 0	0	90.00
91 00	09100 EMERGENCY		0			0	91 00

0 88.00 0 89.00 0 90.00 0 91.00 0 92.00 0 200.00

91. 00 | 09100 | EMERGENCY 92. 00 | 09200 | OBSERVATION BEDS (NON-DISTINCT PART) 200. 00 | Total (lines 50-199)

Health Financial Cystems	HADVADD MEMOD	LAL HOSDITAL		la li o	u of Form CMC	DEED 10
Health Financial Systems APPORTIONMENT OF INPATIENT/OUTPATIENT ANCILLARY SER	HARVARD MEMOR		CCN: 141335	Peri od:	u of Form CMS-: Worksheet D	2552-10
THROUGH COSTS	WICE OTHER FAS			From 07/01/2014 To 06/30/2015	Part IV Date/Time Pre	pared: :21 am
		Ti tl	e XVIII	Skilled Nursing Facility	PPS	
Cost Center Description	Total	Total Charges	Ratio of Cos		Inpati ent	
	Outpati ent	(from Wkst. C,	to Charges	Ratio of Cost	Program	
	Cost (sum of	Part I, col.	(col. 5 ÷ col	. to Charges	Charges	
	col. 2, 3 and	8)	7)	(col. 6 ÷ col.		
	4)			7)		
	6. 00	7. 00	8. 00	9. 00	10. 00	
ANCILLARY SERVICE COST CENTERS		1				
50. 00 05000 OPERATI NG ROOM	0				75, 964	1
51. 00 05100 RECOVERY ROOM	0	_, _,,			0	51. 00
52.00 05200 DELIVERY ROOM & LABOR ROOM	0	_	0.00000		0	52. 00
53. 00 05300 ANESTHESI OLOGY	0		•		0	53. 00
54. 00 05400 RADI OLOGY-DI AGNOSTI C	0	7, 702, 012			19, 178	54. 00
56. 00 05600 RADI 0I SOTOPE	0	C	1 0.0000		0	56. 00
57. 00 05700 CT SCAN	0	C	0.00000		0	57. 00
58.00 05800 MAGNETIC RESONANCE I MAGING (MRI)	0	C	1 0.0000		0	58. 00
59. 00 05900 CARDI AC CATHETERI ZATI ON	0	1	0.00000		0	59. 00
60. 00 06000 LABORATORY	0	3, 919, 628			52, 663	
60. 01 06001 BLOOD LABORATORY	0		0.00000		0	60. 01
64. 00 06400 I NTRAVENOUS THERAPY	0	1	0.00000		0	64. 00
65. 00 06500 RESPI RATORY THERAPY	0	., ,			0	65. 00
66. 00 06600 PHYSI CAL THERAPY	0	2, 183, 165			460, 380	
67. 00 06700 OCCUPATI ONAL THERAPY	0	564, 612	•		424, 102	67. 00
68. 00 06800 SPEECH PATHOLOGY	0	46, 782	1		31, 626	
69. 00 06900 ELECTROCARDI OLOGY	0	C			0	
70. 00 07000 ELECTROENCEPHALOGRAPHY		_	1 0.0000		0	70.00
71. 00 07100 MEDI CAL SUPPLI ES CHARGED TO PATI ENTS	0	10.70.0			0	71. 00 72. 00
72. 00 07200 IMPL. DEV. CHARGED TO PATIENTS	0	.,,			100 1(0	72.00
73.00 07300 DRUGS CHARGED TO PATIENTS 76.97 07697 CARDI AC REHABILITATION	0	-,,			109, 168	
76. 97 O7697 CARDI AC REHABI LI TATI ON OUTPATI ENT SERVI CE COST CENTERS	0	220, 721	0.00000	0. 000000	0	76.97
			0 00000	0.00000	0	00 00
88.00 08800 RURAL HEALTH CLINIC 89.00 08900 FEDERALLY QUALIFIED HEALTH CENTER		_			0	
89.00 08900 FEDERALLY QUALIFIED HEALTH CENTER 90.00 09000 CLINIC		_	1		0	89.00
		4 720 222	1		_	90. 00 91. 00
	0	.,,			0	
92.00 09200 OBSERVATION BEDS (NON-DISTINCT PART) 200.00 Total (lines 50-199)	0	,		0. 000000	0 1, 173, 081	92.00
200.00 10tal (11165 30-199)	1	g 31,973,712	-1		1, 1/3, 081	1200.00

Health Financial Systems	HARVARD MEMORIAL H	OSPI TAL	In Lie	u of Form CMS-2552-10
APPORTIONMENT OF INPATIENT/OUTPATIENT THROUGH COSTS	ANCILLARY SERVICE OTHER PASS	Provi der CCN: 141335	Peri od: From 07/01/2014	Worksheet D Part IV
THROUGH GGSTS		Component CCN: 146014	To 06/30/2015	Date/Time Prepared: 11/25/2015 10:21 am
		Title XVIII	Skilled Nursing	PPS

Inpatient Program Pass-Through Costs (col. 8 x col. 10) x col. 10 x col. 12 x col. 10 x col.			liti	e XVIII	Facility	PPS	
Program Pass-Through Costs (col 8 x col 10) Costs (col 9 x col 12) x col 12) x col 12) x col 12) x col 10) 12.00 13.00	Cost Contar Description	Innationt	Outpatient	Outpatient	Facility		
Pass-Through Costs (col 9 x col 10)	cost center bescription						
Costs (col. 8 x col. 10) x col. 12)			~				
X COI. 10)			onal ges				
ANCILLARY SERVICE COST CENTERS							
50. 00 05000 0PERATI NG ROOM 0 0 0 0 0 0 0 0 0			12. 00				
51, 00 05100 RECOVERY ROOM 0 0 0 0 0 0 0 0 0	ANCILLARY SERVICE COST CENTERS	<u> </u>		•			
52. 00 05200 DELI VERY ROM & LABOR ROOM 0 0 0 52. 00 53. 00 05300 AMESTHESI LOGY 0 0 0 53. 00 54. 00 05400 RADI OLOGY-DI AGNOSTI C 0 0 0 54. 00 56. 00 05600 RADI OLOGY-DI AGNOSTI C 0 0 0 56. 00 57. 00 05700 CT SCAN 0 0 0 0 56. 00 58. 00 05800 MAGNETI C RESONANCE I MAGI NG (MRI) 0 0 0 0 57. 00 59. 00 05900 CARDI AC CATHETERI ZATI ON 0 0 0 0 59. 00 60. 01 06000 LABORATORY 0 0 0 0 60. 00 60. 01 06001 BLOOD LABORATORY 0 0 0 60. 00 64. 00 06400 I INTRAVENOUS THERAPY 0 0 0 66. 00 65. 00 06500 RESPI RATORY THERAPY 0 0 0 66. 00 67. 00 06500 RESPI RATORY THERAPY 0 0	50. 00 05000 OPERATING ROOM	0	C		0		50.00
53. 00 05300 ANESTHESI OLOGY 0 0 0 53. 00 54. 00 05400 RADI OLOGY-DI AGNOSTI C 0 0 0 0 54. 00 56. 00 05600 RADI OLISOTOPE 0 0 0 0 55. 00 57. 00 05700 CT SCAN 0 0 0 0 57. 00 58. 00 05800 MAGNETI C RESONANCE I MAGI NG (MRI) 0 0 0 0 0 58. 00 60. 00 05900 CARDI AC CATHETERI ZATI ON 0 0 0 0 59. 00 60. 00 06000 LABORATORY 0<	51.00 05100 RECOVERY ROOM	0	C		0		51. 00
54. 00	52.00 05200 DELIVERY ROOM & LABOR ROOM	0	C		0		52. 00
56. 00 05600 RADI OI SOTOPE 0 0 0 0 0 0 57.00 05700 CT SCAN	53. 00 05300 ANESTHESI OLOGY	0	C		0		53. 00
57. 00 05700 CT SCAN 0 05800 MAGNETIC RESONANCE IMAGING (MRI) 0 0 0 0 58.00 58. 00 05900 CARDI AC CATHETERI ZATI ON 0 0 0 0 0 59.00 60. 00 06000 LABORATORY 0 0 0 0 0 60.00 60. 01 06001 BLOOD LABORATORY 0 0 0 0 0 0 60.01 64. 00 06400 INTRAVENOUS THERAPY 0 0 0 0 0 0 65.00 65. 00 06500 RESPIRATORY THERAPY 0 0 0 0 0 0 65.00 66. 00 06600 PHYSI CAL THERAPY 0 0 0 0 0 0 66.00 67. 00 06700 OCCUPATI ONAL THERAPY 0 0 0 0 0 0 66.00 68. 00 06800 SPECH PATHOLOGY 0 0 0 0 66.00 69. 00 06900 ELECTROCARDI OLOGY 0 0 0 0 69.00 69. 00 06900 ELECTROCARDI OLOGY 0 0 0 0 69.00 70. 00 07000 ELECTROCARDI OLOGY 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	54. 00 05400 RADI OLOGY-DI AGNOSTI C	0	C		0		54.00
58. 00 05800 MAGNETI C RESONANCE I MAGI NG (MRI) 0 0 0 58. 00 59. 00 05900 CARDI AC CATHETERI ZATI ON 0 0 0 0 0 60. 00 05900 LABORATORY 0 0 0 0 60. 00 60. 01 06001 BLOD LABORATORY 0 0 0 0 60. 01 64. 00 06400 I NTRAVENOUS THERAPY 0 0 0 0 64. 00 65. 00 06500 RESPI RATORY THERAPY 0 0 0 0 64. 00 66. 00 06600 PHYSI CAL THERAPY 0 0 0 0 65. 00 66. 00 06600 PHYSI CAL THERAPY 0 0 0 0 66. 00 67. 00 06600 PHYSI CAL THERAPY 0 0 0 0 67. 00 68. 00 06600 SPECH PATHOLOGY 0 0 0 0 68. 00 69. 00 06800 SPECH PATHOLOGY 0 0 0 0 68. 00 70	56. 00 05600 RADI 0I SOTOPE	0	C		0		56. 00
59.00	57. 00 05700 CT SCAN	0	C		0		57. 00
60. 00	58.00 05800 MAGNETIC RESONANCE IMAGING (MRI)	0	C		0		58. 00
60. 01	59. 00 05900 CARDI AC CATHETERI ZATI ON	0	C		0		59. 00
64. 00 06400 INTRAVENOUS THERAPY 0 0 0 0 0 0 0 0 0	60. 00 06000 LABORATORY	0	C		0		60.00
65. 00	60. 01 06001 BLOOD LABORATORY	0	C		0		60. 01
66. 00 06600 PHYSI CAL THERAPY 0 0 0 0 0 66. 00 67. 00 067. 00 06700 0CCUPATI ONAL THERAPY 0 0 0 0 0 0 0 0 0	64.00 06400 INTRAVENOUS THERAPY	0	C		0		64.00
67. 00 06700 0CCUPATI ONAL THERAPY 0 0 0 0 0 68. 00 68. 00 06800 SPEECH PATHOLOGY 0 0 0 0 0 68. 00 69. 00 06900 ELECTROCARDI OLOGY 0 0 0 0 0 0 69. 00 07000 ELECTROENCEPHALOGRAPHY 0 0 0 0 0 0 70. 00 71. 00 71. 00 71. 00 71. 00 72. 00 07200 IMPL. DEV. CHARGED TO PATI ENTS 0 0 0 0 0 72. 00 73. 00 07300 DRUGS CHARGED TO PATI ENTS 0 0 0 0 0 0 73. 00 74. 97 00. 00 0 0 0 0 0 0 0	65. 00 06500 RESPI RATORY THERAPY	0	C		0		65. 00
68. 00 06800 SPEECH PATHOLOGY 0 0 0 0 0 0 0 69. 00 69. 00 69. 00 70. 00 07000 ELECTROCARDI OLOGY 0 0 0 0 0 0 0 0 0 70. 00 70. 00 71. 00 7	66. 00 06600 PHYSI CAL THERAPY	0	C		0		66. 00
69. 00 06900 ELECTROCARDI OLOGY 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	67. 00 06700 OCCUPATI ONAL THERAPY	0	C		0		67. 00
70. 00 07000 ELECTROENCEPHALOGRAPHY 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	68. 00 06800 SPEECH PATHOLOGY	0	C		0		68. 00
71. 00 07100 MEDI CAL SUPPLIES CHARGED TO PATIENTS 0 0 0 0 0 0 0 0 0	69. 00 06900 ELECTROCARDI OLOGY	0	C		0		69. 00
72. 00 07200 IMPL. DEV. CHARGED TO PATIENTS 0 0 0 0 72. 00 73. 00 73. 00 73. 00 74. 00 75. 00 0 0 0 0 0 0 0 0 0	70. 00 07000 ELECTROENCEPHALOGRAPHY	0	C		0		70. 00
73. 00 07300 DRUGS CHARGED TO PATIENTS 0 0 0 0 73. 00 76. 97 07697 CARDI AC REHABILITATION 0 0 0 0 0 0 0 0 0	71.00 07100 MEDICAL SUPPLIES CHARGED TO PATIENTS	0	C		0		71. 00
76. 97 07697 CARDIAC REHABILITATION 0 0 0 0 0 0UTPATIENT SERVICE COST CENTERS	72.00 07200 IMPL. DEV. CHARGED TO PATIENTS	0	C		0		72. 00
SECTION SERVICE COST CENTERS SECTION	73.00 07300 DRUGS CHARGED TO PATIENTS	0	C		0		73. 00
88. 00 08800 RURAL HEALTH CLINIC 0 0 0 0 88. 00 89. 00 90. 00 90. 00 90. 00 91. 00 92. 00 09200 OBSERVATION BEDS (NON-DISTINCT PART) 0 0 0 0 0 92. 00 92. 00 08800 RURAL HEALTH CLINIC 0 0 0 0 0 99. 00		0	C		0		76. 97
89. 00 08900 FEDERALLY QUALIFIED HEALTH CENTER 0 0 0 0 90. 00 90. 00 09000 CLINIC 0 0 0 0 90. 00 91. 00 09100 EMERGENCY 0 0 0 91. 00 92. 00 09200 OBSERVATION BEDS (NON-DISTINCT PART) 0 0 0 92. 00							
90. 00 09000 CLINIC 0 0 0 90. 00 91. 00 91. 00 09100 EMERGENCY 0 0 0 0 92. 00 09200 OBSERVATION BEDS (NON-DISTINCT PART) 0 0 0 0 0 92. 00	88.00 08800 RURAL HEALTH CLINIC	0	C		0		
91. 00 09100 EMERGENCY 0 0 0 0 92. 00 09200 OBSERVATION BEDS (NON-DISTINCT PART) 0 0 0 0 0 0 0 0 0		0	C		0		
92. 00 09200 OBSERVATI ON BEDS (NON-DISTINCT PART) 0 0 0 92. 00		0	C		0		
	91. 00 09100 EMERGENCY	0	C		0		
200. 00 Total (lines 50-199) 0 0 200. 00	92.00 09200 OBSERVATION BEDS (NON-DISTINCT PART)	0	C		0		92.00
	200.00 Total (lines 50-199)	0	C)	0		200. 00

OSPITAL In Lieu of Form CMS-2552-10
Provider CCN: 141335 Period: Worksheet D
From 07/01/2014 Part V
To 06/30/2015 Date/Time Prepared:

					To 06/30/2015	Date/Time Pre 11/25/2015 10	
			Ti t	le XIX	Hospi tal	Cost	. 21 am
				Charges		Costs	
	Cost Center Description	Cost to Charge	PPS Reimbursed		Cost	PPS Services	
		Ratio From	Services (see		Rei mbursed	(see inst.)	
		Worksheet C,	inst.)	Servi ces	Services Not	,	
		Part I, col. 9		Subject To	Subject To		
				Ded. & Coins.	Ded. & Coins.		
				(see inst.)	(see inst.)		
		1.00	2. 00	3. 00	4. 00	5. 00	
	CILLARY SERVICE COST CENTERS				_		
	OOO OPERATING ROOM	0. 147336	0	-, -, -,		1	
	100 RECOVERY ROOM	0. 294721	0	606, 24	6 0	1	51.00
	200 DELIVERY ROOM & LABOR ROOM	0. 000000	0)	0	0	52.00
	300 ANESTHESI OLOGY	1. 591266	0	38, 43		0	53. 00
	400 RADI OLOGY-DI AGNOSTI C	0. 247612	0	1, 888, 22	5 0	0	54.00
	600 RADI OI SOTOPE	0. 000000	0	1	0	0	56. 00
57. 00 05	700 CT SCAN	0. 000000	0	1	0	0	57. 00
	800 MAGNETIC RESONANCE IMAGING (MRI)	0. 000000	0	1	0	0	58. 00
	900 CARDI AC CATHETERI ZATI ON	0. 000000	0	1	0	0	59. 00
	000 LABORATORY	0. 384926	0	752, 39	4 0	0	60.00
	001 BLOOD LABORATORY	0. 000000	0	1	0	0	60. 01
64. 00 06	400 INTRAVENOUS THERAPY	0. 000000	0)	0 0	0	64. 00
65. 00 06	500 RESPI RATORY THERAPY	0. 373330	0	188, 37	2 0	0	65. 00
66. 00 06	600 PHYSI CAL THERAPY	0. 359348	0	221, 29	7 0	0	66. 00
67. 00 06	700 OCCUPATI ONAL THERAPY	0. 354218	0)	0 0	0	67. 00
68. 00 06	800 SPEECH PATHOLOGY	0. 354217	0)	0 0	0	68. 00
69. 00 06	900 ELECTROCARDI OLOGY	0. 000000	0)	0 0	0	69. 00
70. 00 07	000 ELECTROENCEPHALOGRAPHY	0. 000000	0)	0 0	0	70. 00
71. 00 07	100 MEDICAL SUPPLIES CHARGED TO PATIENTS	1. 244400	0	4, 92	5 0	0	71. 00
72. 00 07.	200 IMPL. DEV. CHARGED TO PATIENTS	0. 394579	0)	0	0	72. 00
73. 00 07	300 DRUGS CHARGED TO PATIENTS	0. 196993	0	758, 29	4 0	0	73. 00
76. 97 07	697 CARDIAC REHABILITATION	0. 584874	0	6, 12	9 0	0	76. 97
OU.	TPATIENT SERVICE COST CENTERS						
88. 00 08	800 RURAL HEALTH CLINIC	0. 000000				0	88. 00
	900 FEDERALLY QUALIFIED HEALTH CENTER	0. 000000				0	89. 00
90.00 09	000 CLI NI C	0. 000000	0)	0	0	90. 00
91.00 09	100 EMERGENCY	0. 668259	0	1, 571, 31	4 0	0	91. 00
92. 00 09	200 OBSERVATION BEDS (NON-DISTINCT PART)	0. 790623	0	111, 84	3 0	0	92.00
200.00	Subtotal (see instructions)		0	10, 040, 29	2 0	0	200. 00
201.00	Less PBP Clinic Lab. Services-Program				0 0		201. 00
	Only Charges						
202.00	Net Charges (line 200 +/- line 201)		0	10, 040, 29	2 0	0	202. 00

Health Financial Systems	HARVARD MEMORIAL H	OSPI TAL	In Lieu	u of Form CMS-2552-10
APPORTIONMENT OF MEDICAL,	OTHER HEALTH SERVICES AND VACCINE COST	Provider CCN: 141335	Peri od:	Worksheet D

To 06/30/2015 | Part V | To 06/30/2015 | Date/Time Prepared: 11/25/2015 10:21 am Title XIX Hospi tal Cost Costs Cost Center Description Cost Cost Rei mbursed Rei mbursed Servi ces Services Not Subject To Subject To Ded. & Coins. Ded. & Coins. (see inst.) (see inst.) 6.00 ANCILLARY SERVICE COST CENTERS 50.00 05000 OPERATING ROOM 573, 553 50.00 51.00 05100 RECOVERY ROOM 178, 673 0 51.00 52.00 05200 DELIVERY ROOM & LABOR ROOM 0 52 00 05300 ANESTHESI OLOGY 0 53.00 61, 157 53.00 54. 00 05400 RADI OLOGY-DI AGNOSTI C 467, 547 54.00 0 56.00 05600 RADI OI SOTOPE 56.00 0 05700 CT SCAN 0 57.00 0 57.00 58.00 05800 MAGNETIC RESONANCE I MAGING (MRI) 0 0 58.00 05900 CARDIAC CATHETERIZATION 0 59.00 0 59.00 06000 LABORATORY 289, 616 0 60 00 60 00 60.01 06001 BLOOD LABORATORY 0 60.01 64.00 06400 I NTRAVENOUS THERAPY 0 0 64.00 06500 RESPIRATORY THERAPY 65.00 70, 325 65.00 Ol 66.00 06600 PHYSI CAL THERAPY 66.00 79, 523 67.00 06700 OCCUPATIONAL THERAPY 0 0 67.00 68.00 06800 SPEECH PATHOLOGY 0 68.00 69.00 06900 ELECTROCARDI OLOGY 0 0 69.00 70.00 07000 ELECTROENCEPHALOGRAPHY 0 0 70.00 6, 129 71.00 07100 MEDICAL SUPPLIES CHARGED TO PATIENTS 0 71.00 07200 IMPL. DEV. CHARGED TO PATIENTS 0 72.00 72.00 07300 DRUGS CHARGED TO PATIENTS 149, 379 0 73.00 73.00 07697 CARDIAC REHABILITATION 0 76. 97 76.97 3,585 OUTPATIENT SERVICE COST CENTERS 08800 RURAL HEALTH CLINIC 88.00 88.00 08900 FEDERALLY QUALIFIED HEALTH CENTER 89.00 0 0 89.00 0 90.00 09000 CLI NI C 90.00 91.00 09100 EMERGENCY 1,050,045 0 91.00 09200 OBSERVATION BEDS (NON-DISTINCT PART) 0 92.00 88, 426 92.00 200.00 Subtotal (see instructions) 3, 017, 958 0 200. 00 Less PBP Clinic Lab. Services-Program 201.00 201. 00 Only Charges

3, 017, 958

0

202.00

202.00

Net Charges (line 200 +/- line 201)

Health Financial Systems		HARVARD MEMORIAL HOSPITAL Ir			In Lie	u of Form CMS-2	2552-10
COMPUTATION OF INPATIENT	OPERATI NG COST		Provi der CCI	N: 141335	Peri od: From 07/01/2014	Worksheet D-1	
					To 06/30/2015	Date/Time Pre 11/25/2015 10	
			Title X	(VIII	Hospi tal	Cost	
0 1 0 1 5							

-		Title XVIII	Hospi tal	11/25/2015 10 Cost	21 am	
	Cost Center Description		noop. tu.	1. 00		
	PART I - ALL PROVIDER COMPONENTS					
	I NPATI ENT DAYS					
1. 00 2. 00 3. 00	Inpatient days (including private room days and swing-bed days, Inpatient days (including private room days, excluding swing-be Private room days (excluding swing-bed and observation bed days	vate room days,	1, 481 1, 481 0	1. 00 2. 00 3. 00		
4. 00 5. 00	do not complete this line. Semi-private room days (excluding swing-bed and observation bed Total swing-bed SNF type inpatient days (including private room reporting period		31 of the cost	1, 114 0	4. 00 5. 00	
6. 00	Total swing-bed SNF type inpatient days (including private room reporting period (if calendar year, enter 0 on this line)	days) after December	31 of the cost	0	6. 00	
7. 00	Total swing-bed NF type inpatient days (including private room reporting period	days) through December	31 of the cost	0	7. 00	
8. 00	Total swing-bed NF type inpatient days (including private room reporting period (if calendar year, enter 0 on this line)	days) after December 3	1 of the cost	0	8. 00	
9. 00	Total inpatient days including private room days applicable to newborn days)	the Program (excluding	swing-bed and	616	9. 00	
10. 00	Swing-bed SNF type inpatient days applicable to title XVIII onl through December 31 of the cost reporting period (see instructi	ons)	,	0	10. 00	
11. 00	Swing-bed SNF type inpatient days applicable to title XVIII onl December 31 of the cost reporting period (if calendar year, ent	er O on this line)	,	0	11. 00	
12. 00	Swing-bed NF type inpatient days applicable to titles V or XIX through December 31 of the cost reporting period	3 .	,	0	12.00	
13. 00	Swing-bed NF type inpatient days applicable to titles V or XIX after December 31 of the cost reporting period (if calendar year	r, enter O on this line	e)	0	13.00	
14. 00 15. 00	Medically necessary private room days applicable to the Program Total nursery days (title V or XIX only)	(excluding swing-bed	lays)	0	14. 00 15. 00	
16. 00	Nursery days (title V or XIX only)			0	16. 00	
17. 00						
18. 00	reporting period Medicare rate for swing-bed SNF services applicable to services after December 31 of the cost reporting period				18. 00	
19. 00					19. 00	
20. 00	Medicaid rate for swing-bed NF services applicable to services reporting period	after December 31 of t	ne cost	0.00	20. 00	
21. 00 22. 00	Total general inpatient routine service cost (see instructions) Swing-bed cost applicable to SNF type services through December	31 of the cost report	ng period (line	2, 311, 148 0	21. 00 22. 00	
23. 00	5×1 line 17) Swing-bed cost applicable to SNF type services after December 3	1 of the cost reporting	g period (line 6	0	23. 00	
24. 00	x line 18) Swing-bed cost applicable to NF type services through December	31 of the cost reporti	ng period (line	0	24. 00	
25. 00	7 x line 19) Swing-bed cost applicable to NF type services after December 31	of the cost reporting	period (line 8	0	25. 00	
26. 00 27. 00	x line 20) Total swing-bed cost (see instructions) General inpatient routine service cost net of swing-bed cost (I	ino 21 minus lino 26)		0 2, 311, 148	26. 00 27. 00	
28. 00	PRIVATE ROOM DIFFERENTIAL ADJUSTMENT		arnos)	2, 311, 148	28. 00	
29. 00	Private room charges (excluding swing-bed charges)	ana observation bed CII	ai ges <i>)</i>	0	29. 00	
30. 00	Semi -pri vate room charges (excluding swing-bed charges)			0	30.00	
31. 00	General inpatient routine service cost/charge ratio (line 27 ÷	line 28)		0. 000000	31. 00	
32. 00	Average private room per diem charge (line 29 ÷ line 3)			0. 00	32. 00	
33. 00	Average semi-private room per diem charge (line 30 ÷ line 4)			0. 00	33. 00	
34.00	Average per diem private room charge differential (line 32 minu		tions)	0.00	34. 00	
35. 00	Average per diem private room cost differential (line 34 x line	31)		0.00	35. 00	
36.00	Private room cost differential adjustment (line 3 x line 35)	d privata room cost di	Eforontial (line	2 211 140	36.00	
37. 00	General inpatient routine service cost net of swing-bed cost an 27 minus line 36) PART II - HOSPITAL AND SUBPROVIDERS ONLY	u private room cost di	referrial (Tine	2, 311, 148	37. 00	
	PROGRAM INPATIENT OPERATING COST BEFORE PASS THROUGH COST ADJUST	TMENTS				
38. 00	Adjusted general inpatient routine service cost per diem (see i			1, 560. 53	38. 00	
39. 00	Program general inpatient routine service cost (line 9 x line 3	•		961, 286	39. 00	
40. 00	Medically necessary private room cost applicable to the Program	,		0	40. 00	
41. 00	Total Program general inpatient routine service cost (line 39 +	line 40)		961, 286	41. 00	

Heal th	h Financial Systems HARVARD MEMORIAL HOSPITAL	In Lie	u of Form CMS-2	2552-10
	<u> </u>	CCN: 141335 Peri od:	Worksheet D-1	
		From 07/01/2014 To 06/30/2015	Date/Time Pre	
	Ti tl	e XVIII Hospital	11/25/2015 103 Cost	:21 am_
	Cost Center Description Total Total	Average Per Program Days	Program Cost	
	Inpati ent Cost Inpati ent Days	col. 2)	(col. 3 x col. 4)	
42.00	1.00 2.00	3.00 4.00	5. 00	42. 00
42.00	NURSERY (title V & XIX only) 0 0 0 Intensive Care Type Inpatient Hospital Units	0.00	U	42.00
43.00	INTENSIVE CARE UNIT 246, 886 36	1 1	89, 153	
44. 00 45. 00		0.00	0	44. 00 45. 00
46. 00	SURGICAL INTENSIVE CARE UNIT			46. 00
47. 00	O OTHER SPECIAL CARE (SPECIFY) Cost Center Description			47. 00
			1. 00	
48. 00 49. 00	D Program inpatient ancillary service cost (Wkst. D-3, col. 3, line 200) D Total Program inpatient costs (sum of lines 41 through 48)(see instruction	ons)	733, 614 1, 784, 053	
17.00	PASS THROUGH COST ADJUSTMENTS			
50. 00	Pass through costs applicable to Program inpatient routine services (from III)	n Wkst. D, sum of Parts I and	0	50. 00
51. 00	Pass through costs applicable to Program inpatient ancillary services (fr	rom Wkst. D, sum of Parts II	0	51. 00
52. 00	and IV) Total Program excludable cost (sum of lines 50 and 51)		0	52. 00
53. 00	Total Program inpatient operating cost excluding capital related, non-phy	ysician anesthetist, and	O O	53. 00
	medical education costs (line 49 minus line 52) TARGET AMOUNT AND LIMIT COMPUTATION			
	Program discharges		0	
55. 00 56. 00			0. 00 0	55. 00 56. 00
57. 00	· · · · · · · · · · · · · · · · · · ·	ine 56 minus line 53)	0	57. 00
58.00			0	58.00
59. 00	D Lesser of lines 53/54 or 55 from the cost reporting period ending 1996, μ market basket	updated and compounded by the	0.00	59. 00
60.00			0.00	60.00
61. 00	If line 53/54 is less than the lower of lines 55, 59 or 60 enter the less which operating costs (line 53) are less than expected costs (lines 54 x		0	61. 00
40.00	amount (line 56), otherwise enter zero (see instructions)	3		
62. 00 63. 00			0	62. 00 63. 00
	PROGRAM INPATIENT ROUTINE SWING BED COST	,		
64. 00	Medicare swing-bed SNF inpatient routine costs through December 31 of the instructions) (title XVIII only)	e cost reporting period (See	0	64. 00
65. 00	Medicare swing-bed SNF inpatient routine costs after December 31 of the c instructions) (title XVIII only)	cost reporting period (See	0	65. 00
66. 00		55)(title XVIII only). For	0	66. 00
67. 00	CAH (see instructions) Title V or XIX swing-bed NF inpatient routine costs through December 31 c	of the cost reporting period	0	67. 00
07.00	(line 12 x line 19)	, , ,		
68. 00	Title V or XIX swing-bed NF inpatient routine costs after December 31 of (line 13 x line 20)	the cost reporting period	0	68. 00
69. 00	Total title V or XIX swing-bed NF inpatient routine costs (line 67 + line	· · · · · · · · · · · · · · · · · · ·	0	69. 00
70. 00	PART III - SKILLED NURSING FACILITY, OTHER NURSING FACILITY, AND ICF/IID Skilled nursing facility/other nursing facility/ICF/IID routine service of			70. 00
71. 00	Adjusted general inpatient routine service cost per diem (line 70 ÷ line			71. 00
72. 00 73. 00	, ,	ne 35)		72. 00 73. 00
74.00	Total Program general inpatient routine service costs (line 72 + line 73))		74. 00
75. 00	Capital-related cost allocated to inpatient routine service costs (from W 26, line 45)	Vorksheet B, Part II, column		75. 00
76. 00	Per diem capital-related costs (line 75 ÷ line 2)			76. 00
77. 00 78. 00				77. 00 78. 00
79. 00	Aggregate charges to beneficiaries for excess costs (from provider record	ds)		79. 00
80. 00 81. 00		n (line 78 minus line 79)		80. 00 81. 00
82.00	•			81.00
83.00	Reasonable inpatient routine service costs (see instructions)			83.00
84. 00 85. 00				84. 00 85. 00
86. 00	Total Program inpatient operating costs (sum of lines 83 through 85)			86. 00
87. 00	PART IV - COMPUTATION OF OBSERVATION BED PASS THROUGH COST Total observation bed days (see instructions)		367	87. 00
88. 00	Adjusted general inpatient routine cost per diem (line 27 ÷ line 2)		1, 560. 53	88. 00
89. 00	O Observation bed cost (line 87 x line 88) (see instructions)		572, 715	89. 00

Health Financial Systems	HARVARD MEMOR	IAL HOSPITAL		In Lie	eu of Form CMS-2	2552-10
COMPUTATION OF INPATIENT OPERATING COST		Provi der		Peri od:	Worksheet D-1	
				From 07/01/2014 To 06/30/2015		
		Ti tl	e XVIII	Hospi tal	Cost	
Cost Center Description	Cost	Routine Cost	column 1 ÷	Total	Observati on	
		(from line 27)	column 2	Observati on	Bed Pass	
				Bed Cost (from	Through Cost	
				line 89)	(col. 3 x col.	
					4) (see	
					instructions)	
	1.00	2.00	3. 00	4. 00	5. 00	
COMPUTATION OF OBSERVATION BED PASS THROUGH	COST					
90.00 Capital -related cost	195, 592	2, 311, 148	0. 08463	0 572, 715	48, 469	90. 00
91.00 Nursing School cost	0	2, 311, 148	0.00000	0 572, 715	0	91.00
92.00 Allied health cost	0	2, 311, 148	0.00000	0 572, 715	0	92. 00
93.00 All other Medical Education	0	2, 311, 148	0.00000	0 572, 715	0	93. 00

Health Financial Systems	HARVARD MEMORIAL HOSPITAL	In	Lieu of Form CMS-2552-10
COMPUTATION OF INPATIENT OPERATING COST	Provi der CCN: 14		Worksheet D-1
	Component CCN: 1	From 07/01/2 146014 To 06/30/2	2015 Date/Time Prepared:
			11/25/2015 10:21 am
	Title XVII		
		Eacility	,

		Title XVIII	Skilled Nursing Facility	PPS	
	Cost Center Description		raciiity	1. 00	
	PART I - ALL PROVIDER COMPONENTS			1.00	
	I NPATI ENT DAYS				
1.00	Inpatient days (including private room days and swing-bed days,			2, 782	1. 00
2.00	Inpatient days (including private room days, excluding swing-bed	<i>y</i> ,		2, 782	2.00
3. 00	Private room days (excluding swing-bed and observation bed days) do not complete this line.	o. If you have only pr	ivate room days,	0	3. 00
4.00	Semi-private room days (excluding swing-bed and observation bed	days)		2, 782	4. 00
5.00	Total swing-bed SNF type inpatient days (including private room	0	5. 00		
	reporting period			_	
6.00	Total swing-bed SNF type inpatient days (including private room reporting period (if calendar year, enter 0 on this line)	days) after December	31 of the cost	0	6. 00
7. 00	Total swing-bed NF type inpatient days (including private room o	davs) through December	31 of the cost	0	7. 00
	reporting period	,			
8.00	Total swing-bed NF type inpatient days (including private room of	days) after December 3	1 of the cost	0	8. 00
9. 00	reporting period (if calendar year, enter 0 on this line) Total inpatient days including private room days applicable to	the Program (eyeluding	swing had and	2, 148	9. 00
7. 00	newborn days)	the frogram (excluding	swifig-bed and	2, 140	9.00
10.00	Swing-bed SNF type inpatient days applicable to title XVIII only		oom days)	0	10. 00
44.00	through December 31 of the cost reporting period (see instruction				44.00
11. 00	Swing-bed SNF type inpatient days applicable to title XVIII only December 31 of the cost reporting period (if calendar year, entering period (if calendar year, entering period (if calendar year, entering year).	/ (Including private r er 0 on this line)	oom days) arter	0	11. 00
12. 00	Swing-bed NF type inpatient days applicable to titles V or XIX of		e room days)	0	12. 00
	through December 31 of the cost reporting period				
13. 00	Swing-bed NF type inpatient days applicable to titles V or XIX (0	13. 00
14. 00	after December 31 of the cost reporting period (if calendar year Medically necessary private room days applicable to the Program			0	14. 00
15. 00	Total nursery days (title V or XIX only)	(exer during swring bed	days)	0	15. 00
16.00	Nursery days (title V or XIX only)			0	16. 00
47.00	SWING BED ADJUSTMENT	II	6.11		47.00
17. 00	Medicare rate for swing-bed SNF services applicable to services reporting period	through December 31 o	r the cost		17. 00
18.00	Medicare rate for swing-bed SNF services applicable to services	after December 31 of	the cost		18. 00
	reporting period				
19. 00	Medicaid rate for swing-bed NF services applicable to services reporting period	through December 31 of	the cost	0.00	19. 00
20. 00	Medicaid rate for swing-bed NF services applicable to services a	after December 31 of t	he cost	0. 00	20. 00
21 00	reporting period			2 20/ 022	21 00
21. 00 22. 00	Total general inpatient routine service cost (see instructions) Swing-bed cost applicable to SNF type services through December	31 of the cost report	ing period (line	2, 206, 022 0	21. 00 22. 00
22.00	5 x line 17)	or or the door ropert			22.00
23. 00	Swing-bed cost applicable to SNF type services after December 3	l of the cost reportin	g period (line 6	0	23. 00
24. 00	x line 18) Swing-bed cost applicable to NF type services through December 3	R1 of the cost reporti	ng period (line	0	24. 00
21.00	7 x line 19)	or the cost reporti	ing period (inite	o l	21.00
25. 00	Swing-bed cost applicable to NF type services after December 31	of the cost reporting	period (line 8	0	25. 00
26. 00	x line 20) Total swing-bed cost (see instructions)			0	26. 00
27. 00	General inpatient routine service cost net of swing-bed cost (li	ne 21 minus line 26)		2, 206, 022	
	PRIVATE ROOM DIFFERENTIAL ADJUSTMENT				
	General inpatient routine service charges (excluding swing-bed a Private room charges (excluding swing-bed charges)	and observation bed ch	arges)	0	28. 00 29. 00
29. 00 30. 00	Semi-private room charges (excluding swing-bed charges)			0	30.00
31. 00	General inpatient routine service cost/charge ratio (line 27 ÷ 1	ine 28)		0.000000	1
32. 00	Average private room per diem charge (line 29 ÷ line 3)			0.00	•
33.00	Average semi-private room per diem charge (line 30 ÷ line 4) Average per diem private room charge differential (line 32 minus	Line 22)(coe instrue	tions)	0.00	•
34. 00 35. 00	Average per diem private room cost differential (line 34 x line	, ,	tions)	0. 00 0. 00	•
36. 00	Private room cost differential adjustment (line 3 x line 35)	- /		0	36.00
37. 00	General inpatient routine service cost net of swing-bed cost and	d private room cost di	fferential (line	2, 206, 022	37. 00
	27 minus line 36) PART II - HOSPITAL AND SUBPROVIDERS ONLY				
	PROGRAM INPATIENT OPERATING COST BEFORE PASS THROUGH COST ADJUST	MENTS			
38. 00	Adjusted general inpatient routine service cost per diem (see in				38. 00
39. 00	Program general inpatient routine service cost (line 9 x line 38				39. 00
40. 00 41. 00	Medically necessary private room cost applicable to the Program Total Program general inpatient routine service cost (line 39 +				40. 00 41. 00
- 1. 00	Total Trogram general impatrent routine service cost (IIIIe 37 +	11110 70)	I	'	71.00

	Financial Systems	HARVARD MEMORIA				u of Form CMS-2	
OMPUT.	ATION OF INPATIENT OPERATING COST			CCN: 141335 CCN: 146014	Period: From 07/01/2014 To 06/30/2015	Worksheet D-1 Date/Time Prep	
			· ·			11/25/2015 10	
			Ti tl	e XVIII	Skilled Nursing Facility	PPS	
	Cost Center Description	Total	Total	Average Per		Program Cost	
		Inpatient Cost				(col. 3 x col.	
				col . 2)		4)	
2. 00	NURSERY (title V & XIX only)	1.00	2. 00	3.00	4. 00	5. 00	42.
2. 00	Intensive Care Type Inpatient Hospital Units	L					42.
3. 00	INTENSIVE CARE UNIT						43.
	CORONARY CARE UNIT						44.
5. 00	BURN INTENSIVE CARE UNIT						45.
5. 00 7. 00	SURGICAL INTENSIVE CARE UNIT OTHER SPECIAL CARE (SPECIFY)						46. 47.
. 00	Cost Center Description						77.
						1. 00	
	Program inpatient ancillary service cost (Wk						48.
9. 00	Total Program inpatient costs (sum of lines	41 through 48)(s	see instructio	ns)			49.
0. 00	PASS THROUGH COST ADJUSTMENTS Pass through costs applicable to Program input	ationt routing s	carvicas (from	Wket D eur	m of Darts I and		50.
J. 00		atrent routine s	aci vices (iioii	WKSt. D, Sui	ii or rai ts r and] 50.
1.00	Pass through costs applicable to Program inp	atient ancillary	y services (fr	om Wkst. D,	sum of Parts II		51.
0.00	and IV)	EO and E1)					EO
2. 00 3. 00	Total Program excludable cost (sum of lines ! Total Program inpatient operating cost exclu		ated non nhi	sician anos+l	netist and		52. 53.
. 00	medical education costs (line 49 minus line		ateu, non-pny	or Grain anesti	ictist, and		55
	TARGET AMOUNT AND LIMIT COMPUTATION						
	Program discharges						54
6. 00 6. 00	Target amount per discharge Target amount (line 54 x line 55)						55 56
	Difference between adjusted inpatient operat	ng cost and tar	rget amount (L	ine 56 minus	line 53)		57
3. 00	Bonus payment (see instructions)	ng cost and tar	get amount (i	1110 00 1111 1103	11116 66)		58
9. 00	Lesser of lines 53/54 or 55 from the cost re	oorting period e	endi ng 1996, u	pdated and co	ompounded by the		59
	market basket						
). 00 I. 00	Lesser of lines 53/54 or 55 from prior year of line 53/54 is less than the lower of lines				the amount by		60
1.00	which operating costs (line 53) are less than						01
	amount (line 56), otherwise enter zero (see				3		
2. 00	Relief payment (see instructions)						62
3. 00	Allowable Inpatient cost plus incentive paym PROGRAM INPATIENT ROUTINE SWING BED COST	ent (see instruc	ctions)				63.
4. 00	Medicare swing-bed SNF inpatient routine cos	ts through Decem	mber 31 of the	cost reporti	na period (See		64
	instructions)(title XVIII only)	· ·					
5. 00	Medicare swing-bed SNF inpatient routine cos	ts after Decembe	er 31 of the c	ost reporting	g period (See		65
5. 00	instructions)(title XVIII only) Total Medicare swing-bed SNF inpatient routi	na costs (lina A	54 nlus line 6	5)(+i+l	II only) For		66
J. 00	CAH (see instructions)	ie costs (Title t	54 prus rine u	5)(title XVI)	i i oniy). Toi		00
7. 00	Title V or XIX swing-bed NF inpatient routing	e costs through	December 31 c	f the cost re	eporting period		67
	(line 12 x line 19)						
3. 00	Title V or XIX swing-bed NF inpatient routing (line 13 x line 20)	e costs after De	ecember 31 or	the cost repo	orting period		68
0.00	Total title V or XIX swing-bed NF inpatient	routine costs (I	ine 67 + line	68)			69
	PART III - SKILLED NURSING FACILITY, OTHER NU	JRSING FACILITY,	AND ICF/IID	ONLY			
	Skilled nursing facility/other nursing facil	-)	2, 206, 022	1
1. 00 2. 00	Adjusted general inpatient routine service of Program routine service cost (line 9 x line		ne /0 ÷ line	2)		792. 96 1, 703, 278	
	Medically necessary private room cost applications	•	(line 14 x li	ne 35)		1, 703, 278	1 .
1. 00	Total Program general inpatient routine serv	•	•	,		1, 703, 278	
5. 00	Capital-related cost allocated to inpatient	routine service	costs (from W	orksheet B, I	Part II, column	0	75
. 00	26, line 45)	20. 2)				0. 00	7/
. 00 '. 00	Per diem capital-related costs (line 75 ÷ li Program capital-related costs (line 9 x line	*				0.00	
3. 00	Inpatient routine service cost (line 74 minus					Ö	1
. 00	Aggregate charges to beneficiaries for exces					0	
. 00	Total Program routine service costs for compa		ost limitation	(line 78 mi	nus line 79)	0	
. 00	Inpatient routine service cost per diem limi					0. 00 0	1
8. 00	Inpatient routine service cost limitation (I Reasonable inpatient routine service costs (1, 703, 278	
1. 00	Program inpatient ancillary services (see in		-/			384, 581	1
5. 00	Utilization review - physician compensation	(see instruction				0	85
	Total Program inpatient operating costs (sum		ough 85)			2, 087, 859	86
5. 00							II.
7. 00	PART IV - COMPUTATION OF OBSERVATION BED PASS Total observation bed days (see instructions					0	87

Health Financial Systems	HARVARD MEMOR	AL HOSPITAL		In Lie	u of Form CMS-2	2552-10
COMPUTATION OF INPATIENT OPERATING COST		Provi der		Peri od:	Worksheet D-1	
				From 07/01/2014		
		Component	CCN: 146014	To 06/30/2015	Date/Time Prep 11/25/2015 10:	
		Ti †l	e XVIII	Skilled Nursing		. 21 4111
		11 (1	C AVIII	Facility	113	
Cost Center Description	Cost	Routine Cost	column 1 ÷	Total	Observation	
		(from line 27)	column 2	Observati on	Bed Pass	
				Bed Cost (from	Through Cost	
				line 89)	(col. 3 x col.	
					4) (see	
					instructions)	
	1.00	2. 00	3.00	4. 00	5. 00	
COMPUTATION OF OBSERVATION BED PASS THROUGH (COST					
90.00 Capital -related cost	0	0	0.00000	0 0	0	90.00
91.00 Nursing School cost	0	0	0.00000	0 0	0	91. 00
92.00 Allied health cost	0	0	0.00000	0 0	0	92.00
93.00 All other Medical Education	0	0	0.00000	0 0	0	93.00

Health Financial Systems	HARVARD MEMORIAL HOSPITAL	In Lie	u of Form CMS-2	2552-10
COMPUTATION OF INPATIENT OPERATING COST	Provi der CCN: 141335	Period: From 07/01/2014	Worksheet D-1	
			Date/Time Prep 11/25/2015 10:	
	Title XIX	Hospi tal	Cost	
Cost Center Description				
			4 00	

		Title XIX	Hospi tal	11/25/2015 10 Cost	:21 am_
	Cost Center Description	TI LIE XIX	nospi tai	COST	
	·			1. 00	
	PART I - ALL PROVIDER COMPONENTS				
1. 00	INPATIENT DAYS Inpatient days (including private room days and swing-bed days,	excluding newborn)		1, 481	1. 00
2. 00	Inpatient days (including private room days, excluding swing-be			1, 481	2. 00
3. 00	Private room days (excluding swing-bed and observation bed days		vate room days,	0	3. 00
	do not complete this line.		-		
4.00	Semi-private room days (excluding swing-bed and observation bed		- 21 -6	1, 114	4. 00
5.00	Total swing-bed SNF type inpatient days (including private room reporting period	days) through becembe	31 of the cost	0	5. 00
6.00	Total swing-bed SNF type inpatient days (including private room	days) after December	31 of the cost	0	6. 00
	reporting period (if calendar year, enter 0 on this line)	3 ,			
7.00	Total swing-bed NF type inpatient days (including private room	days) through December	31 of the cost	0	7. 00
8. 00	reporting period Total swing-bed NF type inpatient days (including private room	days) after December 2	1 of the cost	0	8. 00
6.00	reporting period (if calendar year, enter 0 on this line)	days) at tel becelliber 3	i or the cost	0	6.00
9.00	Total inpatient days including private room days applicable to	the Program (excluding	swing-bed and	101	9. 00
	newborn days)				
10. 00	Swing-bed SNF type inpatient days applicable to title XVIII only		oom days)	0	10. 00
11. 00	through December 31 of the cost reporting period (see instructions Swing-bed SNF type inpatient days applicable to title XVIII only		nom days) after	0	11. 00
11.00	December 31 of the cost reporting period (if calendar year, ent		Join days) arter		11.00
12.00	Swing-bed NF type inpatient days applicable to titles V or XIX		e room days)	0	12. 00
40.00	through December 31 of the cost reporting period				40.00
13. 00	Swing-bed NF type inpatient days applicable to titles V or XIX after December 31 of the cost reporting period (if calendar yea			0	13. 00
14. 00	Medically necessary private room days applicable to the Program			0	14. 00
15. 00	Total nursery days (title V or XIX only)	(energaring eming gear	aayo,	0	15. 00
16.00	Nursery days (title V or XIX only)			0	16. 00
	SWING BED ADJUSTMENT				
17. 00	Medicare rate for swing-bed SNF services applicable to services	through December 31 o	f the cost		17. 00
18. 00	reporting period Medicare rate for swing-bed SNF services applicable to services	after December 31 of	the cost		18. 00
	reporting period				
19. 00	Medicaid rate for swing-bed NF services applicable to services	through December 31 of	the cost	0.00	19. 00
20.00	reporting period	-£+ D 21 -£ +1		0.00	20.00
20. 00	Medicaid rate for swing-bed NF services applicable to services reporting period	arter becember 31 or ti	ne cost	0.00	20. 00
21. 00	Total general inpatient routine service cost (see instructions)			2, 311, 148	21. 00
22. 00	Swing-bed cost applicable to SNF type services through December	31 of the cost report	ng period (line	0	22. 00
22.00	5 x line 17)	1 -6 +1++!			22.00
23. 00	Swing-bed cost applicable to SNF type services after December 3 x line 18)	or the cost reporting	g period (iine 6	0	23. 00
24. 00	Swing-bed cost applicable to NF type services through December	31 of the cost reporti	ng period (line	0	24. 00
	7 x line 19)	•			
25. 00	Swing-bed cost applicable to NF type services after December 31	of the cost reporting	period (line 8	0	25. 00
26. 00	x line 20) Total swing-bed cost (see instructions)			0	26. 00
27. 00	General inpatient routine service cost net of swing-bed cost (I	ine 21 minus line 26)		2, 311, 148	
	PRIVATE ROOM DIFFERENTIAL ADJUSTMENT			, , , , , , , , , , , , , , , , , , , ,	
	General inpatient routine service charges (excluding swing-bed	and observation bed cha	arges)	0	
29. 00	Private room charges (excluding swing-bed charges)			0	
30. 00 31. 00	Semi-private room charges (excluding swing-bed charges) General inpatient routine service cost/charge ratio (line 27 ÷	line 28)		0. 000000	30. 00 31. 00
32. 00	Average private room per diem charge (line 29 ÷ line 3)	111le 20)		0.00000	
33. 00	Average semi-private room per diem charge (line 30 ÷ line 4)			0.00	
34.00	Average per diem private room charge differential (line 32 minu		tions)	0.00	
35. 00	Average per diem private room cost differential (line 34 x line	31)		0.00	
36. 00 37. 00	Private room cost differential adjustment (line 3 x line 35)	d private room cost di	fforential (line	0 2 211 148	36. 00 37. 00
37. 00	General inpatient routine service cost net of swing-bed cost an 27 minus line 36)	u private room cost dr	irerential (IINE	2, 311, 148	37. 00
	PART II - HOSPITAL AND SUBPROVIDERS ONLY				
	PROGRAM INPATIENT OPERATING COST BEFORE PASS THROUGH COST ADJUST	TMENTS			
38. 00	Adjusted general inpatient routine service cost per diem (see i			1, 560. 53	
39.00	Program general inpatient routine service cost (line 9 x line 3	,		157, 614	
40. 00 41. 00	Medically necessary private room cost applicable to the Program Total Program general inpatient routine service cost (line 39 +			0 157, 614	40. 00 41. 00
55	1.2.2 25. dail golloi di Tripati one Todellio Solvito Gost (Tillo 57. 1			107,014	00

Heal th	n Financial Systems HARVARD ME	MORIAL HOSPITAL	In Lie	u of Form CMS-2	2552-10
	TATION OF INPATIENT OPERATING COST	Provi der CCN: 141335	Peri od:	Worksheet D-1	
			From 07/01/2014 To 06/30/2015	Date/Time Pre	
		Title XIX	Hospi tal	11/25/2015 103 Cost	:21 am_
	Cost Center Description Total	Total Average Per	Program Days	Program Cost	
	Inpatient C	ost Inpatient Days Diem (col. 1 col. 2)	÷	(col. 3 x col. 4)	
	1.00	2.00 3.00	4. 00	5. 00	
42. 00	NURSERY (title V & XIX only) Intensive Care Type Inpatient Hospital Units	0 0 0.0	00 0	0	42. 00
43. 00		886 36 6, 857.	94 4	27, 432	43. 00
44.00		0 0.0	00	0	44.00
45. 00 46. 00					45. 00 46. 00
47. 00	OTHER SPECIAL CARE (SPECIFY)				47. 00
	Cost Center Description			1. 00	
48. 00				190, 883	
49. 00	Total Program inpatient costs (sum of lines 41 through 4 PASS THROUGH COST ADJUSTMENTS	18)(see instructions)		375, 929	49. 00
50.00	Pass through costs applicable to Program inpatient routi	ne services (from Wkst. D, sur	n of Parts I and	0	50. 00
51. 00		larv services (from Wkst. D. s	sum of Parts II	0	51. 00
	and IV)				
52. 00 53. 00	Total Program excludable cost (sum of lines 50 and 51) Total Program inpatient operating cost excluding capital	related non-physician anesth	netist and	0	52. 00 53. 00
33.00	medical education costs (line 49 minus line 52)	refuted, from physician diesti	ictist, and		33. 00
54.00	TARGET AMOUNT AND LIMIT COMPUTATION Program discharges			0	54. 00
55. 00					55. 00
56.00	,		1: 52)	0	56.00
57. 00 58. 00	, , , ,	target amount (Tine 56 minus	Tine 53)	0	57. 00 58. 00
59. 00	Lesser of lines 53/54 or 55 from the cost reporting peri	od ending 1996, updated and co	ompounded by the	0. 00	59. 00
60. 00	market basket Lesser of lines 53/54 or 55 from prior year cost report,	updated by the market basket		0. 00	60. 00
61.00	If line 53/54 is less than the lower of lines 55, 59 or	60 enter the lesser of 50% of		0	61. 00
	which operating costs (line 53) are less than expected amount (line 56), otherwise enter zero (see instructions		the target		
62. 00	Relief payment (see instructions)			0	
63. 00	Allowable Inpatient cost plus incentive payment (see ins	structions)		0	63. 00
64. 00	Medicare swing-bed SNF inpatient routine costs through [December 31 of the cost reporti	ng period (See	0	64. 00
65. 00	<pre>instructions)(title XVIII only) Medicare swing-bed SNF inpatient routine costs after Dec</pre>	cember 31 of the cost reporting	period (See	0	65. 00
	instructions)(title XVIII only)		, , ,		
66. 00	Total Medicare swing-bed SNF inpatient routine costs (li CAH (see instructions)	ne 64 plus line 65)(title XVII	i oniy). For	0	66. 00
67. 00		ough December 31 of the cost re	eporting period	0	67. 00
68. 00	(line 12 x line 19) Title V or XIX swing-bed NF inpatient routine costs after	er December 31 of the cost repo	orting period	0	68. 00
69. 00	(line 13 x line 20) Total title V or XIX swing-bed NF inpatient routine cost	rs (lino 67 lino 69)		0	69. 00
07.00	PART III - SKILLED NURSING FACILITY, OTHER NURSING FACIL			0	07.00
70.00					70.00
71. 00 72. 00	, , , , , , , , , , , , , , , , , , , ,	(TITIE 70 - TITIE 2)			71. 00 72. 00
73.00					73.00
74. 00 75. 00		· ·	Part II, column		74. 00 75. 00
7/ 00	26, line 45)	•	·		
76. 00 77. 00					76. 00 77. 00
78. 00	Inpatient routine service cost (line 74 minus line 77)				78. 00
79. 00 80. 00	1 99 9	•	nus line 79)		79. 00 80. 00
81. 00	Inpatient routine service cost per diem limitation	•	, , ,		81. 00
82. 00 83. 00		* .			82. 00 83. 00
84. 00	,	.i oiis <i>)</i>			83.00
85.00	Utilization review - physician compensation (see instruc				85.00
86. 00	Total Program inpatient operating costs (sum of lines 83 PART IV - COMPUTATION OF OBSERVATION BED PASS THROUGH CO	<u> </u>			86. 00
87. 00	Total observation bed days (see instructions)			367	87. 00
88. 00 89. 00	Adjusted general inpatient routine cost per diem (line 2 Observation bed cost (line 87 x line 88) (see instruction	· ·		1, 560. 53 572, 715	
	, , , , , , , , , , , , , , , , , , , ,	•			

Health Financial Systems	HARVARD MEMOR	IAL HOSPITAL		In Lie	u of Form CMS-2	2552-10
COMPUTATION OF INPATIENT OPERATING COST		Provi der		Peri od:	Worksheet D-1	
				From 07/01/2014 To 06/30/2015	Date/Time Prep 11/25/2015 10:	
		Ti t	le XIX	Hospi tal	Cost	
Cost Center Description	Cost	Routine Cost	column 1 ÷	Total	Observati on	
		(from line 27)	column 2	Observati on	Bed Pass	
				Bed Cost (from	Through Cost	
				line 89)	(col. 3 x col.	
					4) (see	
					instructions)	
	1.00	2.00	3. 00	4. 00	5. 00	
COMPUTATION OF OBSERVATION BED PASS THROUGH (COST					
90.00 Capital-related cost	195, 592	2, 311, 148	0. 08463	0 572, 715	48, 469	90.00
91.00 Nursing School cost	0	2, 311, 148	0.00000	0 572, 715	0	91.00
92.00 Allied health cost	0	2, 311, 148	0.00000	0 572, 715	0	92.00
93.00 All other Medical Education	0	2, 311, 148	0. 00000	0 572, 715	0	93. 00

Health Financial Systems	HARVARD MEMORIAL H	OSPI TAL		In Lie	u of Form CMS-2	2552-10
INPATIENT ANCILLARY SERVICE COST APPORTIONMENT		Provi der		Peri od: From 07/01/2014	Worksheet D-3	
				To 06/30/2015	Date/Time Prep 11/25/2015 10:	
		Ti tl	e XVIII	Hospi tal	Cost	
Cost Center Description			Ratio of Cos	t Inpatient	I npati ent	
			To Charges	Program	Program Costs	
				Charges	(col. 1 x col.	
					2)	

					11/25/2015 10	:21 am_
		Ti tl	e XVIII	Hospi tal	Cost	
	Cost Center Description		Ratio of Cost	Inpati ent	I npati ent	
			To Charges	Program	Program Costs	
				Charges	(col. 1 x col.	
					2)	
			1.00	2.00	3. 00	
	INPATIENT ROUTINE SERVICE COST CENTERS		•	<u> </u>	•	
30.00	03000 ADULTS & PEDI ATRI CS			1, 579, 270		30.00
31.00	03100 I NTENSI VE CARE UNI T			97, 554		31. 00
	03200 CORONARY CARE UNIT			0		32. 00
40. 00	04000 SUBPROVI DER - I PF			0		40. 00
41. 00	04100 SUBPROVI DER – I RF			0		41. 00
42. 00	04200 SUBPROVI DER			0		42. 00
	04300 NURSERY					43. 00
43.00	ANCI LLARY SERVI CE COST CENTERS					45.00
50. 00	05000 OPERATI NG ROOM		0. 147336	912, 353	134, 422	50.00
51. 00	05100 RECOVERY ROOM		0. 147330		1	51.00
	05200 DELIVERY ROOM & LABOR ROOM					1
52.00			0.000000		1	52.00
53.00	05300 ANESTHESI OLOGY		1. 591266		0	53. 00
54. 00	05400 RADI OLOGY-DI AGNOSTI C		0. 247612		1	1
56. 00	05600 RADI OI SOTOPE		0. 000000		0	56. 00
57. 00	05700 CT SCAN		0. 000000		0	57. 00
58. 00	05800 MAGNETIC RESONANCE I MAGING (MRI)		0. 000000		0	58. 00
59. 00	05900 CARDI AC CATHETERI ZATI ON		0. 000000		0	59. 00
60.00	06000 LABORATORY		0. 384926		98, 173	
60. 01	06001 BLOOD LABORATORY		0. 000000		0	60. 01
64.00	06400 I NTRAVENOUS THERAPY		0.000000	0	0	64.00
65.00	06500 RESPI RATORY THERAPY		0. 373330	114, 372	42, 698	65. 00
66.00	06600 PHYSI CAL THERAPY		0. 359348	88, 043	31, 638	66. 00
67.00	06700 OCCUPATI ONAL THERAPY		0. 354218	3 0	0	67. 00
68.00	06800 SPEECH PATHOLOGY		0. 354217	7 0	0	68. 00
69.00	06900 ELECTROCARDI OLOGY		0. 000000		0	69. 00
70.00	07000 ELECTROENCEPHALOGRAPHY		0. 000000	0	0	70. 00
	07100 MEDICAL SUPPLIES CHARGED TO PATIENTS		1. 244400		0	71. 00
72. 00	07200 IMPL. DEV. CHARGED TO PATIENTS		0. 394579		166, 641	72. 00
	07300 DRUGS CHARGED TO PATIENTS		0. 196993			73. 00
	07697 CARDI AC REHABI LI TATI ON		0. 584874			1
70. 77	OUTPATIENT SERVICE COST CENTERS		0.00107	·1		70.77
88. 00	08800 RURAL HEALTH CLINIC		0. 000000		0	88. 00
89. 00	08900 FEDERALLY QUALIFIED HEALTH CENTER		0. 000000		0	89. 00
90.00	09000 CLINIC		0.000000		·	90.00
	09100 EMERGENCY		0. 668259			
	09200 OBSERVATION BEDS (NON-DISTINCT PART)		0. 790623			1
200.00			0. /90023			
		no (1)		2, 779, 568	l	
201.00		ne 61)		0		201. 00
202.00	Net Charges (line 200 minus line 201)		l	2, 779, 568	l	202. 00

Health Financial Systems	HARVARD MEMORIAL H	OSPI TAL		In Lie	eu of Form CMS-2	2552-10
INPATIENT ANCILLARY SERVICE COST APPORTIONMENT		Provi der		Peri od:	Worksheet D-3	
		Component		From 07/01/2014 To 06/30/2015		pared: : 21 am
		Ti tl	e XVIII	Skilled Nursing	PPS	
				Facility		
Cost Center Description			Ratio of Cos		Inpati ent	
			To Charges	Program	Program Costs	
				Charges	(col. 1 x col.	
					2)	
			1.00	2. 00	3. 00	
INPATIENT ROUTINE SERVICE COST CENTERS						
30. 00 03000 ADULTS & PEDIATRICS				0		30.00
31.00 03100 INTENSIVE CARE UNIT				0		31.00
32. 00 03200 CORONARY CARE UNIT				0		32. 00
40. 00 04000 SUBPROVI DER - I PF				0		40.00
41 00 04100 CURRENUL DER L. DE			1		1	11 00

Health Financial Systems	HARVARD MEMORIAL H	HOSPI TAL		In Lie	eu of Form CMS-2	2552-10
INPATIENT ANCILLARY SERVICE COST APPORTIONMENT		Provi der		Period: From 07/01/2014	Worksheet D-3	
				To 06/30/2015		
		Ti t	le XIX	Hospi tal	Cost	
Cost Center Description			Ratio of Cos	t Inpatient	Inpati ent	
			To Charges	Program	Program Costs	
				Charges	(col. 1 x col.	
					2)	
			1.00	2. 00	3. 00	
INPATIENT ROUTINE SERVICE COST CENTERS						
30. 00 03000 ADULTS & PEDIATRICS				255, 145		30.00
31.00 03100 INTENSIVE CARE UNIT				21, 774		31.00
22 00 03200 CORONARY CARE LINET				0		22 00

		To Charges	Program Charges	Program Costs (col. 1 x col.	
			3.1	2)	
		1.00	2. 00	3.00	
	INPATIENT ROUTINE SERVICE COST CENTERS				
30.00	03000 ADULTS & PEDI ATRI CS		255, 145		30.00
31.00	03100 INTENSIVE CARE UNIT		21, 774		31.00
32.00	03200 CORONARY CARE UNIT		C		32. 00
40.00	04000 SUBPROVI DER - I PF		C		40.00
41.00	04100 SUBPROVI DER - I RF		C		41. 00
42.00	04200 SUBPROVI DER		C		42.00
43.00	04300 NURSERY		C		43.00
	ANCILLARY SERVICE COST CENTERS				
50.00	05000 OPERATING ROOM	0. 147336	311, 714	45, 927	50.00
51.00	05100 RECOVERY ROOM	0. 294721	15, 267	4, 500	51.00
52.00	05200 DELIVERY ROOM & LABOR ROOM	0.000000	C	0	52. 00
53.00	05300 ANESTHESI OLOGY	1. 591266	C	0	53.00
54.00	05400 RADI OLOGY-DI AGNOSTI C	0. 247612	82, 056	20, 318	54.00
56.00	05600 RADI 0I SOTOPE	0.000000	C	0	56.00
57. 00	05700 CT SCAN	0.000000	C	0	57.00
58. 00	05800 MAGNETIC RESONANCE IMAGING (MRI)	0.000000	C	0	58. 00
59. 00	05900 CARDI AC CATHETERI ZATI ON	0.000000	C	0	59. 00
60.00	06000 LABORATORY	0. 384926	61, 344	23, 613	60.00
60. 01	06001 BLOOD LABORATORY	0.000000	C	0	60. 01
64.00	06400 I NTRAVENOUS THERAPY	0.000000	C	0	64. 00
65.00	06500 RESPI RATORY THERAPY	0. 373330	9, 129	3, 408	65. 00
66.00	06600 PHYSI CAL THERAPY	0. 359348	6, 553	2, 355	66. 00
67. 00	06700 OCCUPATI ONAL THERAPY	0. 354218	C	0	67. 00
68. 00	06800 SPEECH PATHOLOGY	0. 354217	C	0	68. 00
69. 00	06900 ELECTROCARDI OLOGY	0.000000	C	0	69. 00
70.00	07000 ELECTROENCEPHALOGRAPHY	0.000000	C	0	70. 00
71. 00	07100 MEDICAL SUPPLIES CHARGED TO PATIENTS	1. 244400	C	0	71. 00
72. 00	07200 I MPL. DEV. CHARGED TO PATIENTS	0. 394579	96, 036	37, 894	72. 00
73.00	07300 DRUGS CHARGED TO PATIENTS	0. 196993	145, 661	28, 694	73. 00
76. 97	07697 CARDI AC REHABI LI TATI ON	0. 584874	C	0	76. 97
	OUTPATIENT SERVICE COST CENTERS				
88.00	08800 RURAL HEALTH CLINIC	0.000000	C	0	88. 00
89. 00	08900 FEDERALLY QUALIFIED HEALTH CENTER	0.000000	C	0	89. 00
90.00	09000 CLI NI C	0.000000	C	0	90.00
91.00	09100 EMERGENCY	0. 668259	27, 214	18, 186	91.00
92.00	09200 OBSERVATION BEDS (NON-DISTINCT PART)	0. 790623	7, 574		
200.00			762, 548		
201.00			C		201. 00
202.00			762, 548		202. 00
				•	

Health Financial Systems	HARVARD MEMORIAL HOSE	SPI TAL	In Lie	u of Form CMS-2552-10
CALCULATION OF REIMBURSEMENT SETTLEMENT	Pr	Provider CCN: 141335	From 07/01/2014	Worksheet E Part B Date/Time Prepared: 11/25/2015 10:21 am

			To 06/30/2015	Date/Time Pre 11/25/2015 10	
		Title XVIII	Hospi tal	Cost	
				1 00	
	PART B - MEDICAL AND OTHER HEALTH SERVICES			1. 00	
1.00	Medical and other services (see instructions)			3, 424, 489	1.00
2.00	Medical and other services reimbursed under OPPS (see instructi	ons)		0	2. 00
3.00	PPS payments			0	3. 00
4.00	Outlier payment (see instructions)			0	4. 00
5.00	Enter the hospital specific payment to cost ratio (see instruct	i ons)		0. 000	5. 00
6. 00 7. 00	Line 2 times line 5 Sum of line 3 plus line 4 divided by line 6			0 0. 00	6. 00 7. 00
8. 00	Transitional corridor payment (see instructions)			0.00	8.00
9. 00	Ancillary service other pass through costs from Wkst. D, Pt. IV	col 13 line 200		0	9. 00
10. 00	Organ acqui si ti ons	, 30 10, 11110 200		0	10.00
11. 00	Total cost (sum of lines 1 and 10) (see instructions)			3, 424, 489	11. 00
	COMPUTATION OF LESSER OF COST OR CHARGES				
	Reasonabl e charges				
12.00	Ancillary service charges	- (0)		0	
13. 00 14. 00	Organ acquisition charges (from Wkst. D-4, Pt. III, col. 4, lin Total reasonable charges (sum of lines 12 and 13)	e 69)		0	13. 00 14. 00
14.00	Customary charges			0	14.00
15. 00	Aggregate amount actually collected from patients liable for pa	vment for services on	a charge basis	0	15. 00
16. 00	Amounts that would have been realized from patients liable for			0	16.00
	had such payment been made in accordance with 42 CFR §413.13(e)				
17. 00	Ratio of line 15 to line 16 (not to exceed 1.000000)			0. 000000	17. 00
18.00	Total customary charges (see instructions)		44) (0	18.00
19. 00	Excess of customary charges over reasonable cost (complete only instructions)	If line 18 exceeds li	ne 11) (see	0	19. 00
20. 00	Excess of reasonable cost over customary charges (complete only	if line 11 exceeds li	ne 18) (see	0	20. 00
20.00	instructions)	TI TITLE TI EXCECUS TI	110 10) (300	O	20.00
21.00	Lesser of cost or charges (line 11 minus line 20) (for CAH see	instructions)		3, 458, 734	21. 00
22. 00	Interns and residents (see instructions)			0	22. 00
23. 00	Cost of physicians' services in a teaching hospital (see instru	ctions)		0	23. 00
24. 00	Total prospective payment (sum of lines 3, 4, 8 and 9)			0	24. 00
25. 00	COMPUTATION OF REIMBURSEMENT SETTLEMENT Deductibles and coinsurance (for CAH, see instructions)			29, 999	25. 00
26. 00	Deductibles and Coinsurance relating to amount on line 24 (for	CAH see instructions)		2, 058, 150	26. 00
27. 00	Subtotal [(lines 21 and 24 minus the sum of lines 25 and 26) pl			1, 370, 585	
	instructions)		, ,		
28. 00	Direct graduate medical education payments (from Wkst. E-4, lin	e 50)		0	28. 00
29. 00	ESRD direct medical education costs (from Wkst. E-4, line 36)			0	29. 00
30.00	Subtotal (sum of lines 27 through 29)			1, 370, 585	30.00
31. 00 32. 00	Primary payer payments Subtotal (line 30 minus line 31)			4, 888 1, 365, 697	31. 00 32. 00
32.00	ALLOWABLE BAD DEBTS (EXCLUDE BAD DEBTS FOR PROFESSIONAL SERVICE	S)		1, 303, 077	32.00
33. 00	Composite rate ESRD (from Wkst. I-5, line 11)	-		0	33. 00
34.00	Allowable bad debts (see instructions)			0	34. 00
35. 00	Adjusted reimbursable bad debts (see instructions)			0	35. 00
36. 00	Allowable bad debts for dual eligible beneficiaries (see instru	ctions)		0	36. 00
37. 00	Subtotal (see instructions)			1, 365, 697	
38.00	MSP-LCC reconciliation amount from PS&R OTHER ADJUSTMENTS (SEE INSTRUCTIONS) (SPECIFY)			0	
39. 00 39. 50	Pioneer ACO demonstration payment adjustment (see instructions)			0	39. 00 39. 50
39. 98	Partial or full credits received from manufacturers for replace		tions)	0	39. 98
39. 99	RECOVERY OF ACCELERATED DEPRECIATION	a act. 555 (555 11.51. ac		0	39. 99
40. 00	Subtotal (see instructions)			1, 365, 697	40.00
40. 01	Sequestration adjustment (see instructions)			27, 314	40. 01
41. 00				1, 355, 264	41. 00
42. 00	700 Tentative settlement (for contractors use only)			0	42. 00
43.00	Balance due provider/program (see instructions)	o with CMC Dub 1F 2	chantor 1	-16, 881	
44. 00	Protested amounts (nonallowable cost report items) in accordanc §115.2	e with CMS Pub. 15-2,	cnapter 1,	0	44. 00
	TO BE COMPLETED BY CONTRACTOR				
90.00	Original outlier amount (see instructions)			0	90.00
91.00	Outlier reconciliation adjustment amount (see instructions)			0	91.00
92. 00	The rate used to calculate the Time Value of Money			0.00	92. 00
	Time Value of Money (see instructions)			0	93. 00
94.00	Total (sum of lines 91 and 93)		ļ	0	94. 00

Health Financial Systems HARV
ANALYSIS OF PAYMENTS TO PROVIDERS FOR SERVICES RENDERED

					11/25/2015 10:	21 am
		Ti tl	e XVIII	Hospi tal	Cost	
		Inpatier	nt Part A	Par	t B	
		mm/dd/yyyy	Amount	mm/dd/yyyy	Amount	
		1.00	2.00	3. 00	4.00	
1.00	Total interim payments paid to provider		1, 497, 86	8	1, 645, 517	1. 00
2. 00	Interim payments payable on individual bills, either submitted or to be submitted to the contractor for			0	0	2. 00
	services rendered in the cost reporting period. If none, write "NONE" or enter a zero					
3.00	List separately each retroactive lump sum adjustment					3. 00
	amount based on subsequent revision of the interim rate					
	for the cost reporting period. Also show date of each					
	payment. If none, write "NONE" or enter a zero. (1)					
	Program to Provider					
3. 01	ADJUSTMENTS TO PROVIDER	02/20/2015	72, 05		0	3. 01
3.02		06/23/2015	52, 92		0	3. 02
3.03				0	0	3. 03
3.04				0	0	3. 04
3. 05				0	0	3. 05
	Provider to Program	ı				
3.50	ADJUSTMENTS TO PROGRAM		1	0 02/20/2015	180, 660	3. 50
3.51				0 06/23/2015	109, 593	3. 51
3. 52				0	0	3. 52
3.53				0		3. 53 3. 54
3. 54 3. 99	Subtotal (sum of lines 3.01-3.49 minus sum of lines		124, 97	-	-290, 253	3. 54
3. 99	3. 50-3. 98)		124, 97	0	-290, 203	3. 99
4.00	Total interim payments (sum of lines 1, 2, and 3.99)		1, 622, 84	6	1, 355, 264	4. 00
	(transfer to Wkst. E or Wkst. E-3, line and column as		', '==, '		.,,	
	appropri ate)					
	TO BE COMPLETED BY CONTRACTOR					
5.00	List separately each tentative settlement payment after					5. 00
	desk review. Also show date of each payment. If none,					
	write "NONE" or enter a zero. (1)					
	Program to Provi der	T			_	
5. 01	TENTATI VE TO PROVI DER			0	0	5. 01
5. 02				0	0	5. 02
5. 03	Dravi dan ta Dragnam		L	U	0	5. 03
5. 50	Provider to Program TENTATIVE TO PROGRAM	I		0	1 0	5. 50
5. 51	TENTATIVE TO PROGRAM		1	0		5. 50
5. 52			1	0		5. 51
5. 99	Subtotal (sum of lines 5.01-5.49 minus sum of lines		l .	0		5. 99
5. //	5. 50-5. 98)					5. 77
6.00	Determined net settlement amount (balance due) based on					6. 00
5.00	the cost report. (1)					5. 50
6. 01	SETTLEMENT TO PROVIDER			0	0	6. 01
6. 02	SETTLEMENT TO PROGRAM		58, 34	5	16, 881	6. 02
7.00	Total Medicare program liability (see instructions)		1, 564, 50	1	1, 338, 383	7. 00
				Contractor	NPR Date	
				Number	(Mo/Day/Yr)	
	1		0	1. 00	2. 00	
8.00	Name of Contractor				1	8.00

		Titl	e XVIII	Skilled Nursing Facility	PPS	
		Inpatien	t Part A	Par	t B	
		mm/dd/yyyy	Amount	mm/dd/yyyy	Amount	
		1.00	2.00	3. 00	4. 00	
1. 00 2. 00	Total interim payments paid to provider Interim payments payable on individual bills, either submitted or to be submitted to the contractor for services rendered in the cost reporting period. If none,		739, 166 (0	1. 00 2. 00
3.00	write "NONE" or enter a zero List separately each retroactive lump sum adjustment amount based on subsequent revision of the interim rate for the cost reporting period. Also show date of each payment. If none, write "NONE" or enter a zero. (1)					3. 00
	Program to Provider					
3. 01	ADJUSTMENTS TO PROVIDER				0	3. 01
3. 02			(0	3. 02
3.03					0	3. 03
3.04			(0	3. 04
3. 05	Provider to Program		(ال	U	3. 05
3. 50	ADJUSTMENTS TO PROGRAM		(0	3. 50
3. 51	ADJUSTINIENTS TO TROURAIN		(0	3. 51
3. 52					0	3. 52
3. 53					0	3. 53
3. 54					0	3. 54
3. 99	Subtotal (sum of lines 3.01-3.49 minus sum of lines		(0	3. 99
	3. 50-3. 98)					
4. 00	Total interim payments (sum of lines 1, 2, and 3.99) (transfer to Wkst. E or Wkst. E-3, line and column as		739, 166	5	0	4. 00
	appropri ate)					
г оо	TO BE COMPLETED BY CONTRACTOR					F 00
5. 00	List separately each tentative settlement payment after desk review. Also show date of each payment. If none, write "NONE" or enter a zero. (1)					5. 00
	Program to Provider			<u> </u>		ĺ
5. 01	TENTATI VE TO PROVI DER		()	0	5. 01
5.02			(0	5. 02
5.03			(0	5. 03
	Provi der to Program				_	
5. 50	TENTATIVE TO PROGRAM		(0	5. 50
5. 51			(0	5. 51
5. 52 5. 99	Subtotal (sum of lines 5.01-5.49 minus sum of lines		· ·		0	5. 52 5. 99
6. 00	5. 50-5. 98) Determined net settlement amount (balance due) based on			,		6.00
0.00	the cost report. (1)					0.00
6. 01	SETTLEMENT TO PROVIDER		(0	6. 01
6. 02	SETTLEMENT TO PROGRAM		5, 35		0	6. 02
7. 00	Total Medicare program liability (see instructions)		733, 815		0	
				Contractor Number	NPR Date (Mo/Day/Yr)	
		()	1. 00	2. 00	
8.00	Name of Contractor					8. 00

Heal th	Financial Systems	HARVARD MEMORIAL HOSP	'I TAL	In Lie	u of Form CMS-2	2552-10
CALCUL	ATION OF REIMBURSEMENT SETTLEMENT FOR HIT	Pr	ovider CCN: 141335	Peri od: From 07/01/2014 To 06/30/2015		
			Title XVIII	Hospi tal	Cost	
					1. 00	
	TO BE COMPLETED BY CONTRACTOR FOR NONSTANDARD					
	HEALTH INFORMATION TECHNOLOGY DATA COLLECTION					
1. 00	00 Total hospital discharges as defined in AARA §4102 from Wkst. S-3, Pt. I col. 15 line 14				412	1. 00
2.00	2.00 Medicare days from Wkst. S-3, Pt. I, col. 6 sum of lines 1, 8-12 62				629	2. 00
3.00	Medicare HMO days from Wkst. S-3, Pt. I, col.	6. line 2			67	3. 00
4.00	Total inpatient days from S-3, Pt. I col. 8 su				1, 150	4. 00
5. 00	Total hospital charges from Wkst C, Pt. I, col	. 8 line 200			57, 264, 002	5. 00
6.00	Total hospital charity care charges from Wkst.	S-10, col. 3 line 20	0		153, 715	6. 00
7. 00	CAH only - The reasonable cost incurred for th line 168	ne purchase of certifi	ied HIT technology \	Wkst. S-2, Pt. I	0	7. 00
8.00	Calculation of the HIT incentive payment (see	instructions)			0	8.00
9.00	Sequestration adjustment amount (see instructi	ons)			0	9. 00
10.00	Calculation of the HIT incentive payment after	sequestration (see i	instructions)		0	10.00
	INPATIENT HOSPITAL SERVICES UNDER THE IPPS & CA	AH	,			
30.00	Initial/interim HIT payment adjustment (see in	nstructions)			0	30. 00
	Other Adjustment (specify)	ŕ			0	31.00
22 00	Polonos dus providor (line 0 (or line 10) minu	io lino 20 and lino 2	1) (000 notruetion	- \	ام	22 00

32.00 Balance due provider (line 8 (or line 10) minus line 30 and line 31) (see instructions)

0 30.00 0 31.00 0 32.00

Health Financial Systems	HARVARD MEMORIAL HOSPITAL	In Lie	u of Form CMS-2	2552-10
CALCULATION OF REIMBURSEMENT SETTLEMENT	Provi der CCN: 141335	From 07/01/2014	Worksheet E-3 Part V Date/Time Pre 11/25/2015 10	pared:
	Title XVIII	Hospi tal	Cost	

				11/25/2015 10	:21 am	
		Title XVIII	Hospi tal	Cost		
				1.00		
	PART V - CALCULATION OF REIMBURSEMENT SETTLEMENT FOR MEDICARE PART V - CALCULATION OF REIMBURSEMENT FOR V - CALCULATION OF REIMBURSEME	ART A SERVICES - COST	REIMBURSEMENT			
1.00	Inpati ent servi ces			1, 784, 053	1.00	
2.00	Nursing and Allied Health Managed Care payment (see instruction	5)		0	1	
3.00	Organ acqui si ti on	-,		0		
4. 00	Subtotal (sum of lines 1 through 3)			1, 784, 053		
5. 00	Primary payer payments			1, 701, 000		
6.00	Total cost (line 4 less line 5). For CAH (see instructions)			1, 801, 894		
0.00	COMPUTATION OF LESSER OF COST OR CHARGES			1,001,074	0.00	
	Reasonable charges				1	
7. 00	Routi ne servi ce charges			0	7. 00	
8.00	Ancillary service charges			0	8.00	
	, ,			0		
9.00	Organ acquisition charges, net of revenue					
10. 00	Total reasonable charges			0	10. 00	
	Customary charges					
11.00	Aggregate amount actually collected from patients liable for pa				11.00	
12. 00	Amounts that would have been realized from patients liable for	payment for services o	n a charge basis	0	12. 00	
	had such payment been made in accordance with 42 CFR 413.13(e)					
13. 00	Ratio of line 11 to line 12 (not to exceed 1.000000)			0. 000000		
14. 00	Total customary charges (see instructions)			0 0		
15. 00					15. 00	
	instructions)			0		
16. 00					16. 00	
	instructions)				17. 00	
17. 00	.00 Cost of physicians' services in a teaching hospital (see instructions)					
	COMPUTATION OF REIMBURSEMENT SETTLEMENT					
18. 00	Direct graduate medical education payments (from Worksheet E-4,	line 49)		0		
19. 00	Cost of covered services (sum of lines 6, 17 and 18)			1, 801, 894	•	
20. 00	Deductibles (exclude professional component)			205, 464		
21. 00	Excess reasonable cost (from line 16)			0	21. 00	
22. 00	Subtotal (line 19 minus line 20 and 21)			1, 596, 430	22. 00	
23.00	Coi nsurance			0	23. 00	
24.00	Subtotal (line 22 minus line 23)			1, 596, 430	24. 00	
25. 00	Allowable bad debts (exclude bad debts for professional service	s) (see instructions)		0	25. 00	
26.00	Adjusted reimbursable bad debts (see instructions)			0	26. 00	
27.00	Allowable bad debts for dual eligible beneficiaries (see instru	ctions)		0	27. 00	
28.00	Subtotal (sum of lines 24 and 25, or line 26)			1, 596, 430	28. 00	
29.00	OTHER ADJUSTMENTS (SEE INSTRUCTIONS) (SPECIFY)			0	29. 00	
29. 50	Pioneer ACO demonstration payment adjustment (see instructions)			0	29. 50	
29. 99	Recovery of Accelerated Depreciation			0	29, 99	
30. 00	Subtotal (see instructions)			1, 596, 430		
30. 01	Sequestration adjustment (see instructions)			31, 929		
31. 00	, ,				31.00	
32. 00					32.00	
33. 00	· · · · · · · · · · · · · · · · · · ·					
34. 00				-58, 345 0		
31.00	§115. 2	5 Omo 1 db. 10 Z,	5ap (6) 1,] 5 1. 55	
	1			1	'	

	Financial Systems	HARVARD MEMORIAL HOSPITAL			u of Form CMS-2	
CALCUL	ATION OF REIMBURSEMENT SETTLEMENT	Provi der CCN:	141335	Peri od:	Worksheet E-3	
		Component CCN	. 144014	From 07/01/2014 To 06/30/2015		narad:
		Component Con	. 146014	10 00/30/2013	11/25/2015 10	рагец. ·21 am
		Ti tle XV	Ш	Skilled Nursing	PPS	
				Facility		
					1. 00	
	PART VI - CALCULATION OF REIMBURSEMENT SETTLE	EMEMENT - ALL OTHER HEALTH SERVICI	ES FOR T	ITLE XVIII PART A	PPS SNF	
	SERVI CES					1
	PROSPECTIVE PAYMENT AMOUNT (SEE INSTRUCTIONS)			1	222 212	
1.00	Resource Utilization Group Payment (RUGS)				890, 069	1
2.00	Routine service other pass through costs				0	2.00
3.00	Ancillary service other pass through costs				0	3.00
4.00	Subtotal (sum of lines 1 through 3)				890, 069	4.00
F 00	COMPUTATION OF NET COST OF COVERED SERVICES			4 6 111 / 6 5		- 00
5. 00	Medical and other services (Do not use this	line as vaccine costs are include	a in iin	e I OT W/S E,		5. 00
6. 00	Part B. This line is now shaded.) Deductible				0	6.00
7. 00	Coinsurance				•	
7. 00 8. 00	Allowable bad debts (see instructions)				141, 278 0	1
9.00	Reimbursable bad debts (see Instructions)	oficiaries (see instructions)			0	9.00
10.00	Adjusted reimbursable bad debts (see instruc	,			0	10.00
11. 00	Utilization review	trons)			0	1
	Subtotal (sum of lines 4, 5 minus lines 6 and	d 7 plue lines 10 and 11) (see in	structi o	nc)	748, 791	
13. 00	Inpatient primary payer payments	a 7, prus irries 10 and 11)(see in:	Structro	113)	740, 791	
	OTHER ADJUSTMENTS (SEE INSTRUCTIONS) (SPECIF	v)			0	14. 00
	Pioneer ACO demonstration payment adjustment				0	
	Recovery of Accel erated Depreciation	(See That detrons)			0	
	Subtotal (see instructions				748, 791	
	Sequestration adjustment (see instructions)				14, 976	
	Interim nayments				730 166	1

18.00 Balance due provider/program (line 15 minus lines 15.01, 16, and 17)
19.00 Protested amounts (nonallowable cost report items) in accordance with CMS 19 Pub. 15-2, chapter 1, §115.2

16.00

18.00 19. 00

739, 166

-5, 351

0 17.00

16.00

Interim payments

17.00 Tentative settlement (for contractor use only)

Health Financial Systems	HARVARD MEMORIAL HOSPITAL	In Lieu of Form CMS-2552-10
CALCULATION OF REIMBURSEMENT SETTLEMENT	Provi der CCN: 141335	Peri od: Worksheet E-3
		From 07/01/2014 Part VII
		To 06/30/2015 Date/Time Prepared:

		-	Го 06/30/2015	Date/Time Pre 11/25/2015 10	
		Title XIX	Hospi tal	Cost	
			Inpatient	Outpati ent	
			1. 00	2.00	
	PART VII - CALCULATION OF REIMBURSEMENT - ALL OTHER HEALTH SERV	ICES FOR TITLES V OR XI)	SERVI CES		
	COMPUTATION OF NET COST OF COVERED SERVICES				
1.00	Inpatient hospital/SNF/NF services		375, 929		1. 00
2.00	Medical and other services			3, 017, 958	2. 00
3.00	Organ acquisition (certified transplant centers only)		0		3. 00
4.00	Subtotal (sum of lines 1, 2 and 3)		375, 929	3, 017, 958	1
5.00	Inpatient primary payer payments		0		5. 00
6.00	Outpatient primary payer payments			0	
7.00	Subtotal (line 4 less sum of lines 5 and 6)		375, 929	3, 017, 958	7. 00
	COMPUTATION OF LESSER OF COST OR CHARGES				
0.00	Reasonable Charges		27/ 010		8. 00
8. 00 9. 00	Routine service charges Ancillary service charges		276, 919	10 040 202	
10. 00	Organ acquisition charges, net of revenue		762, 548 0	10, 040, 292	10.00
11. 00	Incentive from target amount computation		0		11. 00
12. 00	Total reasonable charges (sum of lines 8 through 11)		1, 039, 467	10, 040, 292	
12.00	CUSTOMARY CHARGES		1,007,107	10,010,272	12.00
13.00	Amount actually collected from patients liable for payment for	services on a charge	0	0	13. 00
	basis	ű			
14.00	Amounts that would have been realized from patients liable for	payment for services on	0	0	14. 00
	a charge basis had such payment been made in accordance with 42	CFR §413.13(e)			
15. 00	Ratio of line 13 to line 14 (not to exceed 1.000000)		0. 000000	0. 000000	1
16. 00	Total customary charges (see instructions)		1, 039, 467	10, 040, 292	1
17. 00	Excess of customary charges over reasonable cost (complete only	if line 16 exceeds	663, 538	7, 022, 334	17. 00
18. 00	line 4) (see instructions) Excess of reasonable cost over customary charges (complete only	if line 4 exceeds line	0	0	18. 00
10.00	16) (see instructions)	II IIIle 4 exceeds IIIle		U	16.00
19. 00	Interns and Residents (see instructions)		0	0	19.00
20. 00	Cost of physicians' services in a teaching hospital (see instru	ctions)	0	0	20.00
21.00	Cost of covered services (enter the lesser of line 4 or line 16		375, 929	3, 017, 958	21. 00
	PROSPECTIVE PAYMENT AMOUNT - Lines 22 through 26 must only be co	ompleted for PPS provide			
22. 00	Other than outlier payments		0	0	22. 00
23. 00	Outlier payments		0	0	23. 00
24. 00	Program capital payments		0		24. 00
25. 00	Capital exception payments (see instructions)		0	_	25. 00
	Routine and Ancillary service other pass through costs		0	0	
27. 00	Subtotal (sum of lines 22 through 26)		7/0 5/0	0	27. 00
28. 00 29. 00	Customary charges (title V or XIX PPS covered services only) Titles V or XIX (sum of lines 21 and 27)		762, 548	10, 040, 293	1
29.00	COMPUTATION OF REIMBURSEMENT SETTLEMENT		375, 929	3, 017, 958	29.00
30. 00	Excess of reasonable cost (from line 18)		0	0	30.00
31. 00	Subtotal (sum of lines 19 and 20, plus 29 minus lines 5 and 6)		375, 929	3, 017, 958	
32. 00	Deductibles		0,0,727	0, 017, 700	1
33. 00			0	0	•
34.00	Allowable bad debts (see instructions)		0	0	34.00
35.00	Utilization review		0		35. 00
36.00	Subtotal (sum of lines 31, 34 and 35 minus sum of lines 32 and 33)		375, 929	3, 017, 958	36. 00
	OTHER ADJUSTMENTS (SEE INSTRUCTIONS) (SPECIFY)		0	0	37. 00
	Subtotal (line 36 ± line 37)		375, 929	3, 017, 958	1
	Direct graduate medical education payments (from Wkst. E-4)		0		39. 00
40. 00	Total amount payable to the provider (sum of lines 38 and 39)		375, 929	3, 017, 958	•
41. 00	Interim payments		126, 744	2, 179, 619	
42. 00	Balance due provider/program (line 40 minus line 41)		249, 185	838, 339	1
43. 00	Protested amounts (nonallowable cost report items) in accordance chapter 1, §115.2	e with CMS Pub 15-2,	0	0	43. 00
	Onaptor 1, \$110.2		1		I

BALANCE SHEET (If you are nonproprietary and do not maintain fund-type accounting records, complete the General Fund column only)

Provi der CCN: 141335 | Peri od: From 07/01/2014

Peri od: From 07/01/2014 To 06/30/2015 Worksheet G Date/Time Prepared: 11/25/2015 10: 21 am

					11/25/2015 10	: 21 am
		General Fund	Speci fi c	Endowment Fund	Plant Fund	
			Purpose Fund			
		1.00	2.00	3. 00	4. 00	
	CURRENT ASSETS					
1.00	Cash on hand in banks	1, 228, 449	0		0	1.00
2.00	Temporary investments	0	0	0	0	2. 00
3.00	Notes recei vabl e	0	0	0	0	3.00
4.00	Accounts receivable	8, 981, 261	0	0	0	4.00
5.00	Other recei vable	17, 485	0	0	0	5. 00
6.00	Allowances for uncollectible notes and accounts receivable	-4, 777, 015	0	0	0	6. 00
7.00	Inventory	589, 647	0	0	0	7. 00
8.00	Prepai d expenses	260, 526	0	0	0	8. 00
9.00	Other current assets	0	0	0	0	9. 00
10.00	Due from other funds	147, 477	0	0	0	10.00
11.00	Total current assets (sum of lines 1-10)	6, 447, 830	0	0	0	11. 00
	FIXED ASSETS					
12.00	Land	222, 604	0	0	0	12. 00
13.00	Land improvements	728, 581	1		0	
14.00	Accumul ated depreciation	-549, 487	1	0	0	•
15. 00	Bui I di ngs	20, 394, 664	1		0	15. 00
16. 00	Accumulated depreciation	-12, 570, 588	1		0	16. 00
17. 00	Leasehold improvements	12,070,000	0	0	0	17. 00
18. 00	Accumulated depreciation		0	0	0	18. 00
19. 00	Fi xed equipment		0	0	0	19. 00
20. 00	Accumulated depreciation	1	0	0	0	20.00
21. 00	Automobiles and trucks		Ö	0	0	•
22. 00	Accumulated depreciation		0	0	0	22. 00
23. 00	Major movable equipment	14, 308, 071	1	0	0	23. 00
24. 00	Accumulated depreciation	-10, 379, 707	1		0	24. 00
25. 00	Mi nor equi pment depreci abl e	-10, 377, 707		0	0	25. 00
26. 00	Accumulated depreciation			0	0	26.00
27. 00	HIT desi gnated Assets			0	0	27. 00
28. 00	Accumulated depreciation		0	0	0	28.00
29. 00	•		0		0	ł
30.00	Minor equipment-nondepreciable	12 154 120			0	
30.00	Total fixed assets (sum of lines 12-29) OTHER ASSETS	12, 154, 138	<u> </u>	U U	0	30.00
31. 00	Investments		0	0	0	31. 00
32. 00	Deposits on Leases				0	32.00
33. 00	Due from owners/officers			0	0	33.00
		FO 244		0	0	1
34. 00	Other assets	59, 344	1		_	34.00
35. 00	Total other assets (sum of lines 31-34)	59, 344	1		0	35. 00
36. 00	Total assets (sum of lines 11, 30, and 35)	18, 661, 312	. 0	U	0	36. 00
27 00	CURRENT LIABILITIES	420 F//	1		0	27.00
37. 00	Accounts payable	420, 566	1		0	•
38. 00	Salaries, wages, and fees payable Payroll taxes payable	919, 183	0	0		38. 00
39. 00		1 014	0	0	0	39. 00
40.00	Notes and Loans payable (short term)	1, 916		0	0	40.00
41.00	Deferred income		0	U	U	41. 00
42.00	Accel erated payments	014 075		0	0	42.00
43.00	Due to other funds	816, 075			0	
44. 00	Other current liabilities	579, 292	1			44. 00 45. 00
45. 00	Total current liabilities (sum of lines 37 thru 44)	2, 737, 032	0	0	0	45.00
44 00	LONG TERM LIABILITIES		1 0	O	0	47 00
46.00	Mortgage payable	0				
47. 00	Notes payable	496	1		0	ł
48. 00	Unsecured Loans	40 000 07/	0		0	48. 00
49. 00	Other long term liabilities	13, 838, 876		0	0	ł
50.00	Total long term liabilities (sum of lines 46 thru 49	13, 839, 372	1		0	ł
51. 00	Total liabilites (sum of lines 45 and 50)	16, 576, 404	0	0	0	51. 00
F0 00	CAPI TAL ACCOUNTS	0.004.000				F0 00
52. 00	General fund balance	2, 084, 908				52.00
53. 00	Specific purpose fund		0			53.00
54. 00	Donor created - endowment fund balance - restricted			U		54. 00
55. 00	Donor created - endowment fund balance - unrestricted			0		55. 00
56. 00	Governing body created - endowment fund balance			0	_	56. 00
57. 00	Plant fund balance - invested in plant				0	57. 00
58. 00	Plant fund balance - reserve for plant improvement,				0	58. 00
EO 00	replacement, and expansion	0.004.000			_	E0 00
59.00	Total fund balances (sum of lines 52 thru 58)	2, 084, 908	1	0	0	ł
60. 00	Total liabilities and fund balances (sum of lines 51 and	18, 661, 312	0	ا	0	60. 00
	[59]	I	I			I

Health Financial Systems
STATEMENT OF CHANGES IN FUND BALANCES Provider CCN: 141335

Period: Worksheet G-1

					To	06/30/2015	Date/Time Pre 11/25/2015 10	pared: : 21 am_
		General	Fund	Speci al	Pu	rpose Fund	Endowment Fund	
	T	1.00	2. 00	3. 00		4. 00	5. 00	
1. 00 2. 00 3. 00	Fund balances at beginning of period Net income (loss) (from Wkst. G-3, line 29) Total (sum of line 1 and line 2)		2, 342, 585 -257, 677 2, 084, 908			0		1. 00 2. 00 3. 00
4. 00 5. 00 6. 00 7. 00 8. 00 9. 00		0 0 0 0 0 0 0			0 0 0 0 0		0 0 0 0 0 0	6. 00 7. 00 8. 00
10. 00 11. 00 12. 00 13. 00 14. 00 15. 00 16. 00	Total additions (sum of line 4-9) Subtotal (line 3 plus line 10)	0 0 0	0 2, 084, 908		0 0 0	0	0 0 0	13. 00 14. 00
17. 00 18. 00 19. 00	Total deductions (sum of lines 12-17) Fund balance at end of period per balance sheet (line 11 minus line 18)	0	0 2, 084, 908		0	0	0	1
		Endowment Fund	PI ant	Fund				
		6.00	7. 00	8. 00				
1. 00 2. 00 3. 00	Fund balances at beginning of period Net income (loss) (from Wkst. G-3, line 29) Total (sum of line 1 and line 2)	0			0			1. 00 2. 00 3. 00
4. 00 5. 00 6. 00 7. 00 8. 00 9. 00			0 0 0 0 0					4. 00 5. 00 6. 00 7. 00 8. 00 9. 00
10. 00 11. 00 12. 00 13. 00 14. 00 15. 00 16. 00 17. 00	Total additions (sum of line 4-9) Subtotal (line 3 plus line 10)	0	0 0 0 0 0		0			10. 00 11. 00 12. 00 13. 00 14. 00 15. 00 16. 00 17. 00
18. 00 19. 00	Total deductions (sum of lines 12-17) Fund balance at end of period per balance sheet (line 11 minus line 18)	0			0			18. 00 19. 00

Health Financial Systems
STATEMENT OF PATIENT REVENUES AND OPERATING EXPENSES | Peri od: | Worksheet G-2 | From 07/01/2014 | Parts | & | I | | To 06/30/2015 | Date/Time Prepared: Provider CCN: 141335

			T	o 06/30/2015	Date/Time Pre 11/25/2015 10	
	Cost Center Description	Inpat	i ent	Outpati ent	Total	21 4111
		1. (2. 00	3. 00	
	PART I - PATIENT REVENUES					
	General Inpatient Routine Services					
1.00	Hospi tal	3 (24, 444		3, 024, 444	1. 00
2. 00	SUBPROVIDER - I PF	0,1	.2.,		0,021,111	2. 00
3.00	SUBPROVI DER - I RF		0		0	3. 00
4. 00	SUBPROVI DER		0		0	4. 00
5.00	Swi ng bed - SNF		0		0	5. 00
6.00	Swing bed - SNI Swing bed - NF		0		0	6. 00
7. 00	SKILLED NURSING FACILITY		0 45, 347		945, 347	7. 00
8.00	NURSING FACILITY	1	,45, 547 0		945, 347	8. 00
9. 00	OTHER LONG TERM CARE	1 1	24 254		-	9. 00
10.00			34, 254		1, 134, 254	9. 00 10. 00
10.00	Total general inpatient care services (sum of lines 1-9)	5,	04, 045		5, 104, 045	10.00
11 00	Intensive Care Type Inpatient Hospital Services INTENSIVE CARE UNIT		04 245	T T	104 245	11 00
11.00			84, 245		184, 245	11.00
12.00	CORONARY CARE UNIT		U		0	12.00
13.00	BURN INTENSIVE CARE UNIT					13.00
14.00	SURGI CAL I NTENSI VE CARE UNI T					14.00
15. 00	OTHER SPECIAL CARE (SPECIFY)				404.045	15. 00
16. 00	Total intensive care type inpatient hospital services (sum of li	ines 1	84, 245		184, 245	16. 00
	11-15)					
17. 00	Total inpatient routine care services (sum of lines 10 and 16)		88, 290		5, 288, 290	17. 00
18. 00	Ancillary services	8, 2	48, 662		8, 248, 662	18. 00
19. 00	Outpati ent services		0	,,	46, 042, 436	19. 00
20. 00	RURAL HEALTH CLINIC		0	0	0	20. 00
21. 00	FEDERALLY QUALIFIED HEALTH CENTER		0	0	0	21. 00
22. 00	HOME HEALTH AGENCY					22. 00
23.00	AMBULANCE SERVICES					23.00
24.00	CMHC					24.00
24. 10	CORF		0	0	0	24. 10
25.00	AMBULATORY SURGICAL CENTER (D. P.)					25.00
26.00	HOSPI CE					26.00
27. 00			0	o	0	27.00
28.00	Total patient revenues (sum of lines 17-27) (transfer column 3 to	o Wkst. 13,5	36, 952	46, 042, 436	59, 579, 388	28. 00
	G-3, line 1)					
	PART II - OPERATING EXPENSES	•				
29.00	Operating expenses (per Wkst. A, column 3, line 200)			22, 355, 146		29. 00
30.00	ADD (SPECIFY)		0			30. 00
31.00			0			31. 00
32. 00			0			32. 00
33. 00			0			33. 00
34. 00			0			34. 00
35. 00			0			35. 00
36. 00	Total additions (sum of lines 30-35)		Ū	0		36. 00
37. 00	DEDUCT (SPECIFY)		0	ı -		37. 00
38. 00	DEBOOT (SECONTY)		0			38. 00
39. 00			0			39. 00
40. 00			0			40. 00
41. 00			0			41. 00
42. 00	Total deductions (sum of lines 37-41)		U			42.00
43. 00	Total operating expenses (sum of lines 29 and 36 minus line 42)	(transfor		22, 355, 146		43. 00
43.00	to Wkst. G-3, line 4)	(11 01131 61		22, 300, 140		45.00
	10 m/30. 0-0, 1110 4)	I		ı I		l

Health Financial Systems HARVARD MEMORIAL HOSPITAL In Lieu of Form CMS-2552-10							
	STATEMENT OF REVENUES AND EXPENSES Provider CCN: 141335 Period:						
			From 07/01/2014 To 06/30/2015	Date/Time Pre 11/25/2015 10	oared: 21 am		
1 00	T	20)		1.00	4 00		
1.00	Total patient revenues (from Wkst. G-2, Part I, column 3, line			59, 579, 388	1.00		
2.00	Less contractual allowances and discounts on patients' account	S		35, 991, 832	2. 00		
3. 00 4. 00	Net patient revenues (line 1 minus line 2)	2)		23, 587, 556	3. 00		
5.00	Less total operating expenses (from Wkst. G-2, Part II, line 4	3)		22, 355, 146	4. 00 5. 00		
5.00	Net income from service to patients (line 3 minus line 4) OTHER INCOME			1, 232, 410	5.00		
6. 00	Contributions, donations, bequests, etc			14, 123	6. 00		
7. 00	Income from investments			4, 214	7. 00		
8. 00	Revenues from telephone and other miscellaneous communication:	sarvi cas		4, 214	8. 00		
9. 00					9. 00		
10.00	Purchase di scounts			0	10. 00		
11. 00	Rebates and refunds of expenses			0	11. 00		
12. 00	Parking Lot receipts			0			
13. 00	Revenue from Laundry and Linen service			0	13. 00		
	Revenue from meals sold to employees and guests			94, 114			
	Revenue from rental of living quarters				15. 00		
16. 00	Revenue from sale of medical and surgical supplies to other the	an patients		0			
17. 00	Revenue from sale of drugs to other than patients				17. 00		
	Revenue from sale of medical records and abstracts			0			
	Tuition (fees, sale of textbooks, uniforms, etc.)			0	19. 00		
20.00	Revenue from gifts, flowers, coffee shops, and canteen			0	20.00		
21.00	Rental of vending machines			0	21.00		
22. 00	Rental of hospital space			0	22.00		
23.00	Governmental appropriations			0	23.00		
24.00	OTHER OPERATING REVENUE			6, 025	24.00		
25. 00	Total other income (sum of lines 6-24)			118, 476	25.00		
	Total (line 5 plus line 25)			1, 350, 886	26.00		
27.00	BAD DEBT EXPENSE			1, 608, 563	27.00		
28 00	Total other expenses (sum of line 27 and subscripts)			1 608 563	28 00		

1, 608, 563 28. 00 -257, 677 29. 00

28.00 Total other expenses (sum of line 27 and subscripts)
29.00 Net income (or loss) for the period (line 26 minus line 28)